



CITY OF WEST ALLIS 2015 BUDGET & ACTION PLAN

AS RECOMMENDED BY MAYOR DAN DEVINE
OCTOBER 16, 2014

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OVERVIEW 2015 BUDGET

REVENUES & EXPENDITURES

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To Common Council:

The 2015 Budget for the City of West Allis as recommended herein has been prepared in accordance with Chapter 65.90 of the Wisconsin Statutes and Chapter I, Section 1.04 of the West Allis Municipal Code. The recommended budget presents the total budget for the City, including expenditures, revenues, staff authorizations, fund balances, debt analyses, tax levy, and tax rate.

General Fund revenues received by the City other than property taxes are recommended at \$23,576,880 for 2015, up \$332,239 from 2014, or 1.43% more. Total revenues (including Special Revenue, Enterprise, Debt, Capital, and Internal Service funds) are recommended at \$124,579,512 for 2015, up \$1,212,317 from 2014, or 1%.

The General Fund spending needed to operate the City is recommended at \$57,227,199 for 2015, up \$452,745 from 2014, or .797%. Staff authorizations for 2015 are adopted at approximately 514, down approximately 1 FTE from what was authorized in 2014. Total expenditures (including Special Revenue, Enterprise, Debt, Capital, and Internal Service funds) are adopted at \$128,061,669 for 2015, up \$5,811,836 from 2014, or 4.67%.

The 2014 operating property tax levy (that part of the total City property tax levy that is subject to State levy limits) for use in 2015 is \$35,515,719, up from \$35,385,813, an increase of \$129,906 or .37%. (The City operating tax levy for 2015 includes three tax levy elements: General Fund, Health Insurance Fund, and Parking Utility. Two tax levies, for Debt and Tax Increment Financing, are not included in this amount.) The total property tax levy for the City, including all five City tax levy components, is \$40,251,909, up from \$40,137,948, an increase of \$113,961, or .28%.

The City tax rate is estimated at an increase from \$10.75 per \$1,000 of assessed valuation to \$10.79 per \$1,000 of assessed valuation, an increase of \$.04 per \$1,000, or .37%. In 2014(2015), Assessed Valuation, including TIF value, is estimated to be increasing slightly. Final assessed values were not available at the time of this printing.

Below is a table showing the 2013(2014) City of West Allis tax rate, the estimated 2014(2015) City of West Allis tax rate, the cost increase per \$1,000 in assessed valuation, and the cost increase for an example on a \$150,000 property (for City purposes only).

Taxing Unit	2013(14) Tax Rate	2014(15) Tax Rate	Cost Inc./(Dec.) In Tax Rate Per \$1,000 In Assessed Valuation	Based on property of \$150,000 Assessed Valuation		
				Cost Increase in Dollars to you for 2015 Operational Taxes (2014 Tax Levy)		
City of West Allis (Responsibility of Mayor & Alderpersons)	\$10.75	\$10.79	\$.04 Increase	\$6.00	Increase	0.37%

2015 MAYOR'S RECOMMENDED BUDGET SUMMARY HIGHLIGHTS

PROCESS

The City budget process for 2015 began in July of 2014. Budget guidelines were provided to all departments, divisions, and offices. Preparation of employee staffing and salary information was completed by early August. Detail expenditure budgeting was completed in late August. Among all the guidelines provided, the most important requirement was that initial budget submittals, other than wages, were to be as close as possible to the 2014 budget. Most departments met this requirement. In cases where the guidelines were exceeded, explanations were discussed.

Initial review of departmental original budget expenditure requests were reviewed by the Mayor and Comptroller in September. Limited follow up discussions were conducted to work toward the spending and tax levy limits that apply in 2015. An effort was made to increase existing revenues and identify new revenues.

The general principles applied in arriving at the final decisions in the 2015 Mayor's Recommended Budget were as follows:

1. Maintain current level of City services.
2. Look for efficiencies.
3. Keep in mind taxpayer ability to pay.
4. Treat all employees equally regarding salary and benefit adjustments.
5. Maximize non-tax revenues.
6. Address deferred capital maintenance.
7. Build toward sustainability.

The 2015 Mayor's Recommended Budget was built with the above principles guiding the process. The following sections of this report itemize the details of the main elements of both revenues and expenditures that frame the parameters of the document.

REVENUES

Revenue for the 2015 General Fund, the main operating fund of the City, is estimated to be \$57,227,199. The following revenue estimates reflect substantial decreases in revenues as compared to 2014:

1. State Fair Payment in Lieu of Taxes: down \$122,000
2. Non-Resident Ambulance Fees: down \$225,000
3. Expenditure Restraint Program: down \$27,966, the second consecutive year of decreases in this aid.

4. Parking Fines – down \$50,000
5. Annual Hospital Payment: down \$50,000

The following revenue estimates reflect substantial increases in revenues as compared to 2014:

1. Building, Plumbing & Electrical Permits: up \$31,000
2. Interest Earnings: up \$85,000 reflecting FIRE loan interest payments
3. Water Utility Tax Equivalent Payment: up \$30,000
4. State Shared Revenues: up \$131,321
5. Court Fines & Costs: up \$100,000
6. Hotel Tax: up \$73,000 reflecting new Hampton Inn & Suites
7. Tax Equivalent, Physicians Office Tower: up \$64,700 to reflect 2014 actual
8. Public Works Equip. Earnings: up \$50,000
9. Public Safety: up \$150,000 (recognizing School Liaison Payment as Revenue)

There were other smaller, minor increases and decreases in other 2015 Mayor's Recommended Budget revenue items. There were no new sources of revenue included in the 2015 budget.

EXPENDITURES

Initial department budget requests relating to the General Fund, the City's main operating fund, were \$57,768,244, an increase of \$993,790 (1.75%) above 2014 requests. This increase includes a 2% wage adjustment for all City employees, based upon wages negotiated in the settled police union contract. It has been the position of the Mayor and Common Council to this point to try and maintain equality in wage and benefit adjustments for all employee classes.

After meeting with Departments, the Mayor recommends the following reductions to the initial 2015 requests:

1. A \$100,000 reduction in fringe benefits, specifically WRS, reflecting a decrease in funding requirement from the State of Wisconsin and the fact that all police officers and firefighters will be contributing to WRS in 2014/2015.
2. A \$5,000 reduction to Repair and Maintenance in the Police Budget. Even with the reduction, the Mayor allowed a \$3,000 increase in this line item for the Department.
3. A \$3,000 reduction to Utility Costs in the Fire Department. The increased budget was a reaction to the winter of 2014 which did cause a spike in utilities.

4. A \$20,000 reduction to salaries in the Department of Building Inspection and Neighborhood Services, reflecting the retirement of the present Director and subsequent restructuring of the Department. This is not a staff reduction.
5. A \$10,000 reduction to Fleet fuel.
6. A \$3,000 reduction to Building and Electrical Supplies.
7. A \$5,000 reduction to Building and Electrical Utilities. The increased budget was a reaction to the winter of 2014 which did cause a spike in utilities.
8. A \$15,000 reduction to electricity in Building and Electrical. The increased budget was a reaction to the winter of 2014 which did cause a spike in utilities.
9. A \$380,045 reduction to the Capital account in Fleet Services. At one point, Fleet services had an equipment replacement budget of \$1.2 million. That amount had been cut down to \$600,000 as recently as 2013. The 2014 budget partially restored funding to \$900,000. The 2015 Mayor's Recommended Budget maintains the Fleet Capital account at \$900,000.

These recommended reductions come to \$541,045, and reduce the total 2015 spending requests to \$57,227,199, an overall increase of .797% above 2014 requests, which is well below the Expenditure Restraint limit, estimated to be at 2%.

Expenditures for the 2015 Mayor's Recommended Budget were changed in several respects from the 2014 City Budget. The chart below provides details by department/division or office, along with a description of the changes and the service effect/impact. The description includes staffing changes, dollar impact, and other pertinent information. The last column states for each department/division the service effect or impact of the changes.

Dept/Div/Office	Description of Change (Including staffing, dollar impact, etc.)	Service Effect or Impact
Common Council	None	None
Mayor	None	None
City Attorney	Increase litigation account.	\$10,000
Municipal Court	None	None
City Assessor	None	None
City Admin. Office	Energy/Sustainability/Innovation Coordinator remains in the budget for 2015	Expertise & operational improvements in energy usage, sustainability, strategic plan implementation, and innovation. \$100K in wages & benefits
Information Technology	1. Four (4) new major IT projects funded from new balance sheet account. 2. Central Services & Communications folded in to IT	1. Improve operational efficiencies (GPS, BINS, TA&S, HR).
Purchasing/Central Services	Division is now part of expanded Finance Department	\$66,000 savings in eliminated position.
Human Resources	None	Increased demands in regards to healthcare reform.
Clerk	Became own Department in 2014	None.
Finance	Purchasing and Treasury Divisions now part of expanded Finance Department.	Initial savings of \$66K due to elimination of Purchasing Manager position.
Treasurer	Now part of expanded Finance Department. Merged departments should offer opportunity for restructuring and savings.	None
Police & Fire Commission	None	Increase in recruitment due to turnover.
Police	Change title of Police Automotive Mechanic/Technician to Police Fleet Mechanic/Technician. Proposed that portion of savings gleaned from personnel reductions could be utilized to replenish capital account.	None
Fire	Department continues to analyze staffing and capital needs. Proposed that portion of savings gleaned from personnel reductions could be utilized to replenish capital account.	2014 capital levels maintained in 2015
Planning (Development)	Building non-federal funding in salaries.	\$2,000 increase; continue doing previous Bldg. Insp zoning admin.

Dept/Div/Office	Description of Change (Including staffing, dollar impact, etc.)	Service Effect or Impact
Bldg. Insp & Nghbrhd Srvc	Retirement of Director will lead to staffing changes and manpower reallocation.	\$20,000 savings in 2015 as operational needs are analyzed.
Health	None	None
Senior Center	None	None
Library	None	None
Public Works	Overall, DPW is looking to staffing levels and services provided. No major overhauls proposed for 2015. Proposed that portion of savings gleaned from personnel reductions could be utilized to replenish capital account.	1. Increase response to EAB. 2. PW staff will propose alternate operational changes/staff reductions including, but not limited to, number of incentive refuse routes.
Engineering	None	None
Comm Rels/ Promos/Celebs	None	None
Employee Fringe Benefits	1. Part of police employee share of State Pension contribution eliminated. 2. Reduction in duty disability pension costs.	1. Reduction in retirement cost of \$100K. 2. Transfer to health insurance contribution to stabilize health insurance fund.
General Expense (audit, animal control, insurance) Claims	None.	None.
Cable Communications	Office is now a part of Information Services.	Now doing web site video streaming; new initiatives on service delivery.
Community Development	Federal CDBG funding up slightly.	Same money for programs
Rent Asst/Voucher	Federal Voucher and Rent Assistance funding similar.	Same money for programs.
HOME Program	Federal HOME funding slight decrease.	Less money for programs.
Debt Fund	Similar debt costs. City continues to recognize savings in Debt levy due to bonds being issued at a premium.	Debt service and levy almost same amounts.
Enterprise Funds	One rate decrease included: Solid Waste Fund (see fund cover sheets).	Rate reduced from \$24.81/quarter to \$22.50/quarter.
Capital Projects/TIF Projects	Continuation of TIF projects.	Improved tax base and job creation.
Internal Service (Liability & Health Insurance)	Health insurance costs (new reinsurance fee as part of ACA); total expenditure increase approximately 1%.	Health Insurance Internal Service Fund is not balanced for 2015. Employee deductibles begin.

SUMMARY

Overall, non-tax levy general fund revenues increased by \$322,839 or .57%. As has been the practice, \$600,000 from General Fund Reserves (to be used) is included in 2015 revenue as property tax stabilization. Staffing levels for authorized positions decreased by 1 FTE to approximately 514, reflecting the elimination of Purchasing Manager.

The City's State Expenditure Restraint Program (ERP) limit is approximately 2% for 2015 (City at .797%); the State Tax Levy limit for the City is .22% for 2015 based on the City's modest net new construction for 2014. The total net levy increase proposed for 2015 is \$113,961 (.28%) The increase of .28% exceeds the growth limit of .22%, which is allowed because levy related to post 2005 debt service is not subject to the levy restriction. (Total eligible amount of debt issued after July 1, 2005 that could have been used is approximately \$3.7 million.)

The assessed value for the City (including TIF value) is increasing slightly for 2015, the first increase in value since 2012. It is estimated that the municipal only tax rate for the City is increasing from \$10.75 to \$10.79, \$.04 per \$1,000 of assessed valuation, or .37%. The effect of this rate increase is estimated to be additional taxes of approximately \$6.00 on a single family residence valued at \$150,000.

Respectfully Submitted,

Mayor Dan Devine

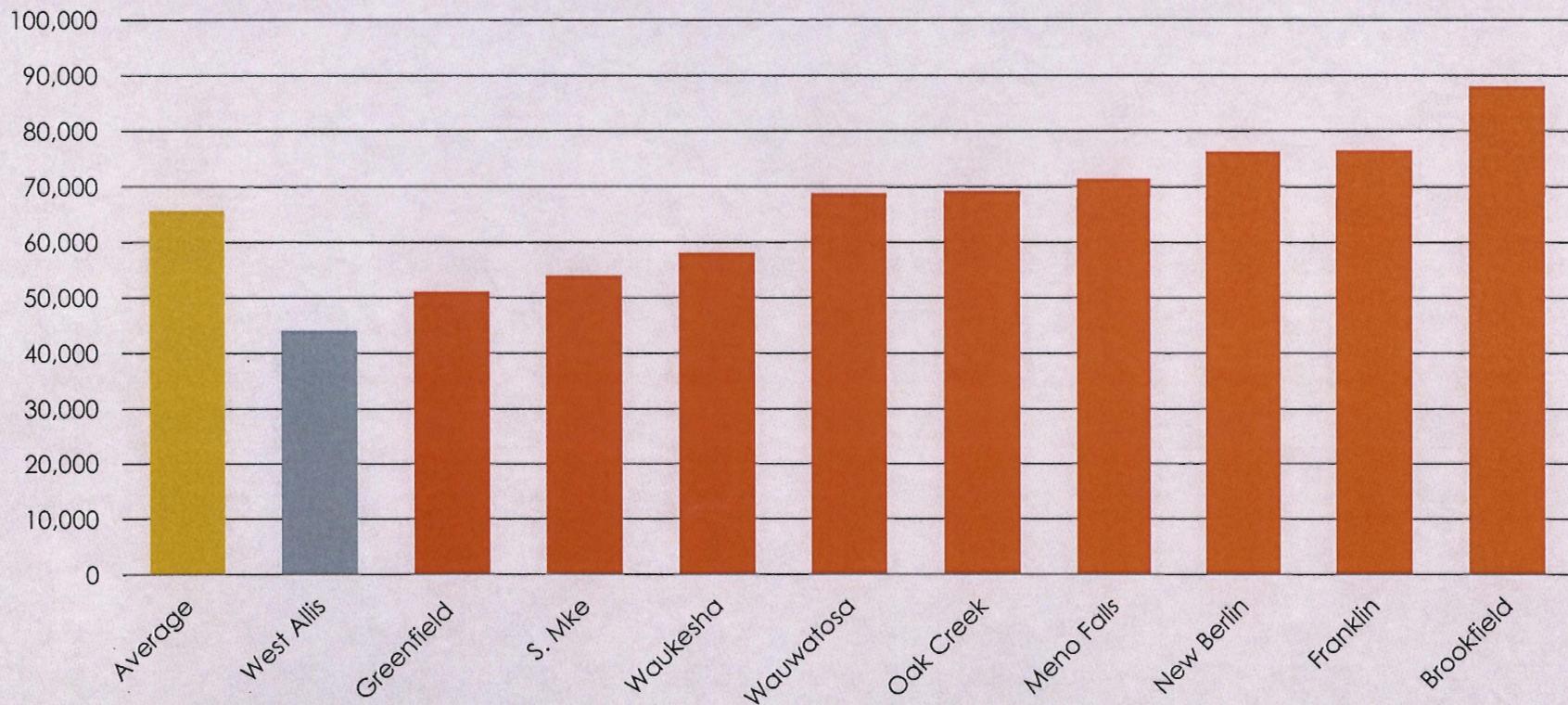
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2015 MAYOR'S RECOMMENDED BUDGET

- 2015 Recommended Budget objectives:
 - Maintain level of City services.
 - Look for efficiencies.
 - Recognize and respond to cost of operations.
 - Keep in mind taxpayer ability to pay.
 - Seek to control/reduce costs.
 - Treat all employees equally regarding salary and benefit adjustments.
 - Maximize non-tax revenues.
 - Begin to address deferred capital maintenance.
 - Build toward sustainability.

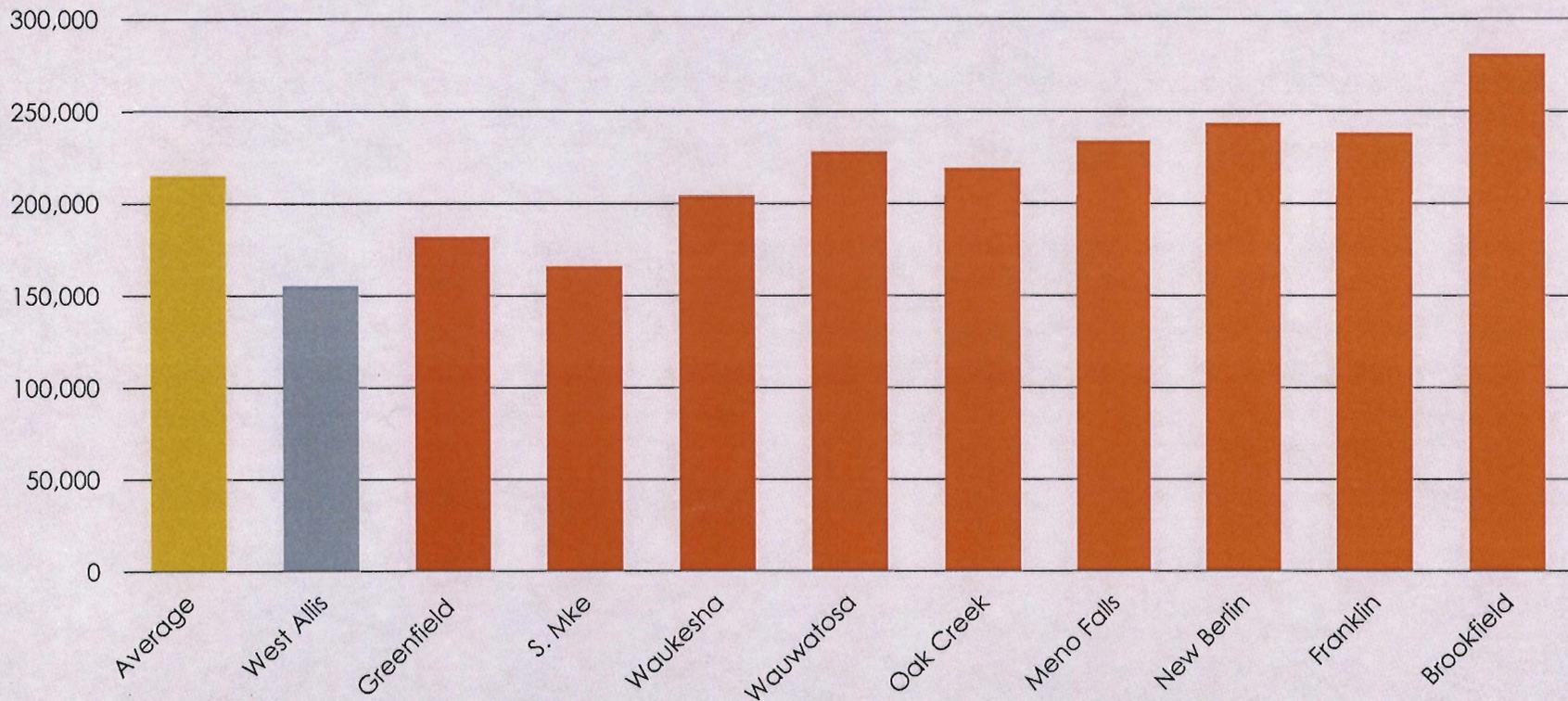
DEMOGRAPHIC INFO

Average Household Income 2010 Census



DEMOGRAPHIC INFO (CONTINUED)

Median Home Value
2010 Census



CITY OF WEST ALLIS
REVENUE SUMMARY-ALL FUNDS
2015 BUDGET

	2012 Actual Revenues	2013 Actual Revenues	2014 Budgeted Revenues	2014 Estimated Revenues	2015 Revenues	\$ Change	% Change
Taxes							
Real Estate & Personal Property	\$ 32,490,048	\$ 33,124,329	\$ 33,342,813	\$ 33,342,813	\$ 33,472,719	\$ 129,906	0.39%
Mobile Home/Trailer	\$ 76,330	\$ 78,270	\$ 80,000	\$ 80,000	\$ 80,000	\$ -	0.00%
Hotel/Motel	\$ 43,169	\$ 53,817	\$ 42,000	\$ 42,000	\$ 115,000	\$ 73,000	173.81%
State Sales Tax	\$ (197)	\$ 1,120	\$ -	\$ -	\$ -	\$ -	0.00%
Tax Equiv. - Physicians Office Tower	\$ 278,775	\$ 276,099	\$ 276,338	\$ 276,338	\$ 341,038	\$ 64,700	23.41%
Tax Equiv. - Parking Structures	\$ 116,308	\$ 116,308	\$ 117,369	\$ 117,369	\$ 117,369	\$ -	0.00%
Tax Equiv. - Women's Pavilion	\$ 143,957	\$ 143,957	\$ 145,270	\$ 145,270	\$ 145,270	\$ -	0.00%
Tax Equiv. - Laboratory Equip - hosp	\$ 72,645	\$ 72,645	\$ 73,023	\$ 73,023	\$ 73,023	\$ -	0.00%
Other Tax Equivalent (Holie, Beths.)	\$ 156,989	\$ 158,773	\$ 157,000	\$ 171,304	\$ 169,500	\$ 12,500	7.96%
Tax Equiv. - Voluntary PILOT	\$ 16	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ (1,000)	-100.00%
Tax Delinquencies & Penalties	\$ 352,736	\$ 430,786	\$ 377,500	\$ 377,500	\$ 377,500	\$ -	0.00%
Total Taxes	\$ 33,730,775	\$ 34,456,104	\$ 34,612,313	\$ 34,626,617	\$ 34,891,419	\$ 279,106	0.81%
Intergovernmental Grants & Aids							
State Shared Revenues	\$ 7,228,751	\$ 7,271,168	\$ 7,263,567	\$ 7,228,751	\$ 7,261,100	\$ (2,467)	-0.03%
Expenditure Restraint Program	\$ 1,627,054	\$ 1,609,640	\$ 1,548,236	\$ 1,627,054	\$ 1,520,270	\$ (27,966)	-1.81%
Exempt Computer Equipment	\$ 187,843	\$ 177,455	\$ 187,000	\$ 187,843	\$ 177,600	\$ (9,400)	-5.03%
Fire Insurance Premiums Tax Rebates	\$ 150,996	\$ 147,156	\$ 145,000	\$ 166,003	\$ 166,000	\$ 21,000	14.48%
Municipal Services Payment	\$ 8,039	\$ 8,342	\$ 202,500	\$ 208,039	\$ 80,000	\$ (122,500)	-60.49%
State Fair - Expo Center	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	0.00%
State Fair Service Contract	\$ 230,000	\$ 230,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	0.00%
Transportation/Highway Aids	\$ 2,287,195	\$ 2,241,407	\$ 2,209,379	\$ 2,287,195	\$ 2,340,700	\$ 131,321	5.94%
Milwaukee County Library	\$ 269,273	\$ 260,943	\$ 270,000	\$ 269,273	\$ 265,000	\$ (5,000)	-1.85%
Total Grants & Aids	\$ 12,109,151	\$ 12,066,111	\$ 11,975,682	\$ 12,124,157	\$ 11,960,670	\$ (15,012)	-0.13%
Licenses, Permits, Fees							
Malt Beverage & Liquor	\$ 95,795	\$ 97,780	\$ 97,500	\$ 97,500	\$ 99,450	\$ 1,950	2.00%
All Other Licenses	\$ 139,408	\$ 151,038	\$ 151,000	\$ 151,000	\$ 152,050	\$ 1,050	0.70%
Bldg., Plumbg. & Electrical Permits	\$ 736,666	\$ 640,936	\$ 674,400	\$ 650,000	\$ 681,400	\$ 7,000	1.04%
Planning & Development Fees	\$ 45,463	\$ 49,190	\$ 45,000	\$ 30,000	\$ 34,000	\$ (11,000)	-24.44%
Overnight Parking Permits	\$ 354,598	\$ 351,556	\$ 370,400	\$ 360,000	\$ 370,400	\$ -	0.00%
Fire Inspection Fee	\$ 90,232	\$ 89,989	\$ 90,000	\$ 90,000	\$ 90,000	\$ -	0.00%
Landlord Tenant Fee	\$ 17,260	\$ 19,400	\$ 30,000	\$ 10,000	\$ 20,000	\$ (10,000)	-33.33%
All Other Permits	\$ 96,114	\$ 114,672	\$ 76,500	\$ 60,831	\$ 61,450	\$ (15,050)	-19.67%
Total Licenses, Permits, Fees	\$ 1,575,536	\$ 1,514,561	\$ 1,534,800	\$ 1,449,331	\$ 1,508,750	\$ (26,050)	-1.70%
Penalties and Forfeitures							
Court Fines & Costs	\$ 1,012,971	\$ 1,195,902	\$ 968,299	\$ 800,000	\$ 1,125,000	\$ 156,701	16.18%
Parking Violations	\$ 1,100,011	\$ 920,474	\$ 1,100,000	\$ 1,050,000	\$ 1,050,000	\$ (50,000)	-4.55%
Total Penalties and Forfeitures	\$ 2,112,982	\$ 2,116,376	\$ 2,068,299	\$ 1,850,000	\$ 2,175,000	\$ 106,701	5.16%

CITY OF WEST ALLIS
REVENUE SUMMARY-ALL FUNDS
2015 BUDGET

	2012 Actual Revenues	2013 Actual Revenues	2014 Budgeted Revenues	2014 Estimated Revenues	2015 Revenues	\$ Change	% Change
Charges for Services							
General Government	\$ 69,273	\$ 65,564	\$ 65,000	\$ 111,832	\$ 79,400	\$ 14,400	22.15%
HIDTA Admin Fees	\$ 88,000	\$ 90,000	\$ 88,000	\$ 92,000	\$ 92,000	\$ 4,000	4.55%
Resident & Non- Resident Ambulance Fee	\$ 1,564,138	\$ 1,484,411	\$ 1,480,000	\$ 1,350,000	\$ 1,255,000	\$ (225,000)	-15.20%
Milwaukee County Paramedic Aid	\$ 94,668	\$ 122,617	\$ 180,000	\$ 180,000	\$ 150,000	\$ (30,000)	-16.67%
MMSD Tunnel Rescue Admin Fee	\$ (1,209)	\$ -	\$ -	\$ 1,729	\$ -	\$ -	-
Police	\$ 59,935	\$ 114,649	\$ 60,000	\$ 60,000	\$ 216,350	\$ 156,350	260.58%
Fire	\$ 15,967	\$ 45,398	\$ 45,000	\$ 45,000	\$ 45,000	\$ -	0.00%
Health	\$ 215,563	\$ 202,609	\$ 220,000	\$ 220,000	\$ 222,810	\$ 2,810	1.28%
Village of West Milw.-Health Servs. Agrmnt.	\$ 66,264	\$ 66,772	\$ 62,460	\$ 62,460	\$ 70,400	\$ 7,940	12.71%
Senior Center	\$ 6,394	\$ 5,349	\$ 6,700	\$ 6,700	\$ 6,700	\$ -	0.00%
Public Works Services	\$ 70,635	\$ 314,318	\$ 72,000	\$ 72,000	\$ 150,000	\$ 78,000	108.33%
Public Works Equipment Earnings	\$ 299,728	\$ 467,981	\$ 275,000	\$ 275,000	\$ 325,000	\$ 50,000	18.18%
City Engineer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Finance	\$ 114	\$ 63	\$ -	\$ 100	\$ -	\$ -	-
Information Technology	\$ 5,229	\$ 3,734	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.00%
Print Shop	\$ 74,836	\$ 62,342	\$ 72,000	\$ 72,000	\$ 55,000	\$ (17,000)	-23.61%
City Attorney	\$ 8,375	\$ 7,390	\$ 25,000	\$ 5,000	\$ 20,000	\$ (5,000)	-20.00%
CAO	\$ 100,016	\$ 101,419	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	0.00%
Library	\$ 88,336	\$ 84,947	\$ 90,000	\$ 90,000	\$ 90,000	\$ -	0.00%
City Clerk/Treasurer	\$ 2,727	\$ 2,689	\$ 2,600	\$ 2,600	\$ 2,700	\$ 100	3.85%
Total Charges For Services	\$ 2,828,989	\$ 3,242,252	\$ 2,848,260	\$ 2,750,922	\$ 2,884,860	\$ 36,600	1.28%
Miscellaneous Revenue							
Interest on Investment	\$ 708,525	\$ 583,308	\$ 715,000	\$ 675,000	\$ 800,000	\$ 85,000	11.89%
Interest on Special Assessments	\$ 2,559	\$ 1,751	\$ 2,000	\$ 2,000	\$ 2,500	\$ 500	25.00%
Rental of City Property	\$ 82,697	\$ 86,250	\$ 72,000	\$ 72,000	\$ 80,000	\$ 8,000	11.11%
Green Market Rentals	\$ 104,096	\$ 99,693	\$ 105,000	\$ 105,000	\$ 105,000	\$ -	0.00%
Other Sales	\$ 106,822	\$ 663,991	\$ 103,100	\$ 700,000	\$ 101,000	\$ (2,100)	-2.04%
Hospital Transaction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Annual Hospital Base Payment	\$ 300,000	\$ 300,000	\$ 300,000	\$ 250,000	\$ 250,000	\$ (50,000)	-16.67%
Annual Hospital Supplemental Payment	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.00%
Total Miscellaneous Revenue	\$ 1,354,699	\$ 1,784,992	\$ 1,347,100	\$ 1,854,000	\$ 1,388,500	\$ 41,400	3.07%
Transfers and Reserve Funds Applied							
Beloit Rd Housing Incentive Payment	\$ 120,020	\$ -	\$ 120,000	\$ 111,000	\$ 120,000	\$ -	0.00%
Tax Equivalent-Water Utility	\$ 770,713	\$ 811,366	\$ 770,000	\$ 770,000	\$ 800,000	\$ 30,000	3.90%
Storm Water Administrative Support	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	0.00%
Solid Waste Administrative Support	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	0.00%
Sanitary Sewer Administrative Support	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.00%
Cable Administrative Support	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	0.00%
Internal Service Fund - Liability Insurance	\$ 92,506	\$ -	\$ 98,000	\$ 92,506	\$ 98,000	\$ -	0.00%
Operating Transfers	\$ -	\$ 123	\$ -	\$ -	\$ -	\$ -	-
General Fund Applied	\$ -	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ -	0.00%
Reserves Applied	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Transfers & Reserve Funds Applied	\$ 1,783,238	\$ 1,611,489	\$ 2,388,000	\$ 2,373,506	\$ 2,418,000	\$ 30,000	1.26%
Total General Fund Revenue	\$ 55,495,370	\$ 56,791,886	\$ 56,774,454	\$ 57,028,533	\$ 57,227,199	\$ 452,745	0.80%

CITY OF WEST ALLIS
REVENUE SUMMARY-ALL FUNDS
2015 BUDGET

	2012 Actual Revenues	2013 Actual Revenues	2014 Budgeted Revenues	2014 Estimated Revenues	2015 Revenues	\$ Change	% Change
Special Revenue Funds							
Office of Cable Communications Revenues	\$ 734,636	\$ 712,963	\$ 735,000	\$ 735,000	\$ 735,000	\$ -	0.00%
Community Development Block Grant Program	\$ 1,204,137	\$ 1,400,463	\$ 1,210,401	\$ 1,210,401	\$ 1,301,628	\$ 91,227	7.54%
Housing Assistance Programs	\$ 2,895,925	\$ 2,784,512	\$ 3,599,342	\$ 3,599,342	\$ 3,780,211	\$ 180,869	5.03%
Federal & State Health Grants	\$ 468,825	\$ 516,476	\$ 468,749	\$ 833,974	\$ 757,653	\$ 288,904	61.63%
Police & Fire Grants & Info. Tech. Jnt Vnt.	\$ 2,046,502	\$ 1,867,811	\$ 1,562,848	\$ 1,703,845	\$ 1,684,282	\$ 121,434	7.77%
FIRE First Ring Industrial Rdlvlpmnt Enterprise	\$ 1,295,106	\$ 1,295,106	\$ 500,000	\$ 816,000	\$ 1,016,000	\$ 516,000	103.20%
Total Special Revenue Funds	\$ 8,645,131	\$ 8,577,331	\$ 8,076,340	\$ 8,898,562	\$ 9,274,774	\$ 1,198,434	14.84%
Capital Projects Fund							
Capital Projects	\$ 4,607,494	\$ 4,570,740	\$ 4,376,000	\$ 5,558,100	\$ 5,436,500	\$ 1,060,500	24.23%
TIF Projects	\$ 1,350,130	\$ 2,549,821	\$ 6,800,000	\$ 914,030	\$ 6,700,000	\$ (100,000)	-1.47%
Total Capital Projects Fund	\$ 5,957,624	\$ 7,120,561	\$ 11,176,000	\$ 6,472,130	\$ 12,136,500	\$ 960,500	8.59%
Debt Service Revenues							
Real Estate & Personal Property	\$ 3,450,000	\$ 3,773,100	\$ 3,781,184	\$ 3,781,184	\$ 3,790,078	\$ 8,894	0.24%
Hospital & TIF Financing Sources & Refunding	\$ 9,589,714	\$ 7,216,206	\$ 3,961,150	\$ 4,073,038	\$ 4,009,345	\$ 48,195	1.22%
Total Debt Service	\$ 13,039,714	\$ 10,989,306	\$ 7,742,334	\$ 7,854,222	\$ 7,799,423	\$ 57,089	0.74%
Enterprise Funds							
Parking System	\$ 64,494	\$ 66,359	\$ 63,380	\$ 67,380	\$ 63,380	\$ -	0.00%
Beloit Rd Public Housing	\$ 502,855	\$ 713,909	\$ 307,404	\$ 307,404	\$ 393,625	\$ 86,221	28.05%
Storm Sewer Program	\$ 3,827,604	\$ 4,044,865	\$ 3,924,857	\$ 3,874,003	\$ 3,976,908	\$ 52,051	1.33%
Water Utility	\$ 7,976,663	\$ 7,590,437	\$ 7,827,024	\$ 8,599,277	\$ 8,270,000	\$ 442,976	5.66%
Sanitary Sewer Utility	\$ 7,565,040	\$ 7,116,855	\$ 8,363,231	\$ 7,262,425	\$ 7,354,025	\$ (1,009,206)	-12.07%
Solid Waste Fund	\$ 2,679,806	\$ 2,395,464	\$ 2,392,160	\$ 2,392,024	\$ 2,168,678	\$ (223,482)	-9.34%
Total Enterprise Funds	\$ 22,616,462	\$ 21,927,889	\$ 22,878,056	\$ 22,502,513	\$ 22,226,616	\$ (651,440)	-2.85%
Internal Service Fund							
Employee Health Insurance Revenues	\$ 17,228,086	\$ 15,604,416	\$ 16,620,000	\$ 15,466,600	\$ 15,810,000	\$ (810,000)	-4.87%
Liability Insurance Pool Revenues	\$ 92,506	\$ 95,166	\$ 100,011	\$ 100,011	\$ 105,000	\$ 4,989	4.99%
Total Internal Service Revenues	\$ 17,320,592	\$ 15,699,582	\$ 16,720,011	\$ 15,566,611	\$ 15,915,000	\$ (805,011)	-4.81%
TOTAL ALL CITY REVENUE	\$ 123,074,893	\$ 121,106,555	\$ 123,367,195	\$ 118,322,571	\$ 124,579,512	\$ 1,212,317	0.98%

**CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY DEPARTMENT
2015 BUDGET**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change	% Change
GENERAL GOVERNMENT									
Common Council	\$ 258,642	\$ 252,266	\$ 100,200	\$ 170,684	\$ 100,200	\$ -	\$ 100,200	\$ -	0.00%
Mayor	\$ 124,230	\$ 126,459	\$ 84,288	\$ 105,121	\$ 85,550	\$ -	\$ 85,550	\$ 1,262	1.50%
City Attorney	\$ 642,848	\$ 644,655	\$ 482,750	\$ 577,178	\$ 501,100	\$ -	\$ 501,100	\$ 18,350	3.80%
Municipal Court	\$ 333,302	\$ 474,141	\$ 324,807	\$ 354,541	\$ 330,625	\$ -	\$ 330,625	\$ 5,818	1.79%
City Assessor	\$ 509,056	\$ 511,683	\$ 370,345	\$ 459,645	\$ 382,497	\$ -	\$ 382,497	\$ 12,152	3.28%
Administration	\$ 202,094	\$ 210,212	\$ 236,857	\$ 262,761	\$ 235,257	\$ -	\$ 235,257	\$ (1,600)	-0.68%
Information Technology	\$ 961,654	\$ 1,015,255	\$ 845,458	\$ 1,076,631	\$ 1,238,928	\$ -	\$ 1,238,928	\$ 393,470	46.54%
Purchasing/Central Services	\$ 588,315	\$ 647,292	\$ 595,040	\$ 654,915	\$ -	\$ -	\$ -	\$ (595,040)	-100.00%
Human Resources	\$ 433,140	\$ 449,150	\$ 333,743	\$ 403,591	\$ 339,865	\$ -	\$ 339,865	\$ 6,122	1.83%
Finance	\$ 362,856	\$ 466,481	\$ 336,380	\$ 423,566	\$ 586,494	\$ -	\$ 586,494	\$ 250,114	74.35%
City Clerk	\$ 664,510	\$ 564,077	\$ 463,143	\$ 597,192	\$ 412,494	\$ -	\$ 412,494	\$ (50,649)	-10.94%
Promotion, Celebrations, Awards	\$ 95,385	\$ 94,157	\$ 120,425	\$ 145,425	\$ 120,425	\$ -	\$ 120,425	\$ -	0.00%
Fringe Benefits *	\$ 968,511	\$ 1,186,149	\$ 16,785,250	\$ 10,420,304	\$ 16,645,650	\$ (100,000)	\$ 16,545,650	\$ (239,600)	-1.43%
Other General Government	\$ 669,162	\$ 672,579	\$ 776,740	\$ 837,389	\$ 689,300	\$ -	\$ 689,300	\$ (87,440)	-11.26%
TOTAL GENERAL GOVERNMENT	\$ 6,813,705	\$ 7,314,555	\$ 21,855,426	\$ 16,488,943	\$ 21,668,385	\$ (100,000)	\$ 21,568,385	\$ (287,041)	-1.31%
PUBLIC SAFETY									
Police & Fire Commission	\$ 37,685	\$ 31,971	\$ 17,561,990	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.00%
Police	\$ 18,265,139	\$ 17,137,591	\$ 11,816,890	\$ 14,492,679	\$ 12,155,864	\$ (5,000)	\$ 12,150,864	\$ 333,974	2.83%
Fire	\$ 12,485,316	\$ 12,237,143	\$ 9,035,819	\$ 10,843,306	\$ 9,385,551	\$ (3,000)	\$ 9,382,551	\$ 346,732	3.84%
Building Insp & Neighborhood Services	\$ 1,023,443	\$ 1,180,689	\$ 824,545	\$ 991,309	\$ 852,384	\$ (20,000)	\$ 832,384	\$ 7,839	0.95%
Planning	\$ 257,941	\$ 341,901	\$ 230,247	\$ 336,814	\$ 254,567	\$ -	\$ 254,567	\$ 24,320	10.56%
TOTAL PUBLIC SAFETY	\$ 32,069,525	\$ 30,929,295	\$ 21,927,501	\$ 26,684,108	\$ 22,668,366	\$ (28,000)	\$ 22,640,366	\$ 712,865	3.25%
PUBLIC WORKS									
Engineering	\$ 1,181,435	\$ 1,169,954	\$ 916,944	\$ 1,065,185	\$ 938,934	\$ -	\$ 938,934	\$ 21,990	2.40%
Public Works-Admin Office	\$ 182,167	\$ 322,904	\$ 271,345	\$ 320,827	\$ 271,345	\$ -	\$ 271,345	\$ -	0.00%
Building & Electrical Division	\$ 2,984,098	\$ 2,842,527	\$ 2,657,131	\$ 3,055,548	\$ 2,712,454	\$ (23,000)	\$ 2,689,454	\$ 32,323	1.22%
Sanitation & Streets Division	\$ 2,880,814	\$ 3,595,108	\$ 2,542,496	\$ 3,043,469	\$ 2,645,200	\$ -	\$ 2,645,200	\$ 102,704	4.04%
Forestry Division	\$ 1,133,888	\$ 1,271,950	\$ 1,093,544	\$ 1,244,005	\$ 1,082,219	\$ -	\$ 1,082,219	\$ (11,325)	-1.04%
Inventory Services Division	\$ 241,697	\$ 218,151	\$ 172,377	\$ 201,763	\$ 153,520	\$ -	\$ 153,520	\$ (18,857)	-10.94%
Fleet Division	\$ 1,452,259	\$ 1,275,945	\$ 1,665,057	\$ 2,096,096	\$ 1,922,120	\$ (390,045)	\$ 1,532,075	\$ (132,982)	-7.99%
TOTAL PUBLIC WORKS	\$ 10,056,358	\$ 10,696,538	\$ 9,318,894	\$ 11,026,893	\$ 9,725,792	\$ (413,045)	\$ 9,312,747	\$ (6,147)	-0.07%
HEALTH, CULTURE, RECREATION									
Health Department	\$ 1,826,688	\$ 1,864,990	\$ 1,602,594	\$ 1,851,797	\$ 1,632,938	\$ -	\$ 1,632,938	\$ 30,344	1.89%
Senior Center	\$ 213,811	\$ 203,093	\$ 174,712	\$ 200,947	\$ 177,577	\$ -	\$ 177,577	\$ 2,865	1.64%
Library	\$ 2,117,141	\$ 2,110,956	\$ 1,895,327	\$ 2,094,664	\$ 1,895,186	\$ -	\$ 1,895,186	\$ (141)	-0.01%
TOTAL HEALTH, CULTURE, RECREATION	\$ 4,157,641	\$ 4,179,040	\$ 3,672,633	\$ 4,147,408	\$ 3,705,701	\$ -	\$ 3,705,701	\$ 33,068	0.90%
TOTAL EXPENDITURES	\$ 53,097,228	\$ 53,119,428	\$ 56,774,454	\$ 58,347,352	\$ 57,768,244	\$ (541,045)	\$ 57,227,199	\$ 452,745	0.80%

* Actual fringe benefit costs reflect the charge-out to departments and are therefore included in department totals. Budgeted fringe benefit amounts represent city-wide costs for all departments.

**CITY OF WEST ALLIS
EXPENDITURE SUMMARY-ALL FUNDS
2015 BUDGET**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change	% Change
SPECIAL REVENUE FUND EXPENDITURES									
Communications	\$ 737,153	\$ 728,788	\$ 728,031	\$ 728,031	\$ 720,523	\$ -	\$ 720,523	\$ (7,508)	-1.03%
Community Development Programs	\$ 1,299,387	\$ 1,305,221	\$ 1,210,401	\$ 1,210,401	\$ 1,301,628	\$ -	\$ 1,301,628	\$ 91,227	7.54%
Housing Assistance Programs	\$ 3,142,480	\$ 3,240,114	\$ 3,599,342	\$ 3,599,342	\$ 3,780,211	\$ -	\$ 3,780,211	\$ 180,869	5.03%
Federal & State Health Grants	\$ 468,825	\$ 516,476	\$ 468,749	\$ 833,974	\$ 757,653	\$ -	\$ 757,653	\$ 288,904	61.63%
Police & Fire Grants, IT Joint Ventures	\$ 2,025,560	\$ 1,879,727	\$ 1,562,848	\$ 1,562,848	\$ 1,684,282	\$ -	\$ 1,684,282	\$ 121,434	7.77%
FIRE: First Ring Industrial Redevelopment Enterprise	\$ 323,043	\$ 376,026	\$ 496,104	\$ 496,104	\$ 1,459,554	\$ -	\$ 1,459,554	\$ 963,450	194.20%
TOTAL SPECIAL REVENUE FUND EXPENDITURES	\$ 7,996,448	\$ 8,046,352	\$ 8,065,475	\$ 8,430,700	\$ 9,703,851	\$ -	\$ 9,703,851	\$ 1,638,376	20.31%
CAPITAL PROJECTS FUND EXPENDITURES									
Capital Improvements	\$ 3,763,837	\$ 5,729,436	\$ 4,376,000	\$ 4,376,000	\$ 5,436,500	\$ -	\$ 5,436,500	\$ 1,060,500	24.23%
TID Improvements	\$ 1,628,065	\$ 353,031	\$ 8,949,675	\$ 8,949,675	\$ 11,600,000	\$ -	\$ 11,600,000	\$ 2,650,325	29.61%
TOTAL CAPITAL PROJECTS FUND EXPENDITURES	\$ 5,391,902	\$ 6,082,467	\$ 13,325,675	\$ 13,325,675	\$ 17,036,500	\$ -	\$ 17,036,500	\$ 3,710,825	27.85%
DEBT SERVICE FUND EXPENDITURES									
General Debt Service Expenditures	\$ 3,663,142	\$ 5,849,888	\$ 3,931,186	\$ 3,995,088	\$ 4,015,080	\$ -	\$ 4,015,080	\$ 83,894	2.13%
Hospital & TID Debt Service Expenditures	\$ 9,372,024	\$ 5,135,410	\$ 3,886,148	\$ 3,897,932	\$ 3,934,343	\$ -	\$ 3,934,343	\$ 48,195	1.24%
TOTAL DEBT SERVICE FUND EXPENDITURES	\$ 13,035,166	\$ 10,985,298	\$ 7,817,334	\$ 7,893,020	\$ 7,949,423	\$ -	\$ 7,949,423	\$ 132,089	1.69%
ENTERPRISE FUND EXPENDITURES									
Parking System	\$ 38,123	\$ 86,781	\$ 66,711	\$ 66,711	\$ 62,305	\$ -	\$ 62,305	\$ (4,406)	-6.60%
Beloit Rd Public Housing	\$ 374,483	\$ 188,574	\$ 304,708	\$ 304,708	\$ 314,545	\$ -	\$ 314,545	\$ 9,837	3.23%
Storm Sewer Program	\$ 2,526,502	\$ 2,751,452	\$ 2,896,847	\$ 2,896,847	\$ 3,030,837	\$ -	\$ 3,030,837	\$ 133,990	4.63%
Water Utility	\$ 7,122,873	\$ 7,669,376	\$ 7,577,441	\$ 7,577,441	\$ 8,305,875	\$ -	\$ 8,305,875	\$ 728,434	9.61%
Sanitary Utility	\$ 6,007,585	\$ 5,628,438	\$ 6,576,593	\$ 6,576,593	\$ 6,073,993	\$ -	\$ 6,073,993	\$ (502,600)	-7.64%
Solid Waste Fund	\$ 1,822,897	\$ 1,780,365	\$ 2,124,584	\$ 2,124,584	\$ 2,269,561	\$ (252,200)	\$ 2,017,361	\$ (107,223)	-5.05%
TOTAL ENTERPRISE FUND EXPENDITURES	\$ 17,892,463	\$ 18,104,986	\$ 19,546,884	\$ 19,546,884	\$ 20,057,116	\$ (252,200)	\$ 19,804,916	\$ 258,032	1.32%
INTERNAL SERVICE FUND EXPENDITURES									
Health Insurance Fund	\$ 15,885,896	\$ 16,248,342	\$ 16,620,000	\$ 16,620,000	\$ 16,234,780	\$ -	\$ 16,234,780	\$ (385,220)	-2.32%
Liability Insurance Fund	\$ 92,506	\$ -	\$ 100,011	\$ 195,177	\$ 105,000	\$ -	\$ 105,000	\$ 4,989	4.99%
TOTAL INTERNAL SERVICE FUND EXPENDITURES	\$ 15,978,402	\$ 16,248,342	\$ 16,720,011	\$ 16,815,177	\$ 16,339,780	\$ -	\$ 16,339,780	\$ (380,231)	-2.27%
TOTAL ALL CITY EXPENDITURES	\$ 113,391,609	\$ 112,586,873	\$ 122,249,833	\$ 124,358,808	\$ 128,854,914	\$ (793,245)	\$ 128,061,669	\$ 5,811,836	4.75%

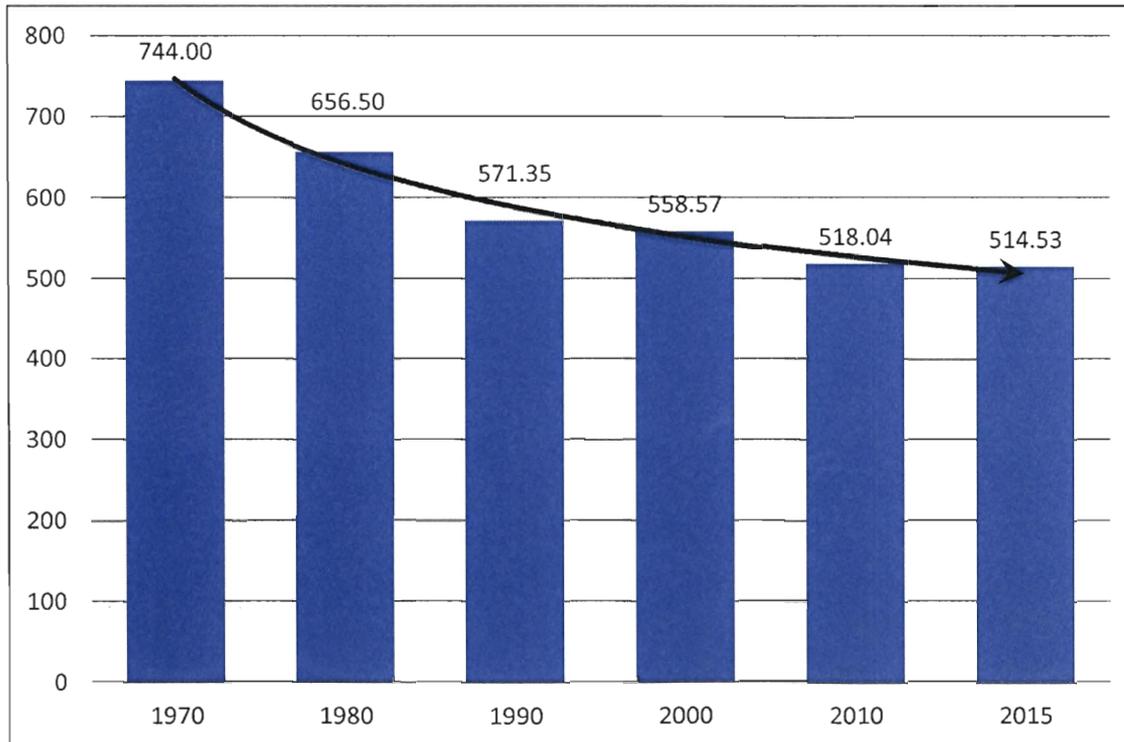
ORGANIZATIONAL CHANGES

OVERALL: 1 POSITION ELIMINATED

- Department of Administration & Finance Eliminated
 - Broken into individual Departments of Finance, Information Services, City Clerk, Human Resources
- New Finance Department
 - Finance, Purchasing and Treasury Divisions combined into one Finance Department, eliminating one managerial position (saving \$66K).
- New Information Technology/Communications Department
 - IT, Cable Communications, Central Services combined.
- Police Department
 - Change position title of Police Automotive Mechanic/Technician to Police Fleet Mechanic/Technician.

**CITY OF WEST ALLIS
2015 REGULAR POSITIONS**

Regular Positions Per 2014 Budget	515.53
Net Positions Adjustments During/For 2014	-1.00
	514.53
Less: Positions Dropped by Departments	0.00
Add: Positions Requested by Departments	0.00
	514.53
Net Positions Adjustments by Mayor	0.00
Position Adjustments by Common Council	0.00
Regular Positions for 2015 Budget	514.53



<u>YEAR</u>	<u>TOTAL</u>
1970	744.00
1975	677.00
1980	656.50
1985	629.50
1990	571.35
1995	554.20
2000	558.57
2005	526.20
2010	518.04
2011	517.73
2012	514.08
2013	518.83
2014	515.53
2015	514.53

**CITY OF WEST ALLIS
REGULAR POSITIONS
2015**

Department or Division	Total Positions						2015 Auth.	Police Assoc. Fire Assoc.	Labor Service	Admin. & Clerical	Nurses Engr.& Techn.	Prof. Superv. Conf.	Deputy & Asst. Service	Exec.& Mangrl. Service	Other
	2014 Auth.	2014 Adjmts.	2015 Dropped by Dept.	2015 Reqstd. by Dept.	2015 Adjmts. by Mayor	2015 Adjmts. by Council									
Mayor	1.25						1.25					0.25			1.00
City Attorney	5.75						5.75					4.75			1.00
Municipal Court	2.75						2.75		2.00						0.75
City Assessor	5.75						5.75		4.75					1.00	
Administration															
City Administrative Office	2.75						2.75					1.75		1.00	
Information Technology	10.00						10.00			6.00		3.00		1.00	
Purch./Central Serv.	5.50	(1.00)					4.50			4.50					
Human Resources	4.50						4.50					3.50		1.00	
Finance	5.05						5.05			2.40		1.65		1.00	
Clerk/Treasurer	5.75						5.75			4.25		1.50			
Police Department	159.55						159.55	113.00	2.00	25.55		16.00	2.00	1.00	
Fire Department	107.00						107.00	98.00				8.00		1.00	
Planning (Development)	3.03						3.03			0.57		1.36		1.10	
Bldg Insp & Nghbrhd Srvc	11.55						11.55			8.50		1.00	1.00	1.00	0.05
Health Department	24.90						24.90		1.00	9.95	9.05	2.90	1.00	1.00	
Senior Center	2.20						2.20		0.50			1.70			
Public Library	21.50						21.50		2.00	9.00		9.50		1.00	
Public Works															
Administration	4.50						4.50		2.00			1.00	1.00	0.50	
Building & Electrical	29.50						29.50		28.00				1.50		
Street & Sanitation	54.00						54.00		50.00			3.00	1.00		
Forestry	16.00						16.00		15.00				1.00		
Fleet Services	13.00						13.00		12.00				1.00		
Inventory Services	3.50						3.50		3.00				0.50		
Engineering	16.25						16.25			1.75	10.00	1.00	3.00	0.50	
TOTALS	515.53	(1.00)	0.00	0.00	0.00	0.00	514.53	211.00	115.50	79.22	19.05	61.86	13.00	12.10	2.80

**CITY OF WEST ALLIS
2015 OTHER POSITIONS**

Department or Division	Number of Positions					Type of Positions		
	2014 Auth.	2014 Adjmts.	2015 Dropped by Dept.	2015 Reqstd. by Dept.	2015 Adjmts. by Council	2015 Auth.	Existing (2014)	Deletions/New Request (2015)
Common Council	10.00					10.00	Alderspersons	--
Mayor	0.00					0.00	--	--
City Attorney	1.00					1.00	Legal Intern	--
Municipal Court Administration	1.00					1.00	Supplm. Secy. Support	--
Cable Communications	3.00					3.00	FT Cable Comm. Coord., FT Video Prod. Asst. III, FT Video Prod. Asst. II Clerk/Secy., Video Prod. Interns	--
Clerk/Treasurer	126.25					126.25	Election/Poll Workers (125), DepTr (.5), Clk III (.5), Clerk I (.25)	--
Finance	1.00					1.00	FT Grants Acct. Specialist	--
Bldg Insp & Nghbrhd Svcs	5.00					5.00	PT Plmbg. Insp., 2 Proj. Insp. (1.7 FTE/CDBG) & Two Clerks .75 (CDBG)	--
Development (includes Plng., Hsng. & Econ. Dev.)	11.00					11.00	Dir. of Dev., FT CD Mgr., Rehab. Spec., Hsng. Spec. (2), Prin. Sec., Clerk I (.5 FTE), Intern, Rehab Spec., Plnr. I/CD, Hsng. Tech.	--
Police Department	11.00					11.00	5 Commun. Aide, 3 Night Parking Takers, 1 PT Cleaner, Temp Clk, GA Clk	--
Fire Department	1.00					1.00	PT Clerical	--
Health Department	7.60					7.60	Mkt. Attns., Pub. Hlth Anlyst, WIC Dir. Cl. Typ. (WIC), RN Pool, 1 PN Care Coord., 1 Nurse Job Share (MCH Grant), Pub. Hlth Nutr (2), Nurse (Prev. Gr.)	--
Public Library	30.00					30.00	Libr. Assts., Aides, Custodians, Pages	--
Public Works Operations								
Bldg. & Elec. Serv.	3.00					3.00	Laborers	--
Street & Sanitation	7.00					7.00	Laborers	--
Forestry	10.00					10.00	Laborers	--
Equip. Repair	1.00					1.00	Laborers	--
Inventory Services								
Water	24.00					24.00	Water Utility Employees, Fin. Billing Clk., Fin. Acct., Admin. Intern	--
Engineering	3.00					3.00	H.S. Co-op, College Co-op, Spec. Assmt. Clk (CIP)	--
TOTALS	255.85	0.00	0.00	0.00	0.00	255.85		

CITY OF WEST ALLIS
2015 BUDGET
SUMMARY OF FUND BALANCES
ESTIMATED AS OF 12/31/2014

	Balance 1/1/2014	2014 Estimated Revenues (Expenses)	Transfers				Balance 12/31/2014	Resvrs To Be Used As in 2015 Budget	Resvrs Re- tained for Apprtd./Re- strctd.purp.	Unapprtd./ Unrestr. Balance 1/1/2015
			In		Out					
GENERAL FUND										
Unrestricted Fund Balance										
Unassigned - General Fund Balance	\$3,328,801	\$57,028,533	\$106,375	5	\$100,000	1	\$3,378,786			\$3,378,786
		<u>-\$56,000,000</u>	\$600,000	7	\$1,350,000	2				
			\$849,400	9	\$324,910	4				
			\$598,714	10	\$600,000	6				
			\$1,192,947	2	\$551,000	8				
			\$90,000	18	\$700,000	11				
			\$62,175	8	\$500,000	12				
			\$0		\$250,000	13				
			\$7,165,451	3	\$100,000	17				
			\$11,000	14	\$7,108,700	3				
			\$30,000	16	\$100,000	15				
					\$150,000	19				
Assigned for Contingency Fund	\$3,013,583	\$0	\$324,910	4	\$106,375	5	\$3,232,118			\$3,232,118
Assigned for Liability Insurance	\$1,200,000	\$0	\$0		\$0		\$1,200,000	\$1,200,000		
Assigned for Land & Bldg. Acquisition	\$1,000,000	\$0	\$0		\$0		\$1,000,000	\$1,000,000		
Assigned for Capital Projects related to public access, green initiatives & internal rehabs.	\$500,000	\$0	\$150,000	19	\$0		\$650,000	\$215,000	\$435,000	
Assigned for Public Works Capital Replacements such as boilers/carpet/roofs/chillers	\$875,000	\$0	\$250,000	13	\$0		\$1,125,000	\$369,500	\$755,500	
Assigned for Post Retirement Benefits	\$10,000,000	\$0	\$0		\$0		\$10,000,000		\$10,000,000	
Assigned for 27th Payroll	\$1,911,357	\$0	\$100,000	1	\$0		\$2,011,357		\$2,011,357	
Assigned for Workers' Comp. Ins.	\$1,500,000	\$0	\$0		\$0		\$1,500,000		\$1,500,000	
Assigned for Gen'l Fund to be Applied to Reduce Tax Levy	\$1,590,000	\$0	\$600,000	6	\$600,000	7	\$1,590,000	\$600,000	\$990,000	
Assigned for Cap. Accum -General	\$2,434,698	\$0	\$551,000	8	\$62,175	8	\$2,923,523	\$500,000	\$2,423,523	
Assigned for Safety, Productivity/Oper. Improvmts	\$200,000	\$0	\$100,000	15	\$11,000	14	\$289,000		\$289,000	
Assigned for Computer/Technology Improvements	\$179,886	\$0	\$100,000	17	\$90,000	18	\$189,886	\$53,000	\$136,886	
Assigned for Community & Econ Dev Investments	\$600,000	\$0	\$30,000	16	\$570,000		\$570,000		\$570,000	
Assigned for Strategic Plan Implementation	\$97,500	\$0	\$0		\$0		\$97,500		\$97,500	
Assigned for Dental Insurance	\$50,000	\$0	\$0		\$0		\$50,000		\$50,000	
Assigned for Tax Refund	\$200,000	\$0	\$0		\$0		\$200,000		\$200,000	
Non-Spendable Fund Balance										
for Carry-overs committed change	\$849,400	\$0	\$700,000	11	\$849,400	9	\$700,000		\$700,000	
for Encumbrances committed change	\$598,714	\$0	\$500,000	12	\$598,714	10	\$500,000		\$500,000	
for Receivables	\$7,165,451	\$0	\$7,108,700	3	\$7,165,451	3	\$7,108,700		\$7,108,700	
for Inventory/Prepaid Items	\$1,192,947	\$0	\$1,350,000	2	\$1,192,947	2	\$1,350,000		\$1,350,000	
Total for General Fund	\$38,487,338	\$1,028,533	\$22,540,672		\$22,540,672		\$39,665,870	\$1,737,500	\$31,317,466	\$6,610,904

FUND BALANCE NOTATIONS

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| <ol style="list-style-type: none"> 1. Transfer to Reserved for 27th Payroll 2. Transfer to Reserved Inventory/Prepays 3. Transfer to Reserve for Receivables-Misc Recv, Beloit Rd Loans, Development Loans 4. Transfer to Contingency Fund (see related transaction page) 5. Transfer from Contingency Fund (see related transaction page) 6. Transfer to 2014 and Future Tax Levy Reduction 7. Transfer in-2014 Tax Levy Reduction \$600,000 | <ol style="list-style-type: none"> 8. Transfer to Reserve for Capital Accumulation (see related transaction page) 9. Rev 2013 Transfer to Designated for Carry-overs 10. Rev 2013 Transfer to Reserve for Encumbrances 11. 2014 Transfer to Designated for Carry-overs 12. 2014 Transfer to Reserve for Encumbrances 13. Transfer to Reserve for Public Works Capital Replacements 14. Transfer to General Fund for Power Mgmt Software purchase | <ol style="list-style-type: none"> 15. Transfer to Reserve for Safety, Productivity, Oper Improvements 16. Transfer to General Fund for Neighborhood Small Grant Program 17. Transfer to Reserve for Computer/Technology Improvement Projects 18. Transfer to General Fund for Computer/Technology Improvement Projects 19. Transfer to Reserve for Capital Projects-Public Access, Green Initiatives, Internal Rehabs |
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CITY OF WEST ALLIS
2015 BUDGET
SUMMARY OF FUND BALANCES
ESTIMATED AS OF 12/31/2014

	2014		Transfers		Balance 12/31/2014	Resvrs To Be Used As in 2015 Budget	Resvrs Re- tained for Apprtd./Re- strctd.purp.	Unapprtd./ Unrestr. Balance 1/1/2015
	Balance 1/1/2014	Estimated Revenues (Expenses)	In	Out				
SPECIAL REVENUE FUNDS								
Restricted Fund Balances								
FIRE - First Ring Industrial Re-dvlpmnt Enterprise	\$4,025,317	\$391,000	\$0	\$0	\$4,416,317		\$4,416,317	
Terchak Endowment Fund	\$1,133,744	\$80,000	\$0	\$0	\$1,213,744		\$1,213,744	
Component Units	\$5,159,061	\$471,000	\$0	\$0	\$5,630,061	\$0	\$5,630,061	\$0
Certificate & Voucher Programs. Fnd Bal. (CDA)	\$359,895	\$0	\$0	\$0	\$359,895		\$359,895	
Rental Rehab Fund Balance	\$432,709	\$0	\$0	\$0	\$432,709		\$432,709	
First Home Buyer	\$40,779	\$0	\$0	\$0	\$40,779		\$40,779	
Library Endowment	\$68,420	\$0	\$0	\$0	\$68,420		\$68,420	
WI Act 102 - & other EMS Grant Fund Balance	\$81,159	\$0	\$0	\$0	\$81,159		\$81,159	
Centennial Fund	\$123	\$0	\$0	\$0	\$123		\$123	
Miscellaneous Grants (Block/Health/Police)	\$0	\$0	\$0	\$0	\$0		\$0	
Special Revenue Non-Component Units	\$983,085	\$0	\$0	\$0	\$983,085	\$0	\$983,085	\$0
Committed Fund Balances								
Information Technology Joint Venture	\$76,469	(\$27,312)	\$0	\$0	\$49,157		\$49,157	
Cable TV Fund Balance	\$775,585	\$6,969	\$0	\$0	\$782,554		\$782,554	
Special Revenue Non-Component Units	\$852,054	(\$20,343)	\$0	\$0	\$831,711	\$0	\$831,711	\$0
Total Special Revenue Non-Component Units	\$1,835,139	(\$20,343)	\$0	\$0	\$1,814,796	\$0	\$1,814,796	\$0
Total for Special Revenue Funds	\$6,994,200	\$450,657	\$0	\$0	\$7,444,857	\$0	\$7,444,857	\$0
DEBT SERVICE FUND								
Debt Service Reserve Fund	\$191,876	(\$38,798)	\$0	\$0	\$153,078		\$153,078	
Total for Debt Service Fund	\$191,876	(\$38,798)	\$0	\$0	\$153,078	\$0	\$153,078	\$0
ENTERPRISE FUNDS - Retained Earnings								
Water Utility	\$16,312,076	\$688,277	\$0	\$0	\$17,000,353		\$14,184,968	\$2,815,385
Parking Utility	\$1,102,748	(\$18,539)	\$0	\$0	\$1,084,209		\$905,726	\$178,483
Solid Waste Fund	\$3,001,525	\$675,660	\$0	\$0	\$3,677,185		\$387,715	\$3,289,470
Storm Water Program	\$33,571,988	\$1,531,988	\$0	\$0	\$35,103,976		\$31,304,434	\$3,799,542
Sanitary Sewer	\$16,253,264	\$1,784,302	\$0	\$0	\$18,037,566		13,443,618.58	\$4,593,947
Beliot Rd. Public Housing	\$6,468,695	\$2,696	\$0	\$0	\$6,471,391		\$0	\$6,471,391
Total for Enterprise Funds	\$76,710,296	\$4,664,384	\$0	\$0	\$81,374,680	\$0	\$60,226,462	\$21,148,218
CAPITAL PROJECTS FUND								
Project Fund - TIF's	\$2,818,501	(\$2,155,970)	\$0	\$0	\$662,531		\$662,531	
Project Fund - General	(\$1,430,398)	(\$1,089,600)	\$0	\$0	(\$2,519,998)		(\$2,519,998)	
Total for Capital Projects Fund	\$1,388,103	(\$3,245,570)	\$0	\$0	(\$1,857,467)	\$0	(\$1,857,467)	\$0
INTERNAL SERVICE FUND								
Health Insurance	\$8,341,385	(\$888,420)	\$0	\$0	\$7,452,965		\$3,160,261	\$4,292,704
Internal Service Reserve - Liability Insurance	\$3,339,465	(\$95,166)	\$0	\$0	\$3,244,299			\$3,244,299
Total for Internal Service Fund	\$11,680,850	(\$983,586)	\$0	\$0	\$10,697,264	\$0	\$3,160,261	\$7,537,003
TOTAL OF ALL FUNDS	\$135,452,663	\$1,875,620	\$22,540,672	\$22,540,672	\$137,478,282	\$1,737,500	\$100,444,657	\$35,296,124

CITY OF WEST ALLIS
2015 BUDGET
CONTINGENCY FUND
ESTIMATED BALANCE AS OF 12/31/2014

Account 100-0000-371-20-00

Contingency Fund Balance - 1/1/2014 **\$3,013,583**

Transfers From General Fund:

Police Squad Cars-2014 Budget	\$134,910
to level of to approximately 5%	\$190,000

Total Additions: **\$324,910**

Transfers to General Fund for 2014 Approved Requests:

City Attorney 2014-0141 Litigation costs	\$10,000
City Attorney 2014-0033 Litigation costs	\$10,000
City Clerk 2014-0111 Legistar Upgrade	\$18,000
Public Works 2014-0041 Overhead Door-Police Dept	\$29,375
Public Works 2014-0032 Emergency Generator-Health Dept	\$39,000

Total Reductions **\$106,375**

Estimated Contingency Balance - 12/31/2014 **\$3,232,118**

RESERVE-DESIGNATED FOR CAPITAL ACCUMULATION
ESTIMATED BALANCE AS OF 12/31/2014

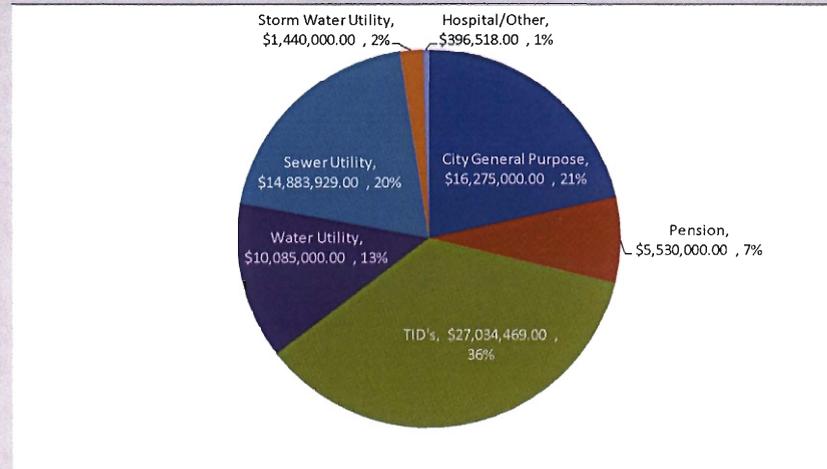
Account 100-0000-345.05-00

	1/1/2014	Increases 2014	Decreases 2014	12/31/2014
Assessor (05):				
Software/Hardware Replacement	\$15,000	\$0	\$0	\$15,000
Information Services Division (11):				
Computer & Networking (70-03) & (70-07)	\$33,579	\$5,500	\$0	\$39,079
AS400 (70-03)	\$34,268	\$0	\$0	\$34,268
Purchasing Division (12):				
Radio Communications/Digital (100-1202-517.70-03)	\$840,116	\$50,000	\$0	\$890,116
Additional fund balance trsfr from unreserved-WisComm cost	\$159,884	\$0	\$0	\$159,884
Phone System (100-1202-517.70-03)	\$231,543	\$35,000	\$0	\$266,543
911 System/Reverse-Digital Communication System (70-03)	\$101,338	\$15,000	\$0	\$116,338
Printing Equipment (100-1203-517.70-03)	\$99,641	\$9,500	\$0	\$109,141
Optical/CD-Rom Imaging Equip. (70-03)	\$19,878	\$1,000	\$0	\$20,878
City Clerk/Treasurer (15):				
Voting Machine (100-1502-514.70-03)	\$120,038	\$5,000	\$0	\$125,038
Police Department				
Tactical Training Facility & Misc Capital Improvements	\$0	\$100,000	\$0	\$100,000
Fire Department (22):				
Fire Vehicles (100-2201-522.70-03)	\$531,502	\$285,000	\$0	\$816,502
SCBA Replacement (100-2201-522.70-05)	-\$20,465	\$30,000	(\$48,175)	-\$38,640
Defibrillators replacement (100-2201-522.70-05)	\$9,313	\$0	\$0	\$9,313
Gas Meters (70-05)	\$1,871	\$0	\$0	\$1,871
Mobil Equipment	\$50,000	\$0	\$0	\$50,000
Library (35):				
Vehicle (100-3507-555.70-02)	\$33,000	\$3,000	\$0	\$36,000
Self Check System (100-3505-555.70-01)	\$29,600	\$4,000	\$0	\$33,600
Building Improvements (Carpeting)	\$18,000	\$5,000	\$0	\$23,000
Public Works-Forestry (43)				
WE Energies-Tree Replacement	\$86,122	\$0	(\$14,000)	\$72,122
Engineering Department (46):				
Computer & Networking	\$11,000	\$0	\$0	\$11,000
Vehicle (100-4601-533.70-02)	\$29,470	\$3,000	\$0	\$32,470
Estimated Capital Accumulation Balance - 12/31/2014	\$2,434,698	\$551,000	(\$62,175)	\$2,923,523

CITY OF WEST ALLIS
Schedule of General Obligation Indebtedness
For the Year Ending December 31, 2015

Year	Issue	Average Coupon	Final Maturity	Original Issue	Outstanding 1/1/2015	To Be Issued In 2015	To Be Retired In 2015	Outstanding 12/31/2015
1995	Milwaukee County	1.78%	1/1/2035	\$400,000	\$396,518	-	\$32,959	\$363,559
2004F	Gen. Oblig. Bonds	4.18%	4/1/2016	4,425,000	1,105,000	-	540,000	565,000
2005A	Gen. Oblig. Bonds	3.65%	4/1/2020	4,100,000	555,000	-	410,000	145,000
2006A	Gen. Oblig. Bonds	4.04%	4/1/2021	4,200,000	940,000	-	395,000	545,000
2006B	Gen. Oblig. Refunding Bonds	4.00%	4/1/2021	3,695,000	1,955,000	-	330,000	1,625,000
2006LR1	Taxable Land Recycling \$1,647,200	1.00%	11/22/2026	144,426	86,657	-	7,221	79,436
2007A	Gen. Oblig. Bonds	4.00%	4/1/2022	4,955,000	2,040,000	-	410,000	1,630,000
2007LR1	Taxable Land Recycling \$1,647,200	0.50%	2028	507,716	320,662	-	26,722	293,940
2008A	Gen. Oblig. Bonds	3.82%	7/15/2023	6,600,000	3,335,000	-	540,000	2,795,000
2008LR1	Taxable Land Recycling \$1,647,200	0.50%	11/22/2026	345,902	218,465	-	18,205	200,260
2008LR2	Taxable Land Recycling \$1,647,200	0.50%	11/22/2026	353,377	235,586	-	19,632	215,954
2008LR3	Taxable Land Recycling \$1,647,200	0.50%	11/22/2026	50,697	33,799	-	2,816	30,983
2009A	Gen. Oblig. Notes	3.64%	4/1/2019	6,885,000	3,715,000	-	740,000	2,975,000
2009B	Gen. Oblig. Bonds	3.92%	4/1/2024	2,945,000	1,995,000	-	185,000	1,810,000
2009C	Taxable Corporate Purpose Bonds	5.71%	4/1/2024	7,105,000	7,105,000	-	50,000	7,055,000
2009D	State Trust Fund - TIF #7	4.50%	3/15/2019	177,372	109,303	-	19,982	89,321
2010A	Taxable Refunding	4.49%	4/1/2029	17,605,000	14,910,000	-	1,160,000	13,750,000
2010B	G.O. Rfnd Bonds	3.16%	4/1/2030	1,465,000	1,150,000	-	115,000	1,035,000
2010F	State Trust Fund - Sanitary Sewer	4.25%	3/15/2020	188,018	120,559	-	18,064	102,495
2010G	Clean Water Funds	2.40%	5/15/2030	1,554,765	1,353,367	-	70,381	1,282,986
2011A	Gen. Oblig. Notes	2.90%	4/1/2026	5,635,000	4,225,000	-	470,000	3,755,000
2012A	Taxable Refunding & GO Bonds	2.99%	4/1/2029	5,715,000	5,005,000	-	390,000	4,615,000
2012B	Gen. Oblig. Bonds	2.16%	4/1/2027	6,205,000	5,170,000	-	495,000	4,675,000
2013A	Gen. Oblig. Bonds & Refunding Bonds	1.97%	4/1/2028	8,140,000	7,640,000	-	610,000	7,030,000
2013B	Gen. Oblig Refunding Bonds	2.74%	4/1/2030	5,560,000	5,125,000	-	480,000	4,645,000
2014A	Gen. Oblig. Bonds			6,800,000	6,800,000	-	570,000	6,230,000
2015	Gen. Oblig. Bonds					6,250,000	0	6,250,000
2015	Gen. Oblig. Bonds - TIF					4,200,000	0	4,200,000
				\$105,757,273	\$75,644,916	\$10,450,000	\$8,105,982	\$77,988,934
General City Purpose:								
Regular				\$27,105,000	\$16,275,000	\$2,750,000	\$2,915,000	\$16,110,000
Pension Bonds				6,865,000	5,530,000	0	440,000	5,090,000
Total General City Purpose				\$33,970,000	\$21,805,000	\$2,750,000	\$3,355,000	\$21,200,000
TIF:								
TIF #5 6 Points				18,377,118	17,040,165	0	689,596	16,350,569
TIF #6 Lime Pit				1,765,000	1,765,000	0	75,000	1,690,000
TIF #7 Summit				9,327,372	4,509,304	0	1,079,982	3,429,322
TIF #9 Pioneer				2,200,000	1,460,000	0	240,000	1,220,000
TIF #10 Truck Terminal				1,490,000	1,360,000	0	75,000	1,285,000
TIF #11 84th Street				1,005,000	900,000	2,800,000	60,000	3,640,000
TIF #12 Teledyne				0	0	1,000,000	0	1,000,000
TIF #13 Home Juice				0	0	400,000	0	400,000
Total TIF				\$34,164,490	\$27,034,469	\$4,200,000	\$2,219,578	\$29,014,891
Utilities:								
Sanitary Sewer				\$21,242,783	\$14,883,929	\$2,000,000	\$1,483,445	\$15,400,484
Storm Water Utility				1,500,000	1,440,000	0	75,000	1,365,000
Water Utility				14,480,000	10,085,000	1,500,000	940,000	10,645,000
Total Utilities				\$37,222,783	\$26,408,929	\$3,500,000	\$2,498,445	\$27,410,484
Hospital/Other Promissory Notes & G.O. Bonds				\$400,000	\$396,518	\$0	\$32,959	\$363,559
Total Debt				\$105,757,273	\$75,644,916	\$10,450,000	\$8,105,982	\$77,988,934

**CITY OF WEST ALLIS
OUTSTANDING DEBT BY PURPOSE
AS OF DECEMBER 31, 2014**



**CITY OF WEST ALLIS
STATEMENT OF DEBT LIMITATION MARGIN
AS OF DECEMBER 31, 2014**

GENERAL CITY

Equalized Valuation of Taxable Property in City as of January 1, 2014	\$3,712,641,300
Ratio of Legal Debt Limit	5%
Legal Debt Limit	\$185,632,065
Present Debt	
General Obligation Bonds & Notes for City (8.77% of Limit)	\$16,275,000
General Obligation Bonds & Notes for Pension (2.98% of Limit)	5,530,000
General Obligation Bonds for TIF's (14.56% of Limit)	\$27,034,469
General Obligation Bonds & Notes for Enterprise Funds (14.23% of Limit)	\$26,408,929
Total General Obligation Bonds & Notes for City Purposes (40.54% of Limit)	<u>\$75,248,398</u>
Promissory Notes & G.O. Bonds for Hospital/Other (0.21% of Limit)	\$396,518
Total City Purposes & Hospital (0.4075 of Limit)	<u>\$75,644,916</u>
Remaining Legal Debt Margin	59.25% <u>\$109,987,149</u>

**CITY OF WEST ALLIS
TAX LEVY SUMMARY
2015 BUDGET**

	2012(2013) LEVY	2013(2014) LEVY	2014(2015) LEVY	2014(2015) INCREASE (DECREASE)	2014(2015)% INCREASE (DECREASE)
General Fund Expenditures	\$56,097,947	\$56,774,454	\$57,227,199	\$452,745	0.80%
Less: Exempt Computer Equipment	(187,000)	(187,000)	(177,600)	9,400	-5.03%
Less: Non-Tax Levy Revenues	(22,786,618)	(23,244,641)	(23,576,880)	(332,239)	1.43%
City of West Allis Levy - General Fund	\$33,124,329	\$33,342,813	\$33,472,719	\$129,906	0.39%
Health Insurance Fund Expenditures	\$16,736,200	\$16,194,451	\$16,234,780	40,329	0.25%
Less: Other Revenues	(\$14,736,200)	(\$14,194,451)	(\$14,234,780)	(40,329)	0.28%
City of West Allis Levy - Health Fund	\$2,000,000	\$2,000,000	\$2,000,000	\$0	0.00%
Parking Utility Expenditures	\$64,787	\$64,787	\$62,305	(\$2,482)	-3.83%
Recover Prior Year Deficit	(1,407)	(1,407)	0	1,407	-100.00%
Less: Non-Tax Levy Revenues	(20,380)	(20,380)	(19,305)	1,075	-5.27%
City of West Allis Levy - Parking	\$43,000	\$43,000	\$43,000	\$0	0.00%
City of West Allis Levy Without Debt & TID (State Levy Limit)	\$35,167,329	\$35,385,813	\$35,515,719	\$129,906	0.37%
Debt Fund Expenditures - (General Only)	\$3,962,073	\$3,931,184	\$4,015,078	\$83,894	2.13%
Utilization of Fund Balance & Transfers	(188,973)	(150,000)	(225,000)	(75,000)	50.00%
* City of West Allis Levy - Debt Fund	\$3,773,100	\$3,781,184	\$3,790,078	\$8,894	0.24%
City of West Allis Levy - With Debt, Without TID Levy	\$38,940,429	\$39,166,997	\$39,305,797	\$138,800	0.35%
Tax Increment Financing Districts - Levy	\$1,069,761	\$970,951	\$946,112	(\$24,839)	-2.56%
Total City of West Allis Levy	\$40,010,190	\$40,137,948	\$40,251,909	\$113,961	0.28%

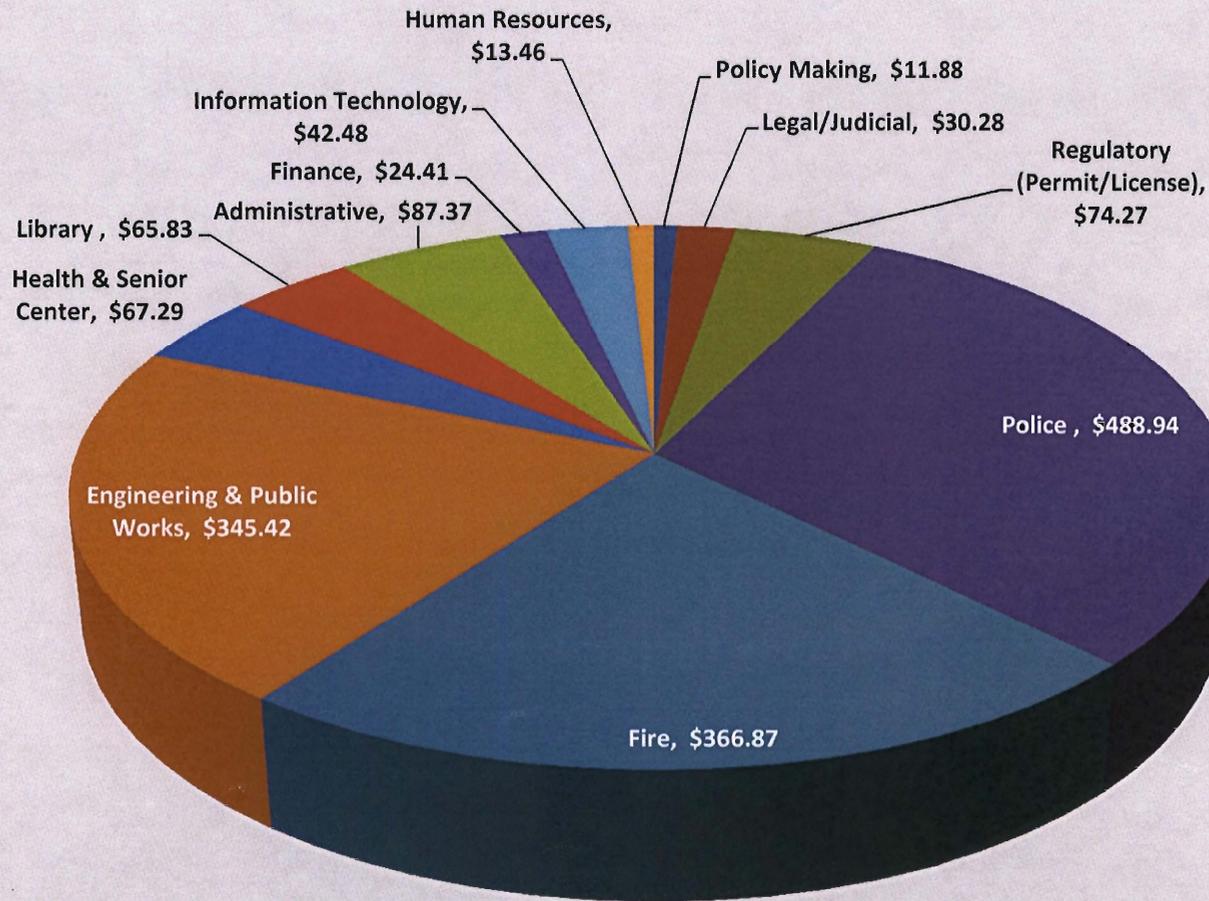
* State Levy Limit legislation, which began in 2005, has treated Debt Fund expenditures differently than all other expenditures for purposes of calculating the levy limit. The ability to levy taxes sufficient to repay the City's debt obligations serves as a guarantee to bondholders and thereby reduces the risk of their investment. This allows the municipality to pay a lower interest rate when borrowing funds. In order to retain this guarantee, the legislation allowed debt expenditures to be excluded from the levy limit. All other expenditures fall under the levy limit.

For 2015, the levy limit legislation allows for the city to increase its tax levy by an amount equal to "net new construction" as determined by the State Department of Revenue, plus any amount necessary to pay for Debt Fund expenditures. The City's net new construction for the 2015 levy calculation was 0.22%. This allows for a levy increase of \$77,849, plus any amount necessary to pay for Debt Fund expenditures. Total Debt fund expenditures are \$3,790,078. According to the levy limit legislation, the City could increase its tax levy by this full \$3.7 million and remain compliant with the legislation. Of this \$3.7 million of available levy capacity, the City used \$60,951, for a total levy increase of \$138,800. (\$77,849 capacity from new growth/net new construction + \$60,951 of debt levy capacity = \$138,800)

ESTIMATED 2015 CHANGE IN TAXES

		<u>2013/14</u>	<u>2014/15</u>
	* CITY rate:	\$ 10.75	\$ 10.79
	avg val:	\$ 150,000.00	\$ 150,000.00
	tax:	\$ 1,612.50	\$ 1,618.50
	change:		\$ 6.00
	Annual Utility Bill	\$ 885.20	\$ 899.44
	change:		\$ 14.24
	Annual change to taxpayers/ratepayers:		\$ 20.24
	* ESTIMATED		

WHAT DOES \$1,618.50 IN CITY TAXES SUPPORT?



CITY OF WEST ALLIS
Summary of City of West Allis Tax Levies &
Comparative Analysis of City of West Allis Tax Rates
2012(2013), 2013(2014) Actual and 2014(2015) Levy

	2012(2013) Rate	2013(2014) Rate	Estimated 2014(2015) Rate *	2014(2015) Increase (Decrease)	2014(2015) % Increase (Decrease)
Assessed Valuation (including TIF)	\$4,083,973,400	\$3,732,163,900	\$3,734,545,900	\$2,382,000	0.06%
Tax Rates/\$1,000 Property Valuation					
General Fund Rate	\$8.11	\$8.92	\$8.96	\$0.04	0.45%
Health Insurance Rate	\$0.49	\$0.54	\$0.54	\$0.00	0.00%
Parking Utility Rate	\$0.02	\$0.01	\$0.01	\$0.00	0.00%
Debt Fund Rate	\$0.92	\$1.02	\$1.02	\$0.00	0.00%
Tax Increment Financing Rate	\$0.26	\$0.26	\$0.26	\$0.00	0.00%
Tax Rate/\$1,000 Property Valuation	\$9.80	\$10.75	\$10.79	\$0.04	0.37%

* Final Assessed Valuation was not available as of the date of this publication.

Comparative Tax Rates Per \$1,000 of Valuation

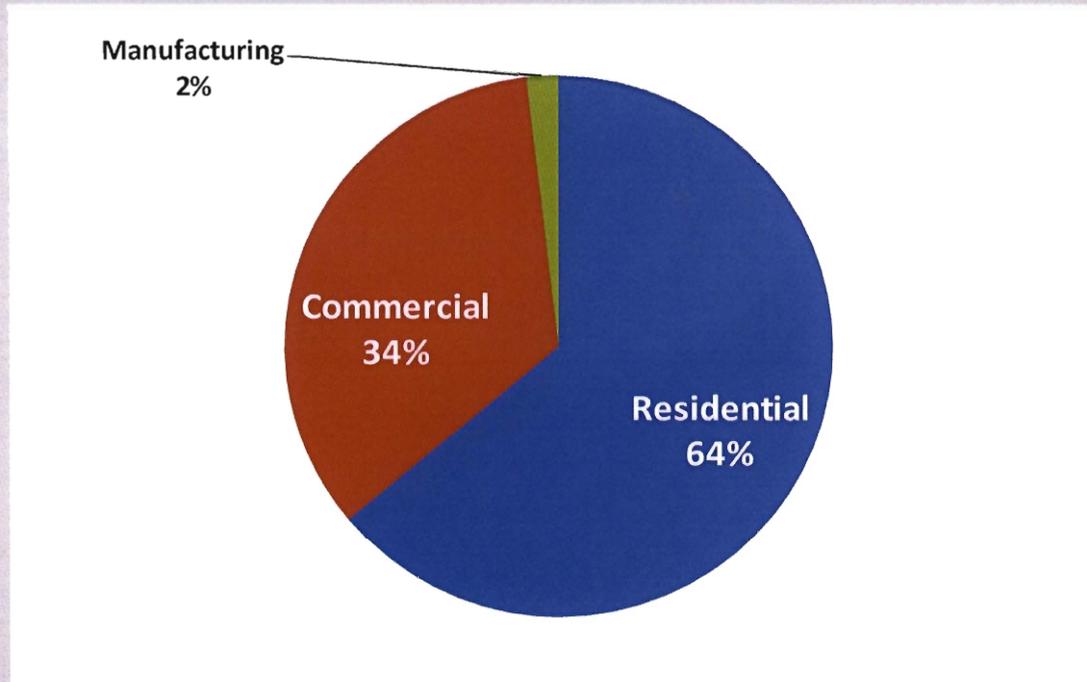
	Assessed	Equalized
2004 for 2005 (1)	\$9.69	\$9.69
2005 for 2006	\$9.95	\$9.10
2006 for 2007 (1)	\$8.49	\$8.37
2007 for 2008	\$8.65	\$8.22
2008 for 2009	\$8.70	\$8.25
2009 for 2010	\$8.94	\$8.76
2010 for 2011 (1)	\$9.61	\$9.53
2011 for 2012	\$9.75	\$10.18
2012 for 2013	\$9.81	\$10.71
2013 for 2014 (1)	\$10.75	\$10.87
2014 for 2015	\$10.79	\$10.84

(1) Revaluation conducted this year.

CITY OF WEST ALLIS
2014 EQUALIZED VALUES BY CLASS
 Per Wisconsin Department of Revenue

CITY OF WEST ALLIS

	Real Estate	Personal Property	Total Value	% of Total
Residential	\$ 2,373,022,300.00	\$ -	\$ 2,373,022,300.00	64%
Commercial	\$ 1,162,535,100.00	\$ 107,155,100.00	\$ 1,269,690,200.00	34%
Manufacturing	\$ 54,785,500.00	\$ 15,143,300.00	\$ 69,928,800.00	2%
	\$ 3,590,342,900.00	\$ 122,298,400.00	\$ 3,712,641,300.00	



64% of Taxes are paid by Residential Properties in West Allis
34% of Taxes are paid by Commercial Properties in West Allis
2% of Taxes are paid by Manufacturing Properties in West Allis

Comparative Growth of the City of West Allis

Asst/Cal. Year	Population (State Est.)	Total Cost of All Construction Activity	Water Utility Customers	Assessed Valuation Incl. TIF Increment	Equalized Valuation Incl. TIF Increment	Assessed Valuation Excl. TIF Increment	Equalized Valuation Excl. TIF Increment	State Equalized Ratio*
2005/2006	60,515	\$62,729,841	19,563	\$3,519,075,159	\$3,846,320,500	\$3,436,424,373 #####	\$3,755,981,900 #####	91.49%
2006/2007	60,300	\$38,450,724	19,557	\$4,213,055,000 (1)	\$4,271,402,600 (1)	\$4,119,190,782 ++	\$4,166,830,300 ++	98.63%
2007/2008	60,410	\$50,101,452	19,660	\$4,235,273,400	\$4,458,719,600	\$4,119,316,505 +++	\$4,326,783,300 +++	94.99%
2008/2009	60,370	\$39,108,752	19,557	\$4,248,794,100	\$4,477,791,900	\$4,157,286,928 ++++	\$4,381,356,900 ++++	94.89%
2009/2010	60,600	\$20,636,858	19,567	\$4,275,500,000	\$4,361,120,200	\$4,164,045,970 *	\$4,247,438,000 *	98.04%
2010/2011	60,411	\$32,812,843	19,548	\$4,080,024,300 (1)	\$4,112,421,800 (1)	\$3,970,499,834 **	\$4,002,025,200 **	99.21%
2011/2012	60,365	\$29,295,073	19,521	\$4,079,339,700	\$3,906,288,200	\$3,970,722,059 ***	\$3,802,189,600 ***	104.43%
2012/2013	60,300	\$30,000,000 est.	19,612	\$4,083,973,400	\$3,738,930,800	\$3,936,707,600 ****	\$3,638,962,200 ****	109.23%
2013/2014	60,300	\$30,000,000 est.	19,542	\$3,732,039,400 (1)	\$3,701,354,200 (1)	\$3,641,760,114	\$3,611,817,200 *****	100.83%
2014/2015	60,300	\$30,000,000 est.	19,542	\$3,734,545,900 est.	\$3,712,641,300	\$3,646,886,500 est.	\$3,625,496,100	100.59%

(1) Revaluation conducted this year.

* Ratio as set by state

Year	TIF #	Assessed	Equalized	Year	TIF #	Assessed	Equalized
2005	TIF #1	\$28,515,054	\$31,167,400	2010	TIF #2	\$7,553,849	\$7,614,000
	TIF #2	\$6,994,868	\$7,645,500		TIF #3	\$12,162,848	\$12,259,700
	TIF #3	\$12,973,191	\$14,179,900		TIF #5	\$26,663,977	\$26,876,300
	TIF #4	\$7,702,452	\$8,418,900		TIF #7	\$52,532,092	\$52,950,400
	TIF #6	\$29,277	\$32,000		TIF #9	\$10,611,700	\$10,696,200
	TIF #7	\$26,435,944	\$28,894,900			\$109,524,466 **	\$110,396,600 **
		<u>\$82,650,786 #####</u>	<u>\$90,338,600</u>				
2006	TIF #1	\$25,570,575	\$33,264,700	2011	TIF #2	\$7,434,899	\$7,119,500
	TIF #2	\$7,765,295	\$8,844,300		TIF #3	\$12,449,423	\$11,921,300
	TIF #3	\$12,361,612	\$14,709,200		TIF #5	\$27,008,228	\$25,862,500
	TIF #4	\$0	closed in 2006		TIF #7	\$51,207,392	\$49,035,100
	TIF #5	\$529,565	\$529,300 #####		TIF #9	\$10,610,304	\$10,160,200
	TIF #7	\$47,513,373	\$47,084,900		\$108,710,246 ***	\$104,098,600 ***	
	TIF #8	\$123,798	\$139,900	2012	TIF #2	\$7,384,275	\$6,760,400
		<u>\$93,864,218 ++</u>	<u>\$104,572,300</u>		TIF #3	\$13,705,977	\$12,548,000
			TIF #5		\$26,002,689	\$23,805,800	
2007	TIF #1	\$24,487,453	\$33,604,300	TIF #7	\$51,609,315	\$47,249,000	
	TIF #2	\$7,406,244	\$8,838,000	TIF #9	\$10,491,822	\$9,605,400	
	TIF #3	\$12,413,724	\$15,509,400		\$109,194,078 ****	\$99,968,600 ****	
	TIF #5	\$5,472,833	\$5,697,900	2013	TIF #2	\$7,360,059	\$7,299,300
	TIF #7	\$66,176,641	\$68,286,700 ++		TIF #5	\$24,910,239	\$24,704,600
	<u>\$115,956,895 +++</u>	<u>\$131,936,300</u>	TIF #7		\$48,409,328	\$48,009,700	
2008	TIF #2	\$8,283,992	\$8,730,100	TIF #9	\$9,592,387	\$9,513,200	
	TIF #3	\$14,085,282	\$14,843,800	TIF #12	\$10,285	\$10,200	
	TIF #5	\$12,534,305	\$13,209,300		\$90,272,012 *****	\$89,537,000 *****	
	TIF #7	\$56,603,593	\$59,651,800	2013	TIF #2	\$7,190,274	\$7,148,100
		<u>\$91,507,172 ++++</u>	<u>\$96,435,000 +++</u>		TIF #5	\$23,799,996	\$23,660,400
			TIF #7		\$47,356,666	\$47,078,900	
2009	TIF #2	\$8,143,497	\$8,306,300		TIF #9	\$9,306,386	\$9,251,800
	TIF #3	\$14,118,152	\$14,400,400		TIF #12	\$6,035	\$6,000
	TIF #5	\$24,648,727	\$25,141,500		\$87,653,321 *****	\$87,145,200	
	TIF #7	\$57,376,930	\$58,524,000				
	TIF #9	\$7,166,724	\$7,310,000				
	<u>\$111,454,030 *</u>	<u>\$113,682,200 *</u>					

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GENERAL, DEBT, SPECIAL REVENUE, ENTERPRISE, CAPITAL PROJECTS & INTERNAL SERVICE FUNDS INDEX

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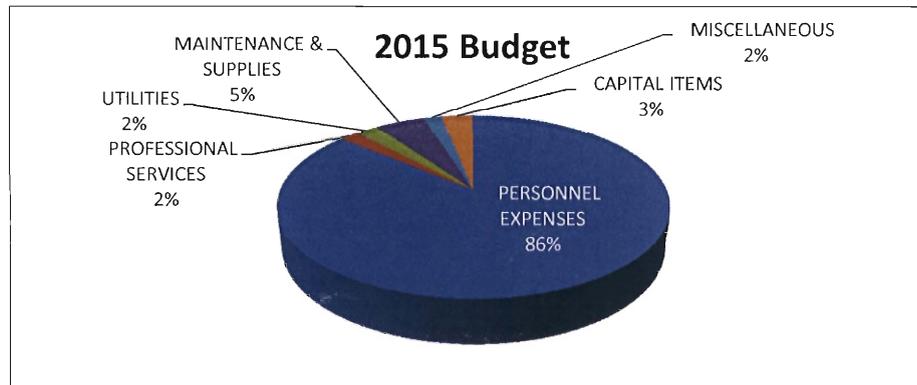
GENERAL FUND

REVENUES & EXPENDITURES

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**CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY TYPE
2015 BUDGET**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change	% of Total
Salaries	\$ 28,948,970	\$ 28,861,490	\$ 31,377,907	\$ 31,399,407	\$ 32,021,147	\$ (20,000)	\$ 32,001,147	\$ 623,240	
Overtime	\$ 1,214,520	\$ 1,350,385	\$ 937,017	\$ 938,017	\$ 929,300	\$ -	\$ 929,300	\$ (7,717)	
Fringe Benefits	\$ 16,043,297	\$ 16,017,646	\$ 16,605,500	\$ 16,865,500	\$ 16,460,400	\$ (100,000)	\$ 16,360,400	\$ (245,100)	
PERSONNEL EXPENSES	\$ 46,206,787	\$ 46,229,522	\$ 48,920,424	\$ 49,202,924	\$ 49,410,847	\$ (120,000)	\$ 49,290,847	\$ 370,423	86.1%
Professional Services	\$ 267,960	\$ 352,065	\$ 385,615	\$ 473,309	\$ 404,865	\$ -	\$ 404,865	\$ 19,250	
Maintenance Contracts	\$ 443,070	\$ 415,097	\$ 471,970	\$ 698,708	\$ 538,459	\$ -	\$ 538,459	\$ 66,489	
Board of Prisoners	\$ 107,816	\$ 242,513	\$ 130,000	\$ 130,000	\$ 130,000	\$ -	\$ 130,000	\$ -	
PROFESSIONAL SERVICES	\$ 818,846	\$ 1,009,674	\$ 987,585	\$ 1,302,017	\$ 1,073,324	\$ -	\$ 1,073,324	\$ 85,739	1.9%
Utilities	\$ 1,140,916	\$ 1,197,371	\$ 1,246,087	\$ 1,246,087	\$ 1,305,606	\$ (23,000)	\$ 1,282,606	\$ 36,519	
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
UTILITIES	\$ 1,140,916	\$ 1,197,371	\$ 1,246,087	\$ 1,246,087	\$ 1,305,606	\$ (23,000)	\$ 1,282,606	\$ 36,519	2.2%
Rentals	\$ (159,133)	\$ (130,185)	\$ (51,947)	\$ (51,947)	\$ (165,030)	\$ -	\$ (165,030)	\$ (113,083)	
Repair & Maintenance	\$ 508,749	\$ 513,372	\$ 573,200	\$ 583,196	\$ 607,200	\$ (5,000)	\$ 602,200	\$ 29,000	
Supplies	\$ 1,803,079	\$ 1,796,200	\$ 1,834,313	\$ 1,960,144	\$ 1,899,193	\$ (13,000)	\$ 1,886,193	\$ 51,880	
Books & Periodicals	\$ 338,850	\$ 319,718	\$ 338,470	\$ 339,145	\$ 398,740	\$ -	\$ 398,740	\$ 60,270	
Advertising	\$ 29,589	\$ 33,944	\$ 31,906	\$ 40,906	\$ 31,606	\$ -	\$ 31,606	\$ (300)	
Printing	\$ 80,892	\$ 71,016	\$ 77,088	\$ 81,111	\$ 72,638	\$ -	\$ 72,638	\$ (4,450)	
MAINTENANCE & SUPPLIES	\$ 2,602,026	\$ 2,604,063	\$ 2,803,030	\$ 2,952,555	\$ 2,844,347	\$ (18,000)	\$ 2,826,347	\$ 23,317	4.9%
Training & Travel	\$ 192,797	\$ 142,148	\$ 181,349	\$ 192,449	\$ 184,541	\$ -	\$ 184,541	\$ 3,192	
Regulatory & Safety	\$ 297,934	\$ 259,718	\$ 243,630	\$ 243,630	\$ 257,110	\$ -	\$ 257,110	\$ 13,480	
Insurance	\$ 277,807	\$ 380,057	\$ 556,915	\$ 556,915	\$ 545,875	\$ -	\$ 545,875	\$ (11,040)	
Miscellaneous	\$ 27,106	\$ (82,192)	\$ 103,700	\$ 164,349	\$ 27,700	\$ -	\$ 27,700	\$ (76,000)	
MISCELLANEOUS	\$ 795,644	\$ 699,731	\$ 1,085,594	\$ 1,157,343	\$ 1,015,226	\$ -	\$ 1,015,226	\$ (70,368)	1.8%
Capital Items	\$ 1,280,570	\$ 1,111,866	\$ 1,731,734	\$ 2,486,426	\$ 2,118,894	\$ (380,045)	\$ 1,738,849	\$ 7,115	
Transfers Out	\$ 252,440	\$ 267,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CAPITAL ITEMS	\$ 1,533,010	\$ 1,379,066	\$ 1,731,734	\$ 2,486,426	\$ 2,118,894	\$ (380,045)	\$ 1,738,849	\$ 7,115	3.0%
TOTAL EXPENDITURES	\$ 53,097,228	\$ 53,119,428	\$ 56,774,454	\$ 58,347,352	\$ 57,768,244	\$ (541,045)	\$ 57,227,199	\$ 452,745	100%



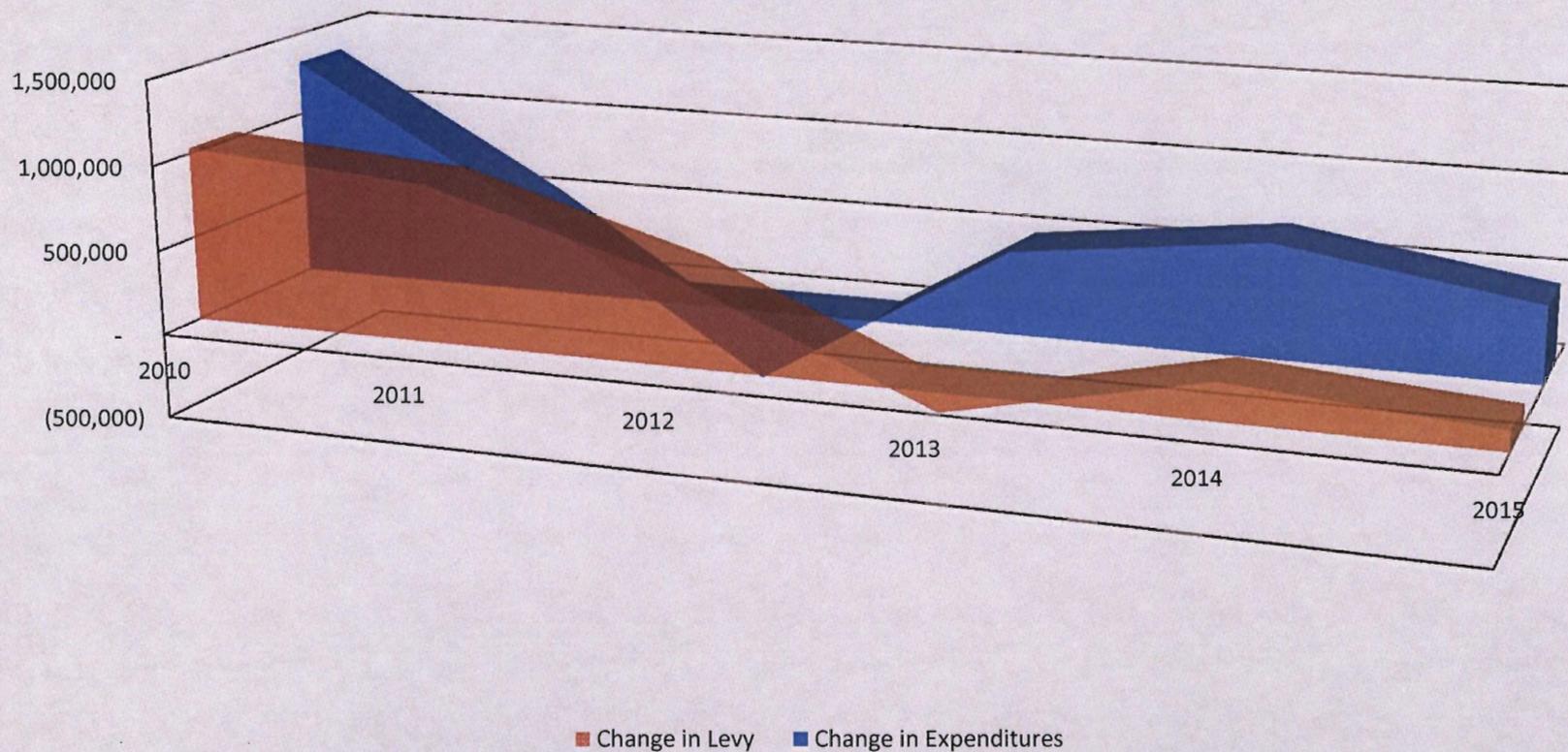
**CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY DEPARTMENT
2015 BUDGET**

EXPENDITURES	2012	2013	2014	2014	2015	Mayoral	2015	Change	% Change
	Actual	Actual	Budget	Adjusted Budget	Request	Additions/ Deletions	Budget		
GENERAL GOVERNMENT									
Common Council	\$ 258,642	\$ 252,266	\$ 100,200	\$ 170,684	\$ 100,200	\$ -	\$ 100,200	\$ -	0.00%
Mayor	\$ 124,230	\$ 126,459	\$ 84,288	\$ 105,121	\$ 85,550	\$ -	\$ 85,550	\$ 1,262	1.50%
City Attorney	\$ 642,848	\$ 644,655	\$ 482,750	\$ 577,178	\$ 501,100	\$ -	\$ 501,100	\$ 18,350	3.80%
Municipal Court	\$ 333,302	\$ 474,141	\$ 324,807	\$ 354,541	\$ 330,625	\$ -	\$ 330,625	\$ 5,818	1.79%
City Assessor	\$ 509,056	\$ 511,683	\$ 370,345	\$ 459,645	\$ 382,497	\$ -	\$ 382,497	\$ 12,152	3.28%
Administration	\$ 202,094	\$ 210,212	\$ 236,857	\$ 262,761	\$ 235,257	\$ -	\$ 235,257	\$ (1,600)	-0.68%
Information Technology	\$ 961,654	\$ 1,015,255	\$ 845,458	\$ 1,076,631	\$ 1,238,928	\$ -	\$ 1,238,928	\$ 393,470	46.54%
Purchasing/Central Services	\$ 588,315	\$ 647,292	\$ 595,040	\$ 654,915	\$ -	\$ -	\$ -	\$ (595,040)	-100.00%
Human Resources	\$ 433,140	\$ 449,150	\$ 333,743	\$ 403,591	\$ 339,865	\$ -	\$ 339,865	\$ 6,122	1.83%
Finance	\$ 362,856	\$ 466,481	\$ 336,380	\$ 423,566	\$ 586,494	\$ -	\$ 586,494	\$ 250,114	74.35%
City Clerk	\$ 664,510	\$ 564,077	\$ 463,143	\$ 597,192	\$ 412,494	\$ -	\$ 412,494	\$ (50,649)	-10.94%
Promotion, Celebrations, Awards	\$ 95,385	\$ 94,157	\$ 120,425	\$ 145,425	\$ 120,425	\$ -	\$ 120,425	\$ -	0.00%
Fringe Benefits *	\$ 968,511	\$ 1,186,149	\$ 16,785,250	\$ 10,420,304	\$ 16,645,650	\$ (100,000)	\$ 16,545,650	\$ (239,600)	-1.43%
Other General Government	\$ 669,162	\$ 672,579	\$ 776,740	\$ 837,389	\$ 689,300	\$ -	\$ 689,300	\$ (87,440)	-11.26%
TOTAL GENERAL GOVERNMENT	\$ 6,813,705	\$ 7,314,555	\$ 21,855,426	\$ 16,488,943	\$ 21,668,385	\$ (100,000)	\$ 21,568,385	\$ (287,041)	-1.31%
PUBLIC SAFETY			\$ 17,561,990						
Police & Fire Commission	\$ 37,685	\$ 31,971	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.00%
Police	\$ 18,265,139	\$ 17,137,591	\$ 11,816,890	\$ 14,492,679	\$ 12,155,864	\$ (5,000)	\$ 12,150,864	\$ 333,974	2.83%
Fire	\$ 12,485,316	\$ 12,237,143	\$ 9,035,819	\$ 10,843,306	\$ 9,385,551	\$ (3,000)	\$ 9,382,551	\$ 346,732	3.84%
Building Insp & Neighborhood Services	\$ 1,023,443	\$ 1,180,689	\$ 824,545	\$ 991,309	\$ 852,384	\$ (20,000)	\$ 832,384	\$ 7,839	0.95%
Planning	\$ 257,941	\$ 341,901	\$ 230,247	\$ 336,814	\$ 254,567	\$ -	\$ 254,567	\$ 24,320	10.56%
TOTAL PUBLIC SAFETY	\$ 32,069,525	\$ 30,929,295	\$ 21,927,501	\$ 26,684,108	\$ 22,668,366	\$ (28,000)	\$ 22,640,366	\$ 712,865	3.25%
PUBLIC WORKS									
Engineering	\$ 1,181,435	\$ 1,169,954	\$ 916,944	\$ 1,065,185	\$ 938,934	\$ -	\$ 938,934	\$ 21,990	2.40%
Public Works-Admin Office	\$ 182,167	\$ 322,904	\$ 271,345	\$ 320,827	\$ 271,345	\$ -	\$ 271,345	\$ -	0.00%
Building & Electrical Division	\$ 2,984,098	\$ 2,842,527	\$ 2,657,131	\$ 3,055,548	\$ 2,712,454	\$ (23,000)	\$ 2,689,454	\$ 32,323	1.22%
Sanitation & Streets Division	\$ 2,880,814	\$ 3,595,108	\$ 2,542,496	\$ 3,043,469	\$ 2,645,200	\$ -	\$ 2,645,200	\$ 102,704	4.04%
Forestry Division	\$ 1,133,888	\$ 1,271,950	\$ 1,093,544	\$ 1,244,005	\$ 1,082,219	\$ -	\$ 1,082,219	\$ (11,325)	-1.04%
Inventory Services Division	\$ 241,697	\$ 218,151	\$ 172,377	\$ 201,763	\$ 153,520	\$ -	\$ 153,520	\$ (18,857)	-10.94%
Fleet Division	\$ 1,452,259	\$ 1,275,945	\$ 1,665,057	\$ 2,096,096	\$ 1,922,120	\$ (390,045)	\$ 1,532,075	\$ (132,982)	-7.99%
TOTAL PUBLIC WORKS	\$ 10,056,358	\$ 10,696,538	\$ 9,318,894	\$ 11,026,893	\$ 9,725,792	\$ (413,045)	\$ 9,312,747	\$ (6,147)	-0.07%
HEALTH, CULTURE, RECREATION									
Health Department	\$ 1,826,688	\$ 1,864,990	\$ 1,602,594	\$ 1,851,797	\$ 1,632,938	\$ -	\$ 1,632,938	\$ 30,344	1.89%
Senior Center	\$ 213,811	\$ 203,093	\$ 174,712	\$ 200,947	\$ 177,577	\$ -	\$ 177,577	\$ 2,865	1.64%
Library	\$ 2,117,141	\$ 2,110,956	\$ 1,895,327	\$ 2,094,664	\$ 1,895,186	\$ -	\$ 1,895,186	\$ (141)	-0.01%
TOTAL HEALTH, CULTURE, RECREATION	\$ 4,157,641	\$ 4,179,040	\$ 3,672,633	\$ 4,147,408	\$ 3,705,701	\$ -	\$ 3,705,701	\$ 33,068	0.90%
TOTAL EXPENDITURES	\$ 53,097,228	\$ 53,119,428	\$ 56,774,454	\$ 58,347,352	\$ 57,768,244	\$ (541,045)	\$ 57,227,199	\$ 452,745	0.80%

* Actual fringe benefit costs reflect the charge-out to departments and are therefore included in department totals. Budgeted fringe benefit amounts represent city-wide costs for all departments.

EXPENDITURE VS LEVY GROWTH

Budget Year 2010-2015



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GENERAL GOVERNMENT

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: COMMON COUNCIL
MANAGER RESPONSIBLE: THOMAS LAJSIC
TELEPHONE NUMBER: 302-8200
FUND: 100
DEPT. GROUP: 01

MISSION STATEMENT

To ensure that the citizens of West Allis have the opportunity to prosper and achieve a high quality of life, by providing for good government and community leadership. To ensure good government by passing only ordinances and a budget which have been thoroughly examined and deemed beneficial to the community as a whole.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$77,800	\$77,800	0.0%	<ol style="list-style-type: none"> 1 Reduce property taxes through expenditure control, alternative forms of revenue and analysis of service delivery options. 2 To provide for continued improvement of the organizational operation, direction and management of the city. 3 To provide the most efficient and cost effective services to all sectors of the community, avoiding duplications and responding to community needs. 4 To provide for the further development and redevelopment of the residential, commercial and industrial portions of the City. 5 To provide for the health, safety and amenities for all citizens. 6 Embark on Strategic Plan
Operating Expense:	\$22,400	\$22,400	0.0%	
Capital Outlay:	\$0	\$0	-	
Total Manager Request:	<u>\$100,200</u>	<u>\$100,200</u>	0.0%	
Fringes attributable:	<u>\$167,090</u>	<u>\$165,606</u>	-0.9%	
TOTAL COST OF OPERATIONS:	<u>\$267,290</u>	<u>\$265,806</u>	-0.6%	
POSITIONS:	10.00	Council Members Admin Intern		
	<u>10.00</u>	Total		
<u>SERVICES PROVIDED</u>				2015 Initiatives
<ol style="list-style-type: none"> 1 Serves as legislative body for City. 2 To establish City policies and ordinances. 3 Adopt the City budget. 4 Oversee the administration of City government. 5 Assist in delivery of City services to constituents. 6 Community Relations. 				<ol style="list-style-type: none"> 1 Improve overall operations of City Government.

City of West Allis
Common Council
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 77,515	\$ 78,210	\$ 77,800	\$ 77,800	\$ 77,800	\$ -	\$ 77,800	\$ -
Fringe Benefits	\$ 162,305	\$ 153,101	\$ -	\$ 70,484	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 31	\$ 38	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Books & Periodicals	\$ 845	\$ 1,340	\$ 800	\$ 800	\$ 800	\$ -	\$ 800	\$ -
Printing	\$ -	\$ 44	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Training & Travel	\$ 17,945	\$ 19,533	\$ 21,200	\$ 21,200	\$ 21,200	\$ -	\$ 21,200	\$ -
TOTAL EXPENDITURES	\$ 258,642	\$ 252,266	\$ 100,200	\$ 170,684	\$ 100,200	\$ -	\$ 100,200	\$ -

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: MAYOR'S OFFICE
 MANAGER RESPONSIBLE: DAN DEVINE
 TELEPHONE NUMBER: 302-8290
 FUND: 100
 DEPT. GROUP: 02

MISSION STATEMENT

To allow the citizens of West Allis to prosper and achieve a high quality of life and to allow the city to serve as a center for economic, social and cultural activities in the metropolitan area by providing citizens with municipal government management, community leadership, and intergovernmental advocacy.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$80,738	\$82,000	1.6%
Operating Expense:	\$3,550	\$3,550	0.0%
Capital Outlay:	\$0	\$0	-
Total Manager Request:	\$84,288	\$85,550	1.5%
Fringes attributable:	\$39,304	\$48,623	23.7%
TOTAL COST OF OPERATIONS:	\$123,592	\$134,173	8.6%
POSITIONS:	1.00	Mayor	
	0.25	Admin Assistant	
		Admin Intern	
	1.25	Total	

<u>GOALS/OBJECTIVES</u>
1 Provide effective & satisfactory services to city residents with costs within residents ability to pay taxes and fees.
2 Maintain effective influence in funding relationships with other levels of government.
3 Provide a high level of constituent contact including communicating accurate public information.

<u>SERVICES PROVIDED</u>
1 Supervise city departments.
2 Administer city ordinances.
3 Chief spokesperson for the city.
4 Public relations.
5 Constituent service.
6 Intergovernmental relations.
7 Present budget to Council.

2015 Initiatives
1 Work with all departments to improve the appearance and image of the City.

City of West Allis
Mayor
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 77,599	\$ 79,858	\$ 80,738	\$ 80,738	\$ 82,000	\$ -	\$ 82,000	\$ 1,262
Fringe Benefits	\$ 42,983	\$ 43,282	\$ -	\$ 20,833	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 401	\$ 367	\$ 400	\$ 400	\$ 400	\$ -	\$ 400	\$ -
Supplies	\$ 131	\$ 225	\$ 400	\$ 400	\$ 400	\$ -	\$ 400	\$ -
Books & Periodicals	\$ 169	\$ 183	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Printing	\$ 122	\$ 135	\$ 250	\$ 250	\$ 250	\$ -	\$ 250	\$ -
Training & Travel	\$ 2,338	\$ 2,407	\$ 2,300	\$ 2,300	\$ 2,300	\$ -	\$ 2,300	\$ -
Capital Items	\$ 228	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 124,230	\$ 126,459	\$ 84,288	\$ 105,121	\$ 85,550	\$ -	\$ 85,550	\$ 1,262

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: ATTORNEY
 MANAGER RESPONSIBLE: SCOTT POST
 TELEPHONE NUMBER: 302-8450
 FUND: 100
 DEPT. GROUP: 03

MISSION STATEMENT

Provide efficient, cost-effective professional services to meet the legal needs of the City of West Allis.

TOTAL COST OF OPERATIONS

GOALS/OBJECTIVES

	2014	2015	% CHG
Personnel Expense:	\$452,650	\$461,500	2.0%
Operating Expense:	\$30,100	\$39,600	31.6%
Capital Outlay:	\$0	\$0	-
Total Manager Request:	\$482,750	\$501,100	3.8%
Fringes attributable:	\$221,587	\$176,300	-20.4%
TOTAL COST OF OPERATIONS:	\$704,337	\$677,400	-3.8%
POSITIONS:	1.00	City Attorney	
	3.00	Assistant City Attorney	
	1.00	Principal Secretary	
	0.75	Senior Legal Secretary	
		Legal Intern	
	5.75	Total	

- 1 Provide all services in a professional, efficient and cost-effective manner.
- 2 Respond promptly and courteously to all requests for services.
- 3 Provide regular progress reports to all interested departments.
- 4 Continue to improve efficiencies and improve cost-effectiveness.

SERVICES PROVIDED

2015 Initiatives

- 1 Provides legal advice and opinions to the City.
- 2 Drafts ordinances and other legal documents.
- 3 Provide representation in judicial and other administrative proceedings.
- 4 Prosecute violations of city Ordinances.
- 5 Process claims.
- 6 Other responsibilities as assigned from time to time, by the Common Council.

- 1 Continue current program and activities.

City of West Allis
City Attorney
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 444,767	\$ 446,520	\$ 452,650	\$ 452,650	\$ 461,500	\$ -	\$ 461,500	\$ 8,850
Fringe Benefits	\$ 167,876	\$ 173,749	\$ -	\$ 84,428	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 12,541	\$ 5,740	\$ 10,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ 10,000
Maintenance Contracts	\$ 24	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 3,868	\$ 3,516	\$ 3,350	\$ 3,350	\$ 3,750	\$ -	\$ 3,750	\$ 400
Books & Periodicals	\$ 7,210	\$ 8,898	\$ 9,000	\$ 9,000	\$ 9,000	\$ -	\$ 9,000	\$ -
Printing	\$ 637	\$ 601	\$ 450	\$ 450	\$ 50	\$ -	\$ 50	\$ (400)
Training & Travel	\$ 5,302	\$ 5,361	\$ 6,800	\$ 6,800	\$ 6,300	\$ -	\$ 6,300	\$ (500)
Capital Items	\$ 624	\$ 248	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -
TOTAL EXPENDITURES	\$ 642,848	\$ 644,655	\$ 482,750	\$ 577,178	\$ 501,100	\$ -	\$ 501,100	\$ 18,350

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: MUNICIPAL COURT
 MANAGER RESPONSIBLE: JUDGE PAUL MURPHY
 TELEPHONE NUMBER: 302-8181
 FUND: 100
 DEPT. GROUP: 04

MISSION STATEMENT

To adjudicate municipal court citations, to inform citizens of the principles which will be adhered to in the performance of municipal court, to share responsibility with citizens for improving safety & the quality of life.

TOTAL COST OF OPERATIONS

	2014	2015	% CHG
Personnel Expense:	\$174,182	\$180,000	3.3%
Operating Expense:	\$150,625	\$150,625	0.0%
Capital Outlay:		\$0	-
Total Manager Request:	\$324,807	\$330,625	1.8%
Fringes attributable:	\$83,861	\$62,770	-25.1%
TOTAL COST OF OPERATIONS:	\$408,668	\$393,395	-3.7%
POSITIONS:	0.75	Municipal Judge	
	1.00	Court Administrator	
	1.00	Court Clerk II	
	2.75	Total	

GOALS/OBJECTIVES

- 1 Serve our community with respect and fairness.
- 2 Perform court work within the highest standards of integrity and honesty.
- 3 Maintain and support an atmosphere of trust, honesty, and openness that fosters communication.
- 4 To contribute when possible in the efforts to prevent crime.

SERVICES PROVIDED

- 1 Cooperate with related public agencies in pursuit of their goals and objectives.
- 2 Adjudication of Municipal Court citations.
- 3 Effective enforcement of municipal court judgments.
- 4 Administer Municipal Justice System.

2015 Initiatives

- 1 Emphasize a continual willingness to better serve the community through Outreach programs.
- 2 Implement educational/outreach programs with concentration on school based activities.
- 3 Assist in forfeiture collections.
- 4 Implement all amendments to chapter 755 and 800 of the Wisconsin Statutes.
- 5 Update data entry and record keeping management system.

City of West Allis
Municipal Court
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 148,422	\$ 153,064	\$ 168,182	\$ 168,182	\$ 174,000	\$ -	\$ 174,000	\$ 5,818
Overtime	\$ 2,758	\$ 4,673	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	\$ 6,000	\$ -
Fringe Benefits	\$ 58,744	\$ 59,669	\$ -	\$ 29,734	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 1,788	\$ 720	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -
Maintenance Contracts	\$ 5,116	\$ 4,840	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ -
Board of Prisoners	\$ 107,816	\$ 242,513	\$ 130,000	\$ 130,000	\$ 130,000	\$ -	\$ 130,000	\$ -
Supplies	\$ 6,519	\$ 5,084	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ -
Books & Periodicals	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -
Printing	\$ 926	\$ 290	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -
Training & Travel	\$ 1,215	\$ 1,836	\$ 2,125	\$ 2,125	\$ 2,125	\$ -	\$ 2,125	\$ -
Capital Items	\$ -	\$ 1,452	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -
TOTAL EXPENDITURES	\$ 333,302	\$ 474,141	\$ 324,807	\$ 354,541	\$ 330,625	\$ -	\$ 330,625	\$ 5,818

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: ASSESSOR
MANAGER RESPONSIBLE: CHARLES F. RUUD
TELEPHONE NUMBER: 302-8232
FUND: 100
DEPT. GROUP: 05

MISSION STATEMENT

The Assessor's Office is responsible for the valuation and maintenance of ownership information of all taxable property within the City in accordance with Chapter 70 of the Wisconsin State Statutes.

TOTAL COST OF OPERATIONS

	2014	2015	% CHG
Personnel Expense:	\$342,875	\$350,277	2.2%
Operating Expense:	\$27,470	\$32,220	17.3%
Capital Outlay:	\$0	\$0	-
Total Manager Request:	\$370,345	\$382,497	3.3%
Fringes attributable:	\$169,625	\$159,155	-6.2%
TOTAL COST OF OPERATIONS:	\$539,970	\$541,652	0.3%

GOALS/OBJECTIVES

- 1 Our main goal is to provide uniform property values so that the burden of taxes is distributed as fairly and equitably as possible under current law.
- 2 Continue our goal of educating the general public about the property assessment process.
- 3 Complete our assessment roll and Board of Review in a timely manner

POSITIONS:

1.00	City Assessor
1.00	Deputy Assessor
1.00	Appraiser I
1.00	Appraiser II
1.75	Clerical Support
5.75	Total

SERVICES PROVIDED

- 1 Value all property at full value in accordance with Wisconsin Property Assessment Manual and Chapter 70 of the Wisconsin State Statutes.
- 2 Provide property data and information to realtors, appraisers and the general public.
- 3 Review any and all assessments in relation to building permits issued and requests for reviews.
- 4 Determining eligibility for property exemptions.

2015 Initiatives

- 1 Complete 2015 assessment roll in a timely manner
- 2 Conduct sales reviews.
- 3 Refine our valuation system for revaluations.

City of West Allis
City Assessor
2015 Budget

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 326,168	\$ 324,970	\$ 342,875	\$ 342,875	\$ 350,277	\$ -	\$ 350,277	\$ 7,402
Fringe Benefits	\$ 161,157	\$ 152,503	\$ -	\$ 78,782	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 6,962	\$ 7,005	\$ 7,700	\$ 9,957	\$ 7,200	\$ -	\$ 7,200	\$ (500)
Maintenance Contracts	\$ 7,263	\$ 9,336	\$ 9,550	\$ 10,120	\$ 11,050	\$ -	\$ 11,050	\$ 1,500
Utilities	\$ 8	\$ 5	\$ 50	\$ 50	\$ 550	\$ -	\$ 550	\$ 500
Supplies	\$ 3,532	\$ 11,881	\$ 5,350	\$ 11,375	\$ 6,350	\$ -	\$ 6,350	\$ 1,000
Books & Periodicals	\$ 1,237	\$ 1,190	\$ 1,820	\$ 1,820	\$ 2,070	\$ -	\$ 2,070	\$ 250
Printing	\$ 723	\$ 2,535	\$ 550	\$ 2,216	\$ 550	\$ -	\$ 550	\$ -
Training & Travel	\$ 2,007	\$ 2,184	\$ 2,350	\$ 2,350	\$ 4,350	\$ -	\$ 4,350	\$ 2,000
Regulatory & Safety	\$ -	\$ 74	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ -
TOTAL EXPENDITURES	\$ 509,056	\$ 511,683	\$ 370,345	\$ 459,645	\$ 382,497	\$ -	\$ 382,497	\$ 12,152

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: CITY ADMINISTRATOR
MANAGER RESPONSIBLE: VACANT, City Administrator
TELEPHONE NUMBER: 302-8294
FUND: 100
DEPT. GROUP: 10

MISSION STATEMENT

To make West Allis one of the most attractive places to live, work, and do business by: (1) enhancing the ability of city agencies to provide high-quality valued services at a cost citizens can afford; (2) influencing state and federal legislation and policies that affect the city's ability to thrive; and (3) protecting the city's fiscal foundation.

<u>TOTAL COST OF OPERATIONS</u>	<u>GOALS/OBJECTIVES</u>																																																
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 15%;"></th> <th style="width: 15%; text-align: right;">2014</th> <th style="width: 15%; text-align: right;">2015</th> <th style="width: 15%; text-align: right;">% CHG</th> </tr> </thead> <tbody> <tr> <td>Personnel Expense:</td> <td style="text-align: right;">\$219,282</td> <td style="text-align: right;">\$217,682</td> <td style="text-align: right;">-0.7%</td> </tr> <tr> <td>Operating Expense:</td> <td style="text-align: right;">\$17,575</td> <td style="text-align: right;">\$17,575</td> <td style="text-align: right;">0.0%</td> </tr> <tr> <td>Capital Outlay:</td> <td></td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">-</td> </tr> <tr> <td>Total Manager Request:</td> <td style="text-align: right; border-top: 1px solid black;">\$236,857</td> <td style="text-align: right; border-top: 1px solid black;">\$235,257</td> <td style="text-align: right; border-top: 1px solid black;">-0.7%</td> </tr> <tr> <td>Fringes attributable:</td> <td style="text-align: right; border-top: 1px solid black;">\$108,345</td> <td style="text-align: right; border-top: 1px solid black;">\$67,635</td> <td style="text-align: right; border-top: 1px solid black;">-37.6%</td> </tr> <tr> <td>TOTAL COST OF OPERATIONS:</td> <td style="text-align: right; border-top: 3px double black;">\$345,202</td> <td style="text-align: right; border-top: 3px double black;">\$302,892</td> <td style="text-align: right; border-top: 3px double black;">-12.3%</td> </tr> <tr> <td>POSITIONS:</td> <td style="text-align: right;">1.00</td> <td>City Administrator</td> <td></td> </tr> <tr> <td></td> <td style="text-align: right;">0.75</td> <td>Administrative Assistant</td> <td></td> </tr> <tr> <td></td> <td style="text-align: right;">1.00</td> <td>Sustainability Officer</td> <td></td> </tr> <tr> <td></td> <td></td> <td>Admin Intern</td> <td></td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;">2.75</td> <td>Total</td> <td></td> </tr> </tbody> </table>		2014	2015	% CHG	Personnel Expense:	\$219,282	\$217,682	-0.7%	Operating Expense:	\$17,575	\$17,575	0.0%	Capital Outlay:		\$0	-	Total Manager Request:	\$236,857	\$235,257	-0.7%	Fringes attributable:	\$108,345	\$67,635	-37.6%	TOTAL COST OF OPERATIONS:	\$345,202	\$302,892	-12.3%	POSITIONS:	1.00	City Administrator			0.75	Administrative Assistant			1.00	Sustainability Officer				Admin Intern			2.75	Total		<ol style="list-style-type: none"> 1 Increase citizen satisfaction with the quality and cost of city services, improve the productivity of city departments, and thereby decrease the percentage of the city budget funded by property taxes. 2 Look for ways to more efficiently provide services in order to maintain the highest <u>affordable</u> standard of service. 3 Assist City Council & Mayor in translating community values and needs into effective government policies and programs that meet citizen expectations in the most affordable manner possible.
	2014	2015	% CHG																																														
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	2.75	Total																																															
<p style="text-align: center;"><u>SERVICES PROVIDED</u></p> <ol style="list-style-type: none"> 1 Address policy issues of city-wide concern. 2 Oversee routine administrative operations of the city. 3 In conjunction with Finance Department, facilitate annual budget process. 4 State and Federal lobbying. 5 Directly oversee the H.R., Finance, Info. Tech., and Purchasing divisions, the Cable Office, and CI/Tr. office. 6 Research and advise on all policy matters being considered by council. 7 Implement policies adopted by council. 	<p style="text-align: center;">2015 Initiatives</p> <ol style="list-style-type: none"> 1 Propose new policies for inclusion in City Policies and Procedures Manual. 2 Propose improvements to operations and finances of City. 3 Implement Energy, Sustainability, Innovation plan and programs 																																																

City of West Allis
City Administrative Office
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 140,634	\$ 146,190	\$ 219,282	\$ 219,282	\$ 217,682	\$ -	\$ 217,682	\$ (1,600)
Fringe Benefits	\$ 54,757	\$ 56,283	\$ -	\$ 25,867	\$ -	\$ -	\$ -	\$ -
Maintenance Contracts	\$ 24	\$ 25	\$ 25	\$ 25	\$ 25	\$ -	\$ 25	\$ -
Utilities	\$ 10	\$ 11	\$ 550	\$ 550	\$ 550	\$ -	\$ 550	\$ -
Supplies	\$ 496	\$ 344	\$ 2,100	\$ 2,100	\$ 2,100	\$ -	\$ 2,100	\$ -
Books & Periodicals	\$ 321	\$ 283	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -
Printing	\$ 702	\$ 1,094	\$ 1,600	\$ 1,600	\$ 1,600	\$ -	\$ 1,600	\$ -
Training & Travel	\$ 5,151	\$ 5,981	\$ 9,200	\$ 9,200	\$ 9,200	\$ -	\$ 9,200	\$ -
Capital Items	\$ -	\$ -	\$ 3,100	\$ 3,137	\$ 3,100	\$ -	\$ 3,100	\$ -
TOTAL EXPENDITURES	\$ 202,094	\$ 210,212	\$ 236,857	\$ 262,761	\$ 235,257	\$ -	\$ 235,257	\$ (1,600)

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: INFORMATION TECHNOLOGY /COMMUNICATIONS
 MANAGER RESPONSIBLE: JAMES JANDOVITZ
 TELEPHONE NUMBER: 302-8331
 FUND: 100
 DEPT. GROUP: 11

MISSION STATEMENT

To plan, implement, and train city departments on the use of technology to enhance and increase their departments productivity. To make accessible all/any city data to the public.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$584,810	\$630,730	7.9%
Operating Expense:	\$260,648	\$608,198	133.3%
Capital Outlay:		\$0	-
Total Manager Request:	<u>\$845,458</u>	<u>\$1,238,928</u>	46.5%
Fringes attributable:	<u>\$287,383</u>	<u>\$262,995</u>	-8.5%
TOTAL COST OF OPERATIONS:	<u>\$1,132,841</u>	<u>\$1,501,923</u>	32.6%
POSITIONS:	1.00	Director of IT	
	1.00	IT Supervisor	
	1.00	GIS Supervisor	
	1.00	Print Shop Technician Lead	
	1.00	GIS Tech II	
	1.00	Network Specialists	
	2.00	Network Technicians	
	2.00	PC Technician	
	0.50	Print Shop Technician	
	1.00	Programmer/Analyst	
	<u>11.50</u>	Total	

GOALS/OBJECTIVES

- 1 Maintain City Computer network.
- 2 Maintain Cloud Based HTE System
- 3 Continue Employee Training
- 4 Create online application and permit system
- 5 Expand City Web Site Services
- 6 Improve efficiencies of DPW by use of technology
- 7 Initiate Business Process Management

SERVICES PROVIDED

- 1 Data Center Services.
- 2 System Design and Implementation.
- 3 Custom Programming
- 4 Personal Computer Support.
- 5 Education and Training.
- 6 Email & Email Archiving
- 7 Backups of critical data.
- 8 Web Site.
- 9 Provide Video Recordings of City Properties

2015 Initiatives

- 1 Maintain 24/7 electronic communication between all city departments.
- 2 Create a complaint system for city-wide use
- 3 Setup Additional Hotspots around the city for public access.
- 4 Develop one application to enhance employee's productivity while in the field.
- 5 Implement city-wide employee time, leave, and attendance system
- 6 Host quarterly user group meetings.
- 7 Integrate combined office of Communications and Central Services into umbrella of Information Services responsibilities.

**City of West Allis
Information Technology
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 467,332	\$ 501,405	\$ 579,810	\$ 579,810	\$ 625,230	\$ -	\$ 625,230	\$ 45,420
Overtime	\$ 4,804	\$ 3,433	\$ 5,000	\$ 5,000	\$ 5,500	\$ -	\$ 5,500	\$ 500
Fringe Benefits	\$ 211,903	\$ 225,227	\$ -	\$ 125,973	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ 3,000	\$ 5,000	\$ 2,500	\$ -	\$ 2,500	\$ (500)
Maintenance Contracts	\$ 127,358	\$ 107,692	\$ 115,968	\$ 177,168	\$ 192,718	\$ -	\$ 192,718	\$ 76,750
Utilities	\$ 8,964	\$ 14,969	\$ 14,920	\$ 14,920	\$ 60,920	\$ -	\$ 60,920	\$ 46,000
Rentals	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100	\$ 100
Repair & Maintenance	\$ 74	\$ 2,117	\$ 1,000	\$ 1,000	\$ 3,150	\$ -	\$ 3,150	\$ 2,150
Supplies	\$ 9,807	\$ 6,273	\$ 11,300	\$ 11,300	\$ 62,350	\$ -	\$ 62,350	\$ 51,050
Books & Periodicals	\$ 13,718	\$ 9,129	\$ 16,290	\$ 16,290	\$ 76,790	\$ -	\$ 76,790	\$ 60,500
Printing	\$ 115	\$ 163	\$ 550	\$ 2,407	\$ 1,550	\$ -	\$ 1,550	\$ 1,000
Training & Travel	\$ 23,520	\$ 6,214	\$ 9,200	\$ 9,200	\$ 9,700	\$ -	\$ 9,700	\$ 500
Miscellaneous	\$ 264	\$ 30	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -
Capital Items	\$ 93,794	\$ 138,604	\$ 87,920	\$ 128,063	\$ 197,920	\$ -	\$ 197,920	\$ 110,000
TOTAL EXPENDITURES	\$ 961,654	\$ 1,015,255	\$ 845,458	\$ 1,076,631	\$ 1,238,928	\$ -	\$ 1,238,928	\$ 393,470

Note: 2012 Actuals, 2013 Actuals, and 2014 Budget amounts represent the former Information Technology Division. 2015 Budget amounts represent the re-organized information Technology & Communications Department which now includes the Print Shop and Communications functions.

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: HUMAN RESOURCES
 MANAGER RESPONSIBLE: AUDREY KEY
 TELEPHONE NUMBER: 302-8274
 FUND: 100 - 1301 - 1307
 DEPT. GROUP: 13

MISSION STATEMENT

To partner with City departments to hire, compensate, support, and develop a diverse workforce to deliver high-quality services to our community. To that end, the HR staff is committed to being accountable, professional, and responsive to all perspective, current, and past employees and citizens of the city.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>	
	2014	2015	% CHG		
Personnel Expense:	\$309,653	\$315,575	1.9%	1	Maintaining excellence, honesty, integrity and high standards in the quality of services we provide.
Operating Expense:	\$24,090	\$24,290	0.8%	2	Providing personalized, trustworthy service, courteous assistance, patience and compassion for any customer needing our assistance or service.
Capital Outlay:		\$0	-	3	Taking responsibility as a department and as individuals for the work we do and for the image we present as representatives of the City.
Total Manager Request:	<u>\$333,743</u>	<u>\$339,865</u>	1.8%	4	Working as a team to develop partnerships with open communication with our internal and external customers.
Fringes attributable:	<u>\$152,448</u>	<u>\$135,965</u>	-10.8%	5	Promoting personal and professional growth as well as job satisfaction for all City staff and fostering an environment in which employees' creativity, productivity, and risk taking are recognized, valued and encouraged.
TOTAL COST OF OPERATIONS:	<u>\$486,191</u>	<u>\$475,830</u>	-2.1%	6	Respecting and celebrating the diverse world in which we live and work and actively promoting diversity in our workforce.
POSITIONS:	1.00	Director, Human Resources		7	Never forgetting to see the human side of work, maintaining our sense of humor and valuing and respecting each other.
	1.00	Principal Analyst			
	1.50	Staff Assistant			
	1.00	Safety& Training Coor			
	<u>4.50</u>	Total			
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>	
1	Benefit Administration			1	Benefit Administration - continue to provide a high quality benefit administration service; maintain integrity of the benefit programs by abiding by all state and federal regulation/laws.
2	Counseling			2	Safety/Training - continue Employment Practices Liability and anti-harassment training through CVMIC; Lockout/Tagout, Lead and Asbestos Programs, confined space, excavation/trenching, AED/CPR...
3	Employee/Labor Relations			3	Employee/Labor Relations - maintain harmonious relations with two (2) collective bargaining units; continue transition with non-union status
4	General HR Admin. including position evaluations & organizational oversight			4	Recruitment/Selection - continue to work cooperatively with departments in the filling of open positions with the best qualified candidates; continue to prepare departments for succession planning.
5	Organization and Developmental Programs			4	filling of open positions with the best qualified candidates; continue to prepare departments for succession planning.
6	Recruitment and Selection			5	Worker Compensation - minimizing loss exposure for claim administration.
7	Safety Programs and Administration			6	Partner with IT Division on further software needs/developments (such as performance appraisal dbase, online enrollment, electronic fill-in forms, etc.)
8	Training				
9	Workers' Compensation Claim Administration				

**City of West Allis
Human Resources
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 288,723	\$ 304,112	\$ 308,153	\$ 308,153	\$ 314,075	\$ -	\$ 314,075	\$ 5,922
Overtime	\$ 3,088	\$ 391	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -
Fringe Benefits	\$ 121,028	\$ 124,341	\$ -	\$ 59,819	\$ -	\$ -	\$ -	\$ -
Maintenance Contracts	\$ 807	\$ 735	\$ 775	\$ 775	\$ 775	\$ -	\$ 775	\$ -
Utilities	\$ 136	\$ 121	\$ 150	\$ 150	\$ 150	\$ -	\$ 150	\$ -
Supplies	\$ 4,745	\$ 4,295	\$ 5,565	\$ 5,594	\$ 5,765	\$ -	\$ 5,765	\$ 200
Books & Periodicals	\$ -	\$ -	\$ 300	\$ 300	\$ 300	\$ -	\$ 300	\$ -
Advertising	\$ 6,755	\$ 7,725	\$ 7,000	\$ 16,000	\$ 7,000	\$ -	\$ 7,000	\$ -
Printing	\$ 1,625	\$ 1,671	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ -
Training & Travel	\$ 6,116	\$ 5,759	\$ 6,650	\$ 6,650	\$ 6,650	\$ -	\$ 6,650	\$ -
Regulatory & Safety	\$ 116	\$ -	\$ 1,150	\$ 1,150	\$ 1,150	\$ -	\$ 1,150	\$ -
Capital Items	\$ -	\$ -	\$ 500	\$ 1,500	\$ 500	\$ -	\$ 500	\$ -
TOTAL EXPENDITURES	\$ 433,140	\$ 449,150	\$ 333,743	\$ 403,591	\$ 339,865	\$ -	\$ 339,865	\$ 6,122

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: FINANCE
MANAGER RESPONSIBLE: MARK D. WYSS
TELEPHONE NUMBER: 302-8252
FUND: 100
DEPT. GROUP: 14

MISSION STATEMENT

Develop, refine, and encourage adherence to financial policies which promote and support the city's sound fiscal health, safeguard the city's assets, and maintain or improve the city's bond ratings.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$323,200	\$537,489	66.3%
Operating Expense:	\$13,180	\$49,005	271.8%
Capital Outlay:		\$0	-
Total Manager Request:	\$336,380	\$586,494	74.4%
Fringes attributable:	\$157,109	\$276,660	76.1%
TOTAL COST OF OPERATIONS:	\$493,489	\$863,154	74.9%
POSITIONS:	1.00	Director of Finance	
	1.00	Finance Supervisor	
	1.00	Purchasing Supervisor	
	1.00	Treasury Supervisor	
	0.95	Senior Accountant	
	0.00	Utility Accountant	
	1.00	Treasury Specialist II	
	1.00	Buyer Assistant II	
	1.00	Purchasing Clerk II	
	0.50	Account Clerk II	
	1.90	Accounting Specialist	
	0.50	Clerk I	
	10.85	Total	

- GOALS/OBJECTIVES**
- 1 Provide independent and objective analyses of major financial issues facing the city and its government.
 - 2 Audit, develop, enhance, maintain and support financial operations, reliability and timeliness of financial information, and adherence to laws and regulations.
 - 3 Perform critical review of diverse financial transactions affecting the centralized accounting system to ensure consistency with accounting standards, appropriation authority and internal controls.
 - 4 Be a resource to other departments in analyzing and streamlining operations
 - 5 Collection/Investment/Management of all monies
 - 6 Reduce procurement transactional time and cost.
 - 7 Maximize investment returns in accordance with City policies
 - 8 Expand P-Card involvement

- SERVICES PROVIDED**
- 1 Payroll.
 - 2 Budgeting
 - 3 Accounts Payable/Accounts Receivable.
 - 4 Water/Sewer/Storm/Solid Waste Billing.
 - 5 Centralized Grant Accounting.
 - 6 Financial Support services.
 - 7 Produce and distribute financial/informational reports
 - 8 Capital Project Accounting.
 - 9 TIF Accounting
 - 10 Debt Service
 - 11 New Market Tax Credit Administration
 - 12 Investments
 - 13 Contracting for goods and services for all City Departments.

- 2015 Initiatives**
- 1 Enhance financial reporting & information
 - 2 Provide financial analysts to all Departments
 - 3 Assist in development of LEAN process
 - 4 Work to automate operations
 - 5 Find efficiencies in new combined Department of Finance/Purchasing/Treasury
 - 6 Enhance new scanning system for Finance and roll so other departments can view the documents
 - 7 Implement new time & attendance system
 - 8 Develop Lean Process to streamline finance functions
 - 9 Publish financial info to city website
 - 10 Continual documentation of negotiated cost saving.
 - 11 Identify and manage top 25 inventory vendors.

**City of West Allis
Finance
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 205,475	\$ 296,680	\$ 315,200	\$ 315,200	\$ 527,089	\$ -	\$ 527,089	\$ 211,889
Overtime	\$ 27,531	\$ 9,544	\$ 8,000	\$ 8,000	\$ 10,400	\$ -	\$ 10,400	\$ 2,400
Fringe Benefits	\$ 121,074	\$ 149,723	\$ -	\$ 69,536	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ 9,100	\$ -	\$ 9,100	\$ 9,100
Maintenance Contracts	\$ 47	\$ 50	\$ 30	\$ 30	\$ 55	\$ -	\$ 55	\$ 25
Repair & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ 250	\$ 250
Supplies	\$ 6,817	\$ 5,173	\$ 5,300	\$ 5,300	\$ 18,300	\$ -	\$ 18,300	\$ 13,000
Books & Periodicals	\$ -	\$ 22	\$ 400	\$ 400	\$ 750	\$ -	\$ 750	\$ 350
Advertising	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500
Printing	\$ 317	\$ 433	\$ 400	\$ 400	\$ 4,650	\$ -	\$ 4,650	\$ 4,250
Training & Travel	\$ 1,410	\$ 3,908	\$ 5,650	\$ 8,650	\$ 13,500	\$ -	\$ 13,500	\$ 7,850
Capital Items	\$ 186	\$ 948	\$ 1,400	\$ 16,050	\$ 1,900	\$ -	\$ 1,900	\$ 500
TOTAL EXPENDITURES	\$ 362,856	\$ 466,481	\$ 336,380	\$ 423,566	\$ 586,494	\$ -	\$ 586,494	\$ 250,114

Note: 2012 Actuals, 2013 Actuals, and 2014 Budget amounts represent the former Finance Division. 2015 Budget amounts represent the re-organized Finance Department which now includes the Treasurer's Office and the Purchasing function.

**City of West Allis
Purchasing/Central Svcs
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 293,794	\$ 314,698	\$ 322,490	\$ 322,490	\$ -	\$ -	\$ -	\$ (322,490)
Overtime	\$ 632	\$ -	\$ 900	\$ 900	\$ -	\$ -	\$ -	\$ (900)
Fringe Benefits	\$ 123,630	\$ 119,414	\$ -	\$ 57,622	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ (500)
Maintenance Contracts	\$ 19,207	\$ 25,503	\$ 57,450	\$ 58,075	\$ -	\$ -	\$ -	\$ (57,450)
Utilities	\$ 29,108	\$ 25,331	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ (40,000)
Rentals	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ (100)
Repair & Maintenance	\$ 1,873	\$ 1,887	\$ 2,150	\$ 2,150	\$ -	\$ -	\$ -	\$ (2,150)
Supplies	\$ 49,233	\$ 41,714	\$ 51,750	\$ 51,750	\$ -	\$ -	\$ -	\$ (51,750)
Books & Periodicals	\$ 150	\$ 150	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ (150)
Advertising	\$ 252	\$ 323	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ (500)
Printing	\$ 4,959	\$ 423	\$ 1,250	\$ 1,250	\$ -	\$ -	\$ -	\$ (1,250)
Training & Travel	\$ 3,217	\$ 2,568	\$ 5,800	\$ 5,800	\$ -	\$ -	\$ -	\$ (5,800)
Capital Items	\$ 62,260	\$ 115,282	\$ 112,000	\$ 113,628	\$ -	\$ -	\$ -	\$ (112,000)
TOTAL EXPENDITURES	\$ 588,315	\$ 647,292	\$ 595,040	\$ 654,915	\$ -	\$ -	\$ -	\$ (595,040)

Note: 2012 Actuals, 2013 Actuals, and 2014 Budget amounts represent the former Purchasing Division. The Purchasing function was combined into the Finance Department, and the Central Services/Print Shop function was combined into the Information Technology Department for the 2015 Budget.

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: CITY CLERK
MANAGER RESPONSIBLE: MONICA SCHULTZ
TELEPHONE NUMBER: 302-8201
FUND: 100
DEPT. GROUP: 15

MISSION STATEMENT

To provide the best possible service to the residents, Common Council, and to city departments, while carrying out the duties and responsibilities of the Office of City Clerk as required by Wisconsin State Statutes, City Ordinances, and Common Council Resolutions.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>	
	2014	2015	% CHG		
Personnel Expense:	\$0	\$305,104	-	1 Maintain, and improve standard and level of services efficiently and courteously.	
Operating Expense:	\$0	\$107,390	-		
Capital Outlay:		\$0	-	2 Implement new technology and increase public accessibility to City government.	
Total Manager Request:	<u>\$0</u>	<u>\$412,494</u>	-		
Fringes attributable:	<u>\$0</u>	<u>\$188,800</u>	-		
TOTAL COST OF OPERATIONS:	<u>\$0</u>	<u>\$601,294</u>	-		
POSITIONS:	1.00	City Clerk			
	2.00	Clerk Specialist II			
	1.00	Clerk/Election Specialist			
	0.50	Clerk 1			
	4.50	Total			
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>	
1 Serving the Common Council in its legislative purposes				1 Continue automation of the Clerk's procedures and processes	
2 Process and issue licenses					
3 Administer, coordinate, and oversee the entire election process					
4 Serve as first point of contact within City Hall					
5 Manage the Revised Municipal Code					
6 Provide administrative support to various committees and boards					
				2 Acquire and integrate new voting equipment	
				3 Continue implementation of legislative software upgrade	

**City of West Allis
City Clerk
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 389,890	\$ 323,021	\$ 346,338	\$ 362,838	\$ 300,104	\$ -	\$ 300,104	\$ (46,234)
Overtime	\$ 14,919	\$ 4,368	\$ 7,000	\$ 8,000	\$ 5,000	\$ -	\$ 5,000	\$ (2,000)
Fringe Benefits	\$ 154,424	\$ 145,248	\$ -	\$ 69,912	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 18,359	\$ 30,361	\$ 26,100	\$ 40,237	\$ 22,000	\$ -	\$ 22,000	\$ (4,100)
Maintenance Contracts	\$ 14,204	\$ 14,205	\$ 14,600	\$ 32,600	\$ 14,575	\$ -	\$ 14,575	\$ (25)
Utilities	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ -
Repair & Maintenance	\$ -	\$ 17	\$ 500	\$ 500	\$ 250	\$ -	\$ 250	\$ (250)
Supplies	\$ 46,181	\$ 19,976	\$ 31,250	\$ 35,250	\$ 20,250	\$ -	\$ 20,250	\$ (11,000)
Books & Periodicals	\$ 321	\$ 36	\$ 300	\$ 300	\$ 100	\$ -	\$ 100	\$ (200)
Advertising	\$ 14,271	\$ 14,222	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ -
Printing	\$ 11,036	\$ 11,332	\$ 9,000	\$ 9,500	\$ 4,000	\$ -	\$ 4,000	\$ (5,000)
Training & Travel	\$ 830	\$ 1,244	\$ 6,755	\$ 6,755	\$ 4,165	\$ -	\$ 4,165	\$ (2,590)
Regulatory & Safety	\$ 75	\$ 45	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Capital Items	\$ -	\$ -	\$ 6,000	\$ 16,000	\$ 26,750	\$ -	\$ 26,750	\$ 20,750
TOTAL EXPENDITURES	\$ 664,510	\$ 564,077	\$ 463,143	\$ 597,192	\$ 412,494	\$ -	\$ 412,494	\$ (50,649)

Note: 2012 Actuals, 2013 Actuals, and 2014 Budget amounts represent the former Clerk/Treasurer's Office. 2015 Budget amounts represent the City Clerk Department.

The Treasurer's Office was combined into the Finance Department for the 2015 budget.

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: GENERAL EXPENSE
MANAGER RESPONSIBLE: VACANT, CITY ADMINISTRATOR & MARK D. WYSS
TELEPHONE NUMBER: 302-8252
FUND: 100
DEPT. GROUP: 50, 52, 88

MISSION STATEMENT

To provide for the management of the City's special and miscellaneous program activities.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$0	\$0	-	1 To continue to provide for city-wide celebrations and recognition programs. 2 To reduce insurance claim payments. 3 To stabilize and reduce fringe benefit costs. 4 To continue enhancement of public relations activities.
Operating Expense:	\$17,682,415	\$17,355,375	-1.8%	
Capital Outlay:	\$0	\$0	-	
Total Manager Request:	<u>\$17,682,415</u>	<u>\$17,355,375</u>	<u>-1.8%</u>	
Fringes attributable:	\$0	\$0	-	
TOTAL COST OF OPERATIONS:	<u>\$17,682,415</u>	<u>\$17,355,375</u>	<u>-1.8%</u>	
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>
1 Provide for animal control services. 2 Manage tax refund and judgment payments. 3 Conduct public relations, celebrations & recog. activities. 4 Manage city's risk mgmt. and insurance programs. 5 Conduct internal and external audits and special projects. 6 Manage city's fringe benefits and related programs. 7 Manage city's debt issuance.				1 Conduct Special studies and projects as directed. 2 Implement new strategies to reduce health insurance costs. 3 Further City Public Relations and Marketing efforts.

City of West Allis
City Promotions/Celebrations
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Professional Services	\$ 34,935	\$ 31,091	\$ 55,850	\$ 80,850	\$ 55,850	\$ -	\$ 55,850	\$ -
Rentals	\$ -	\$ -	\$ 250	\$ 250	\$ 250	\$ -	\$ 250	\$ -
Supplies	\$ 42,890	\$ 43,311	\$ 42,900	\$ 42,900	\$ 42,900	\$ -	\$ 42,900	\$ -
Advertising	\$ 316	\$ 1,100	\$ 1,750	\$ 1,750	\$ 1,750	\$ -	\$ 1,750	\$ -
Printing	\$ 17,243	\$ 18,656	\$ 19,300	\$ 19,300	\$ 19,300	\$ -	\$ 19,300	\$ -
Training & Travel	\$ -	\$ -	\$ 375	\$ 375	\$ 375	\$ -	\$ 375	\$ -
TOTAL EXPENDITURES	\$ 95,385	\$ 94,157	\$ 120,425	\$ 145,425	\$ 120,425	\$ -	\$ 120,425	\$ -

**City of West Allis
Fringe Benefits
2015**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Administrative Expenses	\$ 147,444	\$ 118,405	\$ 142,750	\$ 147,050	\$ 148,250	\$ -	\$ 148,250	\$ 5,500
Social Security*	\$ 1,391,459	\$ 1,402,642	\$ 1,490,000	\$ 1,490,000	\$ 1,510,000	\$ -	\$ 1,510,000	\$ 20,000
Medicare*	\$ 411,264	\$ 422,965	\$ 468,500	\$ 468,500	\$ 476,400	\$ -	\$ 476,400	\$ 7,900
WI Retirement-Elected Officials*	\$ 21,769	\$ 22,010	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -
WI Retirement-General*	\$ 722,804	\$ 857,896	\$ 990,000	\$ 990,000	\$ 965,000	\$ -	\$ 965,000	\$ (25,000)
WI Retirement-Police*	\$ 2,060,556	\$ 2,037,840	\$ 1,110,000	\$ 1,110,000	\$ 1,350,000	\$ (50,000)	\$ 1,300,000	\$ 190,000
WI Retirement-Fire*	\$ 1,710,403	\$ 1,495,023	\$ 1,325,000	\$ 1,325,000	\$ 1,260,000	\$ (50,000)	\$ 1,210,000	\$ (115,000)
Health Insurance-Employees*	\$ 8,205,869	\$ 7,733,708	\$ 8,500,000	\$ 8,500,000	\$ 8,500,000	\$ -	\$ 8,500,000	\$ -
Health Insurance-Retirees*	\$ 738,009	\$ 1,216,293	\$ 600,000	\$ 600,000	\$ 800,000	\$ -	\$ 800,000	\$ 200,000
Life Insurance Premiums*	\$ 73,519	\$ 67,394	\$ 150,000	\$ 150,000	\$ 90,000	\$ -	\$ 90,000	\$ (60,000)
Dental Insurance*	\$ 398,597	\$ 393,190	\$ 483,000	\$ 483,000	\$ 455,000	\$ -	\$ 455,000	\$ (28,000)
Workers Compensation	\$ 343,606	\$ 217,444	\$ 410,000	\$ 410,000	\$ 395,000	\$ -	\$ 395,000	\$ (15,000)
Unemployment Compensation	\$ 15,283	\$ 10,054	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -
Tuition Reimbursement	\$ 18,247	\$ 13,882	\$ 20,000	\$ 30,000	\$ 20,000	\$ -	\$ 20,000	\$ -
Suggestion Awards	\$ 571	\$ 750	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ -
Performance Appraisal	\$ 38,998	\$ 39,652	\$ 60,000	\$ 65,000	\$ 60,000	\$ -	\$ 60,000	\$ -
Accrued Vacation/OT	\$ 51,978	\$ 122,563	\$ 69,000	\$ 69,000	\$ 69,000	\$ -	\$ 69,000	\$ -
Pension Debt/OPEB Offset	\$ 0	\$ 0	\$ 920,000	\$ 682,318	\$ 500,000	\$ -	\$ 500,000	\$ (420,000)
Charge-Out to Departments*	\$ (15,381,864)	\$ (14,985,562)	\$ (14,658,500)	\$ (6,146,564)	\$ (14,976,400)	\$ -	\$ (14,558,500)	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 968,511	\$ 1,186,149	\$ 2,126,750	\$ 10,420,304	\$ 1,669,250	\$ (100,000)	\$ 1,987,150	\$ (239,600)

* Actual Fringe Benefit costs are charged out to departments, but are budgeted on a city-wide basis as presented above.

RECONCILIATION OF TOTAL FRINGE BENEFIT EXPENSES

Misc. Fringe Benefit Expenses	\$ 2,126,750	\$ 10,420,304	\$ 1,669,250	\$ 1,987,150	\$ (239,600)	
Charge-out to Departments	\$ 14,658,500	\$ 6,146,564	\$ 14,976,400	\$ 14,558,500	\$ -	
TOTAL FRINGE BENEFIT EXPENDITURES	\$ 16,785,250	\$ 16,566,868	\$ 16,645,650	\$ (100,000)	\$ 16,545,650	\$ (239,600)

City of West Allis
General City Expense
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget
Professional Services	\$ 36,412	\$ 39,835	\$ 49,000	\$ 49,000	\$ 48,500	\$ -	\$ 48,500
Supplies	\$ 79	\$ (197)	\$ -	\$ -	\$ -	\$ -	\$ -
Books & Periodicals	\$ -	\$ 1,795	\$ 1,700	\$ 1,700	\$ 1,700	\$ -	\$ 1,700
Advertising	\$ 430	\$ 405	\$ -	\$ -	\$ -	\$ -	\$ -
Printing	\$ 418	\$ 17	\$ -	\$ -	\$ -	\$ -	\$ -
Training & Travel	\$ -	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -
Regulatory & Safety	\$ 130,664	\$ 129,533	\$ 134,000	\$ 134,000	\$ 138,100	\$ -	\$ 138,100
Insurance	\$ 222,900	\$ 316,216	\$ 490,040	\$ 490,040	\$ 475,000	\$ -	\$ 475,000
Miscellaneous	\$ 24,763	\$ (82,260)	\$ 102,000	\$ 162,649	\$ 26,000	\$ -	\$ 26,000
Capital Items	\$ 1,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 416,722	\$ 405,379	\$ 776,740	\$ 837,389	\$ 689,300	\$ -	\$ 689,300

City of West Allis
Miscellaneous & Transfers
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget
Transfers Out	\$ 252,440	\$ 267,200	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 252,440	\$ 267,200	\$ -	\$ -	\$ -	\$ -	\$ -

PUBLIC SAFETY

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: POLICE & FIRE COMMISSION
 MANAGER RESPONSIBLE: JOSEPH KEMPEN
 TELEPHONE NUMBER: 302-8000
 FUND: 100
 DEPT. GROUP: 20

MISSION STATEMENT

To ensure that the citizens of West Allis have a safe environment in which to live and work.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$0	\$0	-	1 To provide for continued improvement of the organizational operation, direction and management of the fire and police departments.
Operating Expense:	\$20,000	\$20,000	0.0%	
Capital Outlay:	\$0	\$0	-	2 To provide for the safety of all citizens.
Total Manager Request:	<u>\$20,000</u>	<u>\$20,000</u>	<u>0.0%</u>	
Fringes attributable:	\$0	\$0	-	
TOTAL COST OF OPERATIONS:	<u>\$20,000</u>	<u>\$20,000</u>	<u>0.0%</u>	
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>
1 Serve as policy making board for Police and Fire matters.				1 Improve overall operations of the Police and Fire Departments.
2 Oversee the administration of Police and Fire Departments.				

City of West Allis
Police & Fire Commission
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Supplies	\$ 500	\$ 115	\$ 550	\$ 550	\$ 550	\$ -	\$ 550	\$ -
Advertising	\$ 4,020	\$ 2,773	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -
Printing	\$ 168	\$ 182	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Training & Travel	\$ 2,397	\$ 1,432	\$ 750	\$ 750	\$ 750	\$ -	\$ 750	\$ -
Regulatory & Safety	\$ 30,600	\$ 27,469	\$ 17,000	\$ 17,000	\$ 17,000	\$ -	\$ 17,000	\$ -
TOTAL EXPENDITURES	\$ 37,685	\$ 31,971	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: POLICE
MANAGER RESPONSIBLE: CHIEF CHARLES PADGETT
TELEPHONE NUMBER: 302-8070
FUND: 100
DEPT. GROUP: 21

MISSION STATEMENT

The West Allis Police Department's mission is to enhance the quality of life in our community through the protection of life and property, fair and unbiased law enforcement, and community partnerships.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$10,765,640	\$11,079,309	2.9%	<ol style="list-style-type: none"> 1 Reduce actual and perception of crime to increase the quality of life throughout the community. 2 Work cooperatively with all city departments, agencies and organizations to improve communication and effective/efficient operations. 3 Improve the use of modern technology to increase efficiencies and effectiveness of our efforts to combat and prevent crime to improve quality of life in the city. 4 Recruit, select, and train the most qualified applicants to work as Police Officers and and civilian personnel. 5 Promote and train the best qualified employees to leadership positions who will bring new and innovative ideas in policing and leadership in the department and city.
Operating Expense:	\$1,051,250	\$855,055	-18.7%	
Capital Outlay:	\$0	\$216,500	-	
Total Manager Request:	\$11,816,890	\$12,150,864	2.8%	
Fringes attributable:	\$6,120,618	\$5,137,230	-16.1%	
TOTAL COST OF OPERATIONS:	\$17,937,508	\$17,288,094	-3.6%	
Positions:				
POLICE CHIEF	1.00	DEPUTY CHIEF	2.00	
POLICE CAPTAIN	7.00	POLICE LT	7.00	
POLICE SERG.	14.00	PATROL OFF	68.00	
K9 HANDLER	2.00	SPECIALIST III	2.00	
DETECTIVE	20.00	CRIME ANALYST	1.00	
TRAFFIC INVST	2.00	WARRANT OFF	2.00	
COURT LIASON	1.00	SCHOOL LIAISON	3.00	
VICTIM ADV	0.80	NW OFFICER	1.00	
PARKING CONTRL	3.00	DISP TRAINER	1.00	
DISPATCHER	8.00	LEAD CLERK	1.00	
SECRETARY	1.00	CLERK II	6.75	
RECORDS SUPV	1.00	CLERK III	1.00	
CUSTODIAN	1.00	FLEET MECH.	1.00	
PROP ROOM TECH	1.00	Total	159.55	
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>
<ol style="list-style-type: none"> 1 Efficient and reasonable response to calls for service throughout the city at all times 2 Crime prevention and community services offered through various programs and initiatives 3 Educational opportunities made available to citizens regarding police operations 4 Specialized enforcement techniques utilizing modern technology available 5 Specialized investigation techniques utilizing technology and most up to date methodology 6 School based crime prevention programs and enforcement efforts. 7 Provide traffic enforcement efforts to modify dangerous driving behaviors and 				<ol style="list-style-type: none"> 1 Maintain and increase Neighborhood Watch groups 2 Continually evaluate and enhance effectiveness of crime prevention programs 3 Increase traffic enforcement efforts and improve pedestrian safety 4 Maintain WILEAG accreditation and continually improve procedures 5 Maintain Graffiti Abatement and Property Crime Initiatives 6 Expand the use of neighborhood partnership specialists 7 Effectively utilize statistical data to best allocate resources 8 Continually review training of officers for maximum results and officer safety 9 Train and work with all employees to insure professional customer service

**City of West Allis
Police Department
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget
Salaries	\$ 10,244,041	\$ 9,591,166	\$ 10,261,640	\$ 10,261,640	\$ 10,585,309	\$ -	\$ 10,585,309
Overtime	\$ 852,301	\$ 827,070	\$ 504,000	\$ 504,000	\$ 494,000	\$ -	\$ 494,000
Fringe Benefits	\$ 6,096,288	\$ 5,747,247	\$ -	\$ 2,355,998	\$ -	\$ -	\$ -
Professional Services	\$ 122,921	\$ 119,744	\$ 140,500	\$ 140,500	\$ 140,500	\$ -	\$ 140,500
Maintenance Contracts	\$ 85,609	\$ 113,368	\$ 98,900	\$ 138,900	\$ 104,785	\$ -	\$ 104,785
Utilities	\$ 159,332	\$ 165,377	\$ 169,440	\$ 169,440	\$ 172,560	\$ -	\$ 172,560
Rentals	\$ 5,505	\$ 5,972	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	\$ 6,000
Repair & Maintenance	\$ 55,865	\$ 52,898	\$ 61,900	\$ 61,900	\$ 69,900	\$ (5,000)	\$ 64,900
Supplies	\$ 346,734	\$ 304,066	\$ 285,010	\$ 298,802	\$ 294,410	\$ -	\$ 294,410
Books & Periodicals	\$ 648	\$ 747	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 1,500
Printing	\$ 20,045	\$ 16,409	\$ 26,000	\$ 26,000	\$ 24,000	\$ -	\$ 24,000
Training & Travel	\$ 54,976	\$ 4,344	\$ 4,100	\$ 4,100	\$ 4,500	\$ -	\$ 4,500
Regulatory & Safety	\$ 69,849	\$ 38,463	\$ 41,900	\$ 41,900	\$ 41,900	\$ -	\$ 41,900
Capital Items	\$ 151,026	\$ 150,719	\$ 216,000	\$ 481,999	\$ 216,500	\$ -	\$ 216,500
TOTAL EXPENDITURES	\$ 18,265,139	\$ 17,137,591	\$ 11,816,890	\$ 14,492,679	\$ 12,155,864	\$ (5,000)	\$ 12,150,864

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: FIRE
MANAGER RESPONSIBLE: CHIEF STEVEN BANE
TELEPHONE NUMBER: 302-8901
FUND: 100
DEPT. GROUP: 22

MISSION STATEMENT

The City of West Allis Fire Department continues to search for the... Practices. " We are continuously working to find the best possible way to deliver services to the community and adopting it wherever it applies.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$8,328,716	\$8,565,816	2.8%
Operating Expense:	\$707,103	\$475,163	-32.8%
Capital Outlay:		\$341,575	-
Total Manager Request:	\$9,035,819	\$9,382,554	3.8%
Fringes attributable:	\$4,636,723	\$3,589,340	-22.6%
TOTAL COST OF OPERATIONS:	\$13,672,542	\$12,971,894	-5.1%
Positions:			
FIRE CHIEF	1.00	ASST. CHIEF	2.00
DEPUTY CHIEF	2.00	LIEUTENANT	12.00
BATTALION CHIEF	3.00	CAPTAINS	9.00
EQUIP OP	12.00	FIRE FIGHTERS	64.00
SECRETARY	1.00		
		Total	106.00

- GOALS/OBJECTIVES**
- 1 Provide timely provision of fire suppression, emergency medical services and special service calls to make the City a desirable place to live, work and conduct business.
 - 2 Reduce personal injury, death and property loss.
 - 3 To decrease the number of preventable fires and fire deaths through aggressive fire prevention inspections and high quality public safety education.

- SERVICES PROVIDED**
- 1 Fire Suppression and Hazard Mitigation.
 - 2 Emergency Medical Services.
 - 3 Citizen education and outreach programs.
 - a) Survive alive house.
 - b) Juvenile and Senior Fire Safety Program.
 - c) Blood Pressure Screening and Stroke Risk Assessment.
 - d) Fire Safety in workplace.
 - 4 Technical Response Team
 - a) Hazardous Material Level B Response.
 - b) Confined Space Rescue.
 - c) Ice Rescue.
 - d) Trench Rescue.
 - 5 Fire Prevention and Inspection.

- 2015 Initiatives**
- 1 Work towards the implementation of auto-cad dispatching and look at ways to reduce call processing times to be more in line with the Commission on Fire Accreditation objectives
 - 2 Reorganize the drivers training program to provide consistent training throughout the department
 - 3 Research the dispatch center staffing versus national standards and provide recommendations to improve services
 - 4 Pursue new emergency medical programs that will benefit the citizens of West Allis such as community para-medicine and critical care paramedics

**City of West Allis
Fire Department
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 7,481,410	\$ 7,613,386	\$ 8,103,716	\$ 8,103,716	\$ 8,425,816	-	\$ 8,425,816	\$ 322,100
Overtime	\$ 117,279	\$ 152,162	\$ 140,000	\$ 140,000	\$ 140,000	-	\$ 140,000	\$ -
Fringe Benefits	\$ 4,009,233	\$ 3,747,197	\$ -	\$ 1,606,576	\$ -	-	\$ -	\$ -
Professional Services	\$ 1,780	\$ 9,358	\$ 2,350	\$ 2,350	\$ 2,400	-	\$ 2,400	\$ 50
Maintenance Contracts	\$ 26,574	\$ 3,321	\$ 10,536	\$ 115,743	\$ 19,620	-	\$ 19,620	\$ 9,084
Utilities	\$ 115,511	\$ 112,159	\$ 121,700	\$ 121,700	\$ 135,950	(3,000)	\$ 132,950	\$ 11,250
Repair & Maintenance	\$ 79,307	\$ 115,170	\$ 88,500	\$ 88,500	\$ 88,000	-	\$ 88,000	\$ (500)
Supplies	\$ 179,134	\$ 146,273	\$ 163,000	\$ 178,000	\$ 167,600	-	\$ 167,600	\$ 4,600
Books & Periodicals	\$ 483	\$ 709	\$ 1,900	\$ 1,900	\$ 1,900	-	\$ 1,900	\$ -
Advertising	\$ 2,962	\$ 6,386	\$ 4,000	\$ 4,000	\$ 4,000	-	\$ 4,000	\$ -
Printing	\$ 1,077	\$ 1,103	\$ 1,000	\$ 1,000	\$ 1,000	-	\$ 1,000	\$ -
Training & Travel	\$ 17,356	\$ 22,066	\$ 17,352	\$ 17,352	\$ 17,500	-	\$ 17,500	\$ 148
Regulatory & Safety	\$ 51,261	\$ 45,903	\$ 40,190	\$ 40,190	\$ 40,190	-	\$ 40,190	\$ -
Capital Items	\$ 401,948	\$ 261,952	\$ 341,575	\$ 422,279	\$ 341,575	-	\$ 341,575	\$ -
TOTAL EXPENDITURES	\$ 12,485,316	\$ 12,237,143	\$ 9,035,819	\$ 10,843,306	\$ 9,385,551	(3,000)	\$ 9,382,551	\$ 346,732

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: BUILDING INSPECTIONS & NEIGHBORHOOD SERVICES
MANAGER RESPONSIBLE: TED ATKINSON, DIRECTOR
TELEPHONE NUMBER: (414) 302-8415
FUND: 100
DEPT. GROUP: 24

MISSION STATEMENT

To safeguard the public's health, welfare, and life, and to promote property preservation by applying minimum adopted building and zoning regulations to the construction, maintenance and use of buildings and properties.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$797,060	\$797,315	0.0%
Operating Expense:	\$27,485	\$35,069	27.6%
Capital Outlay:		\$0	-
Total Manager Request:	\$824,545	\$832,384	1.0%
Fringes attributable:	\$371,390	\$378,707	2.0%
TOTAL COST OF OPERATIONS:	\$1,195,935	\$1,211,091	1.3%
Positions:			
DIRECTOR BINS	1.00	ASST DIRECTOR	1.00
NEIGH SERV INSP	0.35	ELEC INSP II	2.00
BLDG INSP II	3.00	CLERK I	0.50
PLUMBING INSP II	1.00	CODE INSP *	0.00
OFFICE SUPV	1.00	CLERK III	1.75
		Total	11.60
* CDBG Funded			

- GOALS/OBJECTIVES**
- 1 To facilitate the development of the City by providing objective, efficient, accurate & timely permit issuance and inspection of construction work.
 - 2 Persist to have safe buildings that safeguard the public's health, welfare, and life.
 - 3 Persist to stabilize or raise property values by preventing the spread of blight.
 - 4 To inform and educate the public about the importance of building and zoning regulations.

- SERVICES PROVIDED**
- 1 Issuance of building, electrical, plumbing, HVAC, occupancy, sign and other permits and the inspection of these permits for compliance with local and state regulations.
 - 2 Regulation of the Zoning Code pertaining to the occupancy and use of properties.
 - 3 Respond to citizen complaints regarding building & property maintenance.
 - 4 Promote community support for safe buildings, maintained properties, stable property values and the prevention of the spread of blight.

- 2015 Initiatives**
- 1 Continue to manage the Property Owner Registration Program for owner contact information.
 - 2 Continue to review options for computer operation programs for the department. Install on-line permitting system.
 - 3 Managing new commercial plumbing plan review at local level with existing staff. Potential cost savings to customers by not resubmitting to the State. This will allow for more revenue to City.
 - 4 Update RMC Chapter 13 - Building Code

**City of West Allis
Bldg Insp & Neighbrhd Svc
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 686,338	\$ 756,962	\$ 789,860	\$ 789,860	\$ 809,115	\$ (20,000)	\$ 789,115	\$ (745)
Overtime	\$ 11,250	\$ 9,612	\$ 7,200	\$ 7,200	\$ 8,200	\$ -	\$ 8,200	\$ 1,000
Fringe Benefits	\$ 327,385	\$ 353,065	\$ -	\$ 166,729	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ (32,059)	\$ 37,404	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -
Maintenance Contracts	\$ 24	\$ 252	\$ 30	\$ 30	\$ 5,250	\$ -	\$ 5,250	\$ 5,220
Utilities	\$ 110	\$ 87	\$ 250	\$ 250	\$ 225	\$ -	\$ 225	\$ (25)
Rentals	\$ 609	\$ 631	\$ 1,500	\$ 1,500	\$ 1,000	\$ -	\$ 1,000	\$ (500)
Supplies	\$ 5,700	\$ 8,549	\$ 6,750	\$ 6,750	\$ 7,390	\$ -	\$ 7,390	\$ 640
Books & Periodicals	\$ 2,249	\$ 1,179	\$ 1,550	\$ 1,550	\$ 2,130	\$ -	\$ 2,130	\$ 580
Advertising	\$ 544	\$ 684	\$ 1,600	\$ 1,600	\$ 1,300	\$ -	\$ 1,300	\$ (300)
Printing	\$ 12,661	\$ 3,511	\$ 1,500	\$ 1,500	\$ 1,700	\$ -	\$ 1,700	\$ 200
Training & Travel	\$ 7,177	\$ 7,291	\$ 10,915	\$ 10,915	\$ 11,794	\$ -	\$ 11,794	\$ 879
Regulatory & Safety	\$ 1,266	\$ 885	\$ 890	\$ 890	\$ 1,780	\$ -	\$ 1,780	\$ 890
Capital Items	\$ 189	\$ 576	\$ 1,000	\$ 1,035	\$ 1,000	\$ -	\$ 1,000	\$ -
TOTAL EXPENDITURES	\$ 1,023,443	\$ 1,180,689	\$ 824,545	\$ 991,309	\$ 852,384	\$ (20,000)	\$ 832,384	\$ 7,839

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: PLANNING (DEVELOPMENT)
MANAGER RESPONSIBLE: STEVEN SCHAER, AICP
TELEPHONE NUMBER: 302-8466
FUND: 100
DEPT. GROUP: 23

MISSION STATEMENT

Provide professional planning assistance to the City of West Allis, the general public, private developers and other governmental bodies.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$215,892	\$229,827	6.5%	1 Management of the Planning and Zoning Division. 2 Zoning ordinance updates. 3 Facilitate redevelopment projects.
Operating Expense:	\$14,355	\$24,740	72.3%	
Capital Outlay:		\$0	-	
Total Manager Request:	<u>\$230,247</u>	<u>\$254,567</u>	10.6%	
Fringes attributable:	<u>\$102,726</u>	<u>\$87,500</u>	-14.8%	
TOTAL COST OF OPERATIONS:	<u>\$332,973</u>	<u>\$342,067</u>	2.7%	
POSITIONS:	0.03	Director of Development		
	1.00	Manager of P & Z		
	1.00	Senior Planner		
	1.00	Planner 1		
	3.03	Total		
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>
1 Administration of zoning procedures relating to special use applications and requests for rezoning. 2 Review of site, landscaping and architectural plans. 3 Preparation of Ordinances, resolutions for rezoning requests, special use applications Planned development districts, and updates to the City's Master Plan. 4 Provide technical planning assistance to the Department on land use issues, redevelopment planning, neighborhood planning, public facilities reviews and capital improvements programming. 5 Prepare plans and site reviews for development and redevelopment activities. 6 GIS services				1 Enhance usage of Geographic Information System (GIS) to increase productivity of Division. 2 Update the City of West Allis Zoning Ordinance in accordance w/the goals outlined in the 2030 long range plan 3 Continue plans for redeveloping: TIF No 11 (84 and Greenfield), Hub Chrysler site, Yellow Freight, TIF No 6 (67 and Becher Place-Limp pit), TIF No 5 (the Farmers Market Redevelopment area), and Downtown West Allis sites to facilitate the increase of the property tax base. 4 Update Landscaping and architectural design guidelines. 5 Implement proposed Cross-Town Connector Route and obtain additional local match funding sources; adopt the West Allis Bike and Pedestrian Master Plan. 6 Coordinate online permitting process w/other City Departments 7 Scanning/Imaging of planning files

City of West Allis
Planning
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 176,534	\$ 238,261	\$ 214,892	\$ 214,892	\$ 228,827	\$ -	\$ 228,827	\$ 13,935
Overtime	\$ 1,320	\$ 1,066	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -
Fringe Benefits	\$ 68,317	\$ 89,676	\$ -	\$ 52,247	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ 225	\$ -	\$ 30,000	\$ 2,825	\$ -	\$ 2,825	\$ 2,825
Maintenance Contracts	\$ 1,019	\$ -	\$ 2,000	\$ 2,000	\$ 3,000	\$ -	\$ 3,000	\$ 1,000
Utilities	\$ -	\$ 210	\$ -	\$ -	\$ 400	\$ -	\$ 400	\$ 400
Supplies	\$ 2,248	\$ 2,368	\$ 2,075	\$ 25,385	\$ 1,875	\$ -	\$ 1,875	\$ (200)
Books & Periodicals	\$ 70	\$ 6	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ -
Advertising	\$ -	\$ 130	\$ 250	\$ 250	\$ 250	\$ -	\$ 250	\$ -
Printing	\$ 497	\$ 1,147	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -
Training & Travel	\$ 6,874	\$ 8,528	\$ 8,430	\$ 8,430	\$ 11,590	\$ -	\$ 11,590	\$ 3,160
Capital Items	\$ 1,062	\$ 284	\$ 1,000	\$ 2,010	\$ 4,200	\$ -	\$ 4,200	\$ 3,200
TOTAL EXPENDITURES	\$ 257,941	\$ 341,901	\$ 230,247	\$ 336,814	\$ 254,567	\$ -	\$ 254,567	\$ 24,320

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ENGINEERING & PUBLIC WORKS

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: ENGINEERING
MANAGER RESPONSIBLE: MICHAEL G. LEWIS
TELEPHONE NUMBER: 302-8372
FUND: 100
DEPT. GROUP: 46

MISSION STATEMENT

To design improvements to the City's infrastructure in a safe, efficient, and cost effective manner which will best serve the citizens of West Allis.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$844,294	\$866,184	2.6%	<ol style="list-style-type: none"> 1 Innovative engineering designs with quality plans & specifications to construct projects that are cost effective. 2 Control of construction projects through quality inspection, adherence specifications, and being responsive to citizen complaints. 3 Maintain accurate infrastructure records and provide such information appropriately upon request. 4 Provide input and support toward redeveloping various targeted areas of the City.
Operating Expense:	\$72,650	\$72,750	0.1%	
Capital Outlay:		\$0	-	
Total Manager Request:	\$916,944	\$938,934	2.4%	
Fringes attributable:	\$419,192	\$351,300	-16.2%	
TOTAL COST OF OPERATIONS:	<u>\$1,336,136</u>	<u>\$1,290,234</u>	<u>-3.4%</u>	
Positions:				
CITY ENGINEER	0.50	ASST CITY ENGIN	1.00	
PRINCIPAL SEC	1.00	CLERK1	0.75	
PRINCIPAL DESIGN ENGINEER	1.00	ENGINEERS	2.00	
PRINCIPAL ENGINEER-FIELD SVS	1.00	ENGINEER TECH I-V	8.00	
SPECIAL ASSESSMENT CLERK	1.00			
		Total	16.25	
<u>SERVICES PROVIDED</u>				2015 Initiatives
<ol style="list-style-type: none"> 1 Assist the public with infrastructure records. 2 Provide technical information to contractors, consultants and other City Departments. 3 Design, contract, and inspect Capital Improvement Program. 4 Respond to citizen complaints. 5 Provide engineering assistance on redevelopment projects and other City projects. 6 Maintain City Infrastructure in GIS. 7 Issue permits, including driveways, parking, road cuts, etc. 8 Bill assessment costs & investigate complaints. 				<ol style="list-style-type: none"> 1 Complete 2014 Capital Improvements Program. 2 Continued initiatives to comply with MMSD 2020 Rules (I/I removal) 3 Study and complete projects to relay sanitary/storm sewers and study flooding issues. 4 Continue implementation of the CMOM Plan and Peak Wet Weather Flow Reduction Program. 5 Finish construction on WisDOT's sponsored resurfacing of S. 76th St. from Greenfield Ave. to the North City Limits and monitor WisDot's 200 interchange projects impacting the city 6 Assist planning/development department with redevelopment plans.

**City of West Allis
Engineering
2015 Budget**

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 777,978	\$ 760,977	\$ 819,294	\$ 819,294	\$ 841,184	\$ -	\$ 841,184	\$ 21,890
Overtime	\$ 20,572	\$ 34,393	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -
Fringe Benefits	\$ 333,338	\$ 324,559	\$ -	\$ 143,941	\$ -	\$ -	\$ -	\$ -
Maintenance Contracts	\$ 17,763	\$ 15,732	\$ 19,000	\$ 19,000	\$ 19,000	\$ -	\$ 19,000	\$ -
Utilities	\$ 5,405	\$ 6,295	\$ 5,700	\$ 5,700	\$ 6,700	\$ -	\$ 6,700	\$ 1,000
Rentals	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ -
Repair & Maintenance	\$ -	\$ 6	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Supplies	\$ 8,367	\$ 8,893	\$ 11,900	\$ 11,900	\$ 11,100	\$ -	\$ 11,100	\$ (800)
Books & Periodicals	\$ 662	\$ -	\$ 1,350	\$ 1,350	\$ 900	\$ -	\$ 900	\$ (450)
Printing	\$ 326	\$ 1,062	\$ 500	\$ 500	\$ 750	\$ -	\$ 750	\$ 250
Training & Travel	\$ 8,729	\$ 15,007	\$ 23,000	\$ 23,300	\$ 23,000	\$ -	\$ 23,000	\$ -
Regulatory & Safety	\$ 144	\$ 106	\$ 250	\$ 250	\$ 350	\$ -	\$ 350	\$ 100
Capital Items	\$ 8,151	\$ 2,924	\$ 10,650	\$ 14,650	\$ 10,650	\$ -	\$ 10,650	\$ -
TOTAL EXPENDITURES	\$ 1,181,435	\$ 1,169,954	\$ 916,944	\$ 1,065,185	\$ 938,934	\$ -	\$ 938,934	\$ 21,990

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: PUBLIC WORKS
 MANAGER RESPONSIBLE: MICHAEL G. LEWIS
 TELEPHONE NUMBER: 302-8832
 FUND: 100
 DEPT. GROUP: 40

MISSION STATEMENT

Under the direction of the Common Council, provide a variety of services to the public in the most cost efficient and effective manner possible.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$5,182,745	\$5,187,343	0.1%
Operating Expense:	\$2,319,205	\$2,286,470	-1.4%
Capital Outlay:	900,000	\$900,000	0.0%
Total Manager Request:	\$8,401,950	\$8,373,813	-0.3%
Fringes attributable:	\$2,621,746	\$2,900,815	10.6%
TOTAL COST OF OPERATIONS:	<u>\$11,023,696</u>	<u>\$11,274,628</u>	2.3%

- GOALS/OBJECTIVES**
- 1 Repair various roofs as necessary.
 - 2 Install energy efficient LED lighting on various CIP street projects.
 - 3 Evaluate and maintain city facility & building systems

<u>POSITIONS</u>			
DIRECTOR-DPW	0.5	BLDG&SIGN LEAD	1.0
ASST DIRECTOR	1.0	LEAD ELEC MECH	1.0
BLDG SUPERINTENDT	1.0	LEAD MECHANIC	1.0
ELEC SUPERINTENDT	1.0	S&S SUPERVISOR	1.0
FLEET SUPERINTENDT	1.0	LEAD ARBORIST	1.0
FORESTRY SUPERINTN	1.0	ACCT CLERK I	1.0
SANITATION SUPERINT	1.0	CLERKII	1.0
ELEC MECHANIC I	7.0	CLERK III	2.0
ELEC MECHANIC II	2.0	INVENTORY SPEC	2.0
PLUMBER	1.0	HVAC TECH	1.0
EQUIP MECHANIC	9.0	ARBORIST	13.0
TRUCK DRIVER	27.0	EQUIP OP I & II	7.0
STREET MAINTAINER	3.0	SEWER MAINT	1.0
ADMINISTRATIVE ASST.	1.0	YARD/PARK ATTEND	2.0
LABORER	2.0	SR PAINTER/PAINTER	3.0
SR CARPENTER/CARPENTER	2.0	JANITOR	1.0
CUSTODIAN	1.0	MAINT REPAIRER	17.0
STREET MAINTAINER	3.0	HELD OPEN	(2.0)
Total			118.5

- SERVICES PROVIDED**
- 1 Solid waste collection and disposal.
 - 2 Recyclable collection and processing.
 - 3 Maintenance and repair of City infrastructure.
 - 4 Provide safe and sufficient drinking water and water for fire protection.
 - 5 Provide snow and ice control services.
 - 6 Maintain the City's urban forest and public grounds.
 - 7 Maintain all City's buildings.
 - 8 Maintain the City's street lighting and traffic control signals.

- 2015 Initiatives**
- 1 Complete inventory of building mechanicals and other needed repairs and budget for work in future years.
 - 2 Continue roof replacement at Yard Building. (Bldg & Elec)
 - 3 Replace roof at Police Dept.
 - 4 Preparation of Water Systems Study at city's reservoir facility.
 - 5 Incorporate HVAC upgrade at City Hall.
 - 6 Upgrade fuel systems at Municipal Yard.

City of West Allis
Public Works Department
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
<i>PUBLIC WORKS</i>								
Public Works-Admin Office	\$ 182,167	\$ 322,904	\$ 271,345	\$ 320,827	\$ 271,345	\$ -	\$ 271,345	\$ -
Building & Electrical Division	\$ 2,984,098	\$ 2,842,527	\$ 2,657,131	\$ 3,055,548	\$ 2,712,454	\$ (23,000)	\$ 2,689,454	\$ 32,323
Sanitation & Streets Division	\$ 2,880,814	\$ 3,595,108	\$ 2,542,496	\$ 3,043,469	\$ 2,645,200	\$ -	\$ 2,645,200	\$ 102,704
Forestry Division	\$ 1,133,888	\$ 1,271,950	\$ 1,093,544	\$ 1,244,005	\$ 1,082,219	\$ -	\$ 1,082,219	\$ (11,325)
Inventory Services Division	\$ 241,697	\$ 218,151	\$ 172,377	\$ 201,763	\$ 153,520	\$ -	\$ 153,520	\$ (18,857)
Fleet Division	\$ 1,452,259	\$ 1,275,945	\$ 1,665,057	\$ 2,096,096	\$ 1,922,120	\$ (390,045)	\$ 1,532,075	\$ (132,982)
<i>TOTAL PUBLIC WORKS</i>	\$ 8,874,923	\$ 9,526,584	\$ 8,401,950	\$ 9,961,708	\$ 8,786,858	\$ (413,045)	\$ 8,373,813	\$ (28,137)

City of West Allis
Public Works Admin Office
2015 Budget

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget
Salaries	\$ 117,922	\$ 193,652	\$ 245,650	\$ 245,650	\$ 245,650	\$ -	\$ 245,650
Overtime	\$ 960	\$ 4,748	\$ 2,100	\$ 2,100	\$ 2,100	\$ -	\$ 2,100
Fringe Benefits	\$ 49,900	\$ 104,575	\$ -	\$ 48,479	\$ -	\$ -	\$ -
Professional Services	\$ 130	\$ 1,781	\$ 500	\$ 500	\$ 500	\$ -	\$ 500
Maintenance Contracts	\$ 985	\$ 2,051	\$ 4,600	\$ 5,603	\$ 3,100	\$ -	\$ 3,100
Utilities	\$ -	\$ 325	\$ 300	\$ 300	\$ 650	\$ -	\$ 650
Rentals	\$ 62	\$ -	\$ 220	\$ 220	\$ 1,720	\$ -	\$ 1,720
Supplies	\$ 1,853	\$ 2,472	\$ 3,675	\$ 3,675	\$ 3,475	\$ -	\$ 3,475
Books & Periodicals	\$ 179	\$ 14	\$ 500	\$ 500	\$ 100	\$ -	\$ 100
Printing	\$ 1,320	\$ 1,918	\$ 3,500	\$ 3,500	\$ 2,000	\$ -	\$ 2,000
Training & Travel	\$ 5,499	\$ 8,777	\$ 9,900	\$ 9,900	\$ 8,900	\$ -	\$ 8,900
Regulatory & Safety	\$ 3,357	\$ 1,791	\$ 400	\$ 400	\$ 3,150	\$ -	\$ 3,150
Capital Items	\$ -	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 182,167	\$ 322,904	\$ 271,345	\$ 320,827	\$ 271,345	\$ -	\$ 271,345

**City of West Allis
Building & Electrical
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 1,311,640	\$ 1,209,095	\$ 1,498,170	\$ 1,498,170	\$ 1,484,700	\$ -	\$ 1,484,700	\$ (13,470)
Overtime	\$ 21,116	\$ 18,518	\$ 31,100	\$ 31,100	\$ 31,800	\$ -	\$ 31,800	\$ 700
Fringe Benefits	\$ 646,037	\$ 602,761	\$ -	\$ 295,656	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ (483)	\$ 721	\$ 3,500	\$ 3,500	\$ 3,700	\$ -	\$ 3,700	\$ 200
Maintenance Contracts	\$ 36,659	\$ 21,086	\$ 28,706	\$ 28,763	\$ 28,706	\$ -	\$ 28,706	\$ -
Utilities	\$ 666,997	\$ 711,894	\$ 717,750	\$ 717,750	\$ 749,233	\$ (20,000)	\$ 729,233	\$ 11,483
Rentals	\$ 60,894	\$ 82,105	\$ 90,200	\$ 90,200	\$ 97,000	\$ -	\$ 97,000	\$ 6,800
Repair & Maintenance	\$ 10,427	\$ (58,381)	\$ 22,000	\$ 22,029	\$ 22,000	\$ -	\$ 22,000	\$ -
Supplies	\$ 229,203	\$ 249,873	\$ 259,800	\$ 323,475	\$ 287,850	\$ (3,000)	\$ 284,850	\$ 25,050
Books & Periodicals	\$ 67	\$ -	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -
Printing	\$ 133	\$ 19	\$ 25	\$ 25	\$ 25	\$ -	\$ 25	\$ -
Training & Travel	\$ 447	\$ 1,159	\$ 3,280	\$ 3,280	\$ 1,200	\$ -	\$ 1,200	\$ (2,080)
Regulatory & Safety	\$ 955	\$ 2,451	\$ 600	\$ 600	\$ 4,240	\$ -	\$ 4,240	\$ 3,640
Capital Items	\$ 6	\$ 1,227	\$ 1,500	\$ 40,500	\$ 1,500	\$ -	\$ 1,500	\$ -
TOTAL EXPENDITURES	\$ 2,984,098	\$ 2,842,527	\$ 2,657,131	\$ 3,055,548	\$ 2,712,454	\$ (23,000)	\$ 2,689,454	\$ 32,323

City of West Allis
Sanitation & Streets
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 1,415,550	\$ 1,555,531	\$ 1,622,250	\$ 1,622,250	\$ 1,657,850	\$ -	\$ 1,657,850	\$ 35,600
Overtime	\$ 107,406	\$ 226,573	\$ 165,000	\$ 165,000	\$ 165,000	\$ -	\$ 165,000	\$ -
Fringe Benefits	\$ 689,724	\$ 1,014,115	\$ -	\$ 500,973	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 1,565	\$ 3,850	\$ 6,500	\$ 6,500	\$ 6,500	\$ -	\$ 6,500	\$ -
Maintenance Contracts	\$ 24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 19,807	\$ 26,662	\$ 20,700	\$ 20,700	\$ 21,050	\$ -	\$ 21,050	\$ 350
Rentals	\$ 282,213	\$ 403,941	\$ 336,946	\$ 336,946	\$ 400,700	\$ -	\$ 400,700	\$ 63,754
Repair & Maintenance	\$ 1,266	\$ 11,289	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -
Supplies	\$ 354,531	\$ 336,973	\$ 384,900	\$ 384,900	\$ 387,900	\$ -	\$ 387,900	\$ 3,000
Books & Periodicals	\$ 179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printing	\$ 681	\$ 1,579	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	\$ 1,200	\$ -
Training & Travel	\$ 1,040	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -
Regulatory & Safety	\$ 6,255	\$ 7,643	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -
Capital Items	\$ 575	\$ 6,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 2,880,814	\$ 3,595,108	\$ 2,542,496	\$ 3,043,469	\$ 2,645,200	\$ -	\$ 2,645,200	\$ 102,704

**City of West Allis
Forestry
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 607,867	\$ 661,017	\$ 828,023	\$ 828,023	\$ 807,648	\$ -	\$ 807,648	\$ (20,375)
Overtime	\$ 4,850	\$ 22,537	\$ 2,000	\$ 2,000	\$ 2,500	\$ -	\$ 2,500	\$ 500
Fringe Benefits	\$ 287,326	\$ 320,213	\$ -	\$ 150,461	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 9,429	\$ 8,431	\$ 16,900	\$ 16,900	\$ 18,500	\$ -	\$ 18,500	\$ 1,600
Rentals	\$ 132,639	\$ 121,414	\$ 126,900	\$ 126,900	\$ 126,900	\$ -	\$ 126,900	\$ -
Repair & Maintenance	\$ 5,823	\$ 4,983	\$ 4,000	\$ 4,000	\$ 6,000	\$ -	\$ 6,000	\$ 2,000
Supplies	\$ 82,320	\$ 127,289	\$ 112,171	\$ 112,171	\$ 114,821	\$ -	\$ 114,821	\$ 2,650
Books & Periodicals	\$ 179	\$ -	\$ 300	\$ 300	\$ 300	\$ -	\$ 300	\$ -
Printing	\$ 161	\$ 67	\$ 50	\$ 50	\$ 50	\$ -	\$ 50	\$ -
Training & Travel	\$ 1,458	\$ 1,060	\$ 1,200	\$ 1,200	\$ 1,500	\$ -	\$ 1,500	\$ 300
Regulatory & Safety	\$ 1,835	\$ 4,058	\$ 2,000	\$ 2,000	\$ 4,000	\$ -	\$ 4,000	\$ 2,000
Capital Items	\$ -	\$ 879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,133,888	\$ 1,271,950	\$ 1,093,544	\$ 1,244,005	\$ 1,082,219	\$ -	\$ 1,082,219	\$ (11,325)

City of West Allis
Inventory Services
2015 Budget

<i>EXPENDITURES</i>	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 140,249	\$ 140,994	\$ 137,525	\$ 137,525	\$ 126,020	\$ -	\$ 126,020	\$ (11,505)
Overtime	\$ 1,002	\$ 2,099	\$ 2,917	\$ 2,917	\$ 3,000	\$ -	\$ 3,000	\$ 83
Fringe Benefits	\$ 83,563	\$ 66,690	\$ -	\$ 29,386	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 11,462	\$ 4,248	\$ 8,000	\$ 8,000	\$ 10,000	\$ -	\$ 10,000	\$ 2,000
Maintenance Contracts	\$ 222	\$ -	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -
Rentals	\$ 512	\$ 142	\$ 1,000	\$ 1,000	\$ 1,200	\$ -	\$ 1,200	\$ 200
Repair & Maintenance	\$ 598	\$ 344	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -
Supplies	\$ 1,583	\$ 2,849	\$ 3,900	\$ 3,900	\$ 5,100	\$ -	\$ 5,100	\$ 1,200
Printing	\$ 428	\$ 357	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Miscellaneous	\$ 2,079	\$ 38	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	\$ 1,200	\$ -
Capital Items	\$ -	\$ 390	\$ 14,135	\$ 14,135	\$ 3,300	\$ -	\$ 3,300	\$ (10,835)
TOTAL EXPENDITURES	\$ 241,697	\$ 218,151	\$ 172,377	\$ 201,763	\$ 153,520	\$ -	\$ 153,520	\$ (18,857)

**City of West Allis
Fleet Services
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 603,100	\$ 589,292	\$ 641,410	\$ 641,410	\$ 654,475	\$ -	\$ 654,475	\$ 13,065
Overtime	\$ 2,491	\$ 5,269	\$ 6,600	\$ 6,600	\$ 6,600	\$ -	\$ 6,600	\$ -
Fringe Benefits	\$ 295,675	\$ 288,026	\$ -	\$ 143,553	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 219	\$ 742	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 460	\$ 408	\$ 1,250	\$ 1,250	\$ 1,250	\$ -	\$ 1,250	\$ -
Rentals	\$ (641,567)	\$ (744,391)	\$ (615,163)	\$ (615,163)	\$ (800,000)	\$ -	\$ (800,000)	\$ (184,837)
Repair & Maintenance	\$ 333,474	\$ 353,448	\$ 382,500	\$ 382,500	\$ 407,500	\$ -	\$ 407,500	\$ 25,000
Supplies	\$ 309,392	\$ 363,204	\$ 333,700	\$ 333,700	\$ 358,700	\$ (10,000)	\$ 348,700	\$ 15,000
Books & Periodicals	\$ 7,757	\$ 7,782	\$ 9,760	\$ 9,760	\$ 8,550	\$ -	\$ 8,550	\$ (1,210)
Printing	\$ 80	\$ 53	\$ 100	\$ 100	\$ 100	\$ -	\$ 100	\$ -
Training & Travel	\$ 4,526	\$ 3,425	\$ 3,700	\$ 3,700	\$ 3,700	\$ -	\$ 3,700	\$ -
Regulatory & Safety	\$ 1,335	\$ 1,064	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	\$ 1,200	\$ -
Capital Items	\$ 535,319	\$ 407,622	\$ 900,000	\$ 1,187,486	\$ 1,280,045	\$ (380,045)	\$ 900,000	\$ -
TOTAL EXPENDITURES	\$ 1,452,259	\$ 1,275,945	\$ 1,665,057	\$ 2,096,096	\$ 1,922,120	\$ (390,045)	\$ 1,532,075	\$ (132,982)

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HEALTH, CULTURE, RECREATION

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: HEALTH
 MANAGER RESPONSIBLE: SALLY NUSSLOCK
 TELEPHONE NUMBER: 302-8600
 FUND: 100
 DEPT. GROUP: 30

MISSION STATEMENT

The West Allis Health Department will provide community leadership to protect and promote the health of West Allis citizens.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$1,506,968	\$1,536,712	2.0%
Operating Expense:	\$95,626	\$96,226	0.6%
Capital Outlay:		\$0	-
Total Manager Request:	\$1,602,594	\$1,632,938	1.9%
Fringes attributable:	\$736,276	\$520,540	-29.3%
TOTAL COST OF OPERATIONS:	\$2,338,870	\$2,153,478	-7.9%
Positions:			
HEALTH COMMIS	1.00	SUPV-ADMIN	1.00
DEPT REGISTRAR	1.00	CLERK III	1.00
CLERK II	0.80	RECEPTIONIST	1.00
DIR COM HLTH	1.00	WIC DIR	0.00
ASST DIR COM HL	1.00	COMM HLT TECH	1.50
PUBLIC HLT NURSE	7.90	PUB HLTH SPEC	1.40
HEALTH ED	0.00	WELLNESS COOR	0.00
NUTRITIONIST II	0.00	NUTRITIONIST I	0.00
BREAST FEEDING COUNSELOR	0.00	WIC CLERK	0.00
MARKET ATTENDANT	0.40	ENVIRONMNTL	3.00
CUSTOMIAN	1.00	COMM HLT ED COOR	1.00
DENTAL HYGIENIST	0.90	Total:	24.90

- GOALS/OBJECTIVES**
- 1 Provide leadership in achieving goals of Community Health Plan.
 - 2 Develop ongoing Community Assessment data systems.
 - 3 Expand Performance Management/Quality Improvement initiatives on data collection.

- SERVICES PROVIDED**
- 1 Communicable Disease Control
 - 2 Environmental Health Services
 - 3 Health Education Services
 - 4 Vital Statistics
 - 5 Public Health Nursing Services
 - 6 Weights and Measures Program
 - 7 West Allis Farmers Market
 - 8 Dental Health Program
 - 9 Women, Infants & Children (WIC) Program

- 2015 Initiatives**
- 1 Complete steps to maintain national accreditation.
 - 2 Implementation of 2015 Community Health Improvement Plan.
 - 3 Completion of Community Health Assessment
 - 4 Implementation of Supplemental Nutrition Assistance Program (SNAP) at West Allis Farmers Market

**City of West Allis
Health Department
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 1,221,850	\$ 1,268,579	\$ 1,495,468	\$ 1,495,468	\$ 1,525,212	\$ -	\$ 1,525,212	\$ 29,744
Overtime	\$ 7,024	\$ 9,487	\$ 11,500	\$ 11,500	\$ 11,500	\$ -	\$ 11,500	\$ -
Fringe Benefits	\$ 466,627	\$ 468,827	\$ -	\$ 231,361	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 3,469	\$ 3,811	\$ 5,300	\$ 5,300	\$ 5,300	\$ -	\$ 5,300	\$ -
Maintenance Contracts	\$ 8,255	\$ 3,280	\$ 3,090	\$ 3,165	\$ 3,090	\$ -	\$ 3,090	\$ -
Utilities	\$ 30,724	\$ 32,474	\$ 33,737	\$ 33,737	\$ 34,667	\$ -	\$ 34,667	\$ 930
Repair & Maintenance	\$ 17,556	\$ 27,363	\$ 800	\$ 10,767	\$ 800	\$ -	\$ 800	\$ -
Supplies	\$ 37,344	\$ 36,326	\$ 29,373	\$ 29,373	\$ 29,043	\$ -	\$ 29,043	\$ (330)
Books & Periodicals	\$ 472	\$ 727	\$ 800	\$ 800	\$ 800	\$ -	\$ 800	\$ -
Advertising	\$ 39	\$ 195	\$ 306	\$ 306	\$ 306	\$ -	\$ 306	\$ -
Printing	\$ 2,042	\$ 1,711	\$ 2,625	\$ 2,625	\$ 2,625	\$ -	\$ 2,625	\$ -
Training & Travel	\$ 12,305	\$ 11,030	\$ 15,820	\$ 23,620	\$ 15,820	\$ -	\$ 15,820	\$ -
Regulatory & Safety	\$ 223	\$ 234	\$ 400	\$ 400	\$ 400	\$ -	\$ 400	\$ -
Insurance	\$ 541	\$ 624	\$ 875	\$ 875	\$ 875	\$ -	\$ 875	\$ -
Capital Items	\$ 18,215	\$ 323	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	\$ 2,500	\$ -
TOTAL EXPENDITURES	\$ 1,826,688	\$ 1,864,990	\$ 1,602,594	\$ 1,851,797	\$ 1,632,938	\$ -	\$ 1,632,938	\$ 30,344

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: SENIOR CENTER
MANAGER RESPONSIBLE: SALLY NUSSLOCK
TELEPHONE NUMBER: 302-8700
FUND: 100
DEPT. GROUP: 34

MISSION STATEMENT

To challenge the growing, aging population with knowledge and responsiveness.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$142,207	\$145,041	2.0%	1 To encourage aging to be viewed as natural, positive and purposeful.
Operating Expense:	\$32,505	\$32,536	0.1%	
Capital Outlay:		\$0	-	
Total Manager Request:	<u>\$174,712</u>	<u>\$177,577</u>	1.6%	2 To encourage healthy lifestyles.
Fringes attributable:	<u>\$85,522</u>	<u>\$48,100</u>	-43.8%	
TOTAL COST OF OPERATIONS:	<u>\$260,234</u>	<u>\$225,677</u>	-13.3%	3 To encourage the expansion of interests and activities and the maintenance of relationships as valuable keys to fulfillment in aging.
POSITIONS:	1.00	Senior Center Director		
	0.70	Assistant Director		
	0.50	Custodian		
	2.20	TOTAL		
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>
1 Older adult classes, activities, and seminars				1 Continue healthy lifestyles program
2 Provide information & referral - S.A.F.E. Book				
3 Healthy Lifestyles: Fitness Program				
4 Computer Literacy				
5 Milwaukee County Senior Meal Site				
6 Older adult support groups				
7 Interfaith West Central Resource Center.				
8 Informational Outreach Site - Medicare, Income taxes, Homestead Credit				
9 Community Gifts of Warmth				
10 Stockbox Site/Food for the Hungry				
				3 Continue computer literacy program.

**City of West Allis
Senior Center
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 132,546	\$ 128,437	\$ 142,007	\$ 142,007	\$ 144,841	\$ -	\$ 144,841	\$ 2,834
Overtime	\$ 2,427	\$ 709	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Fringe Benefits	\$ 49,644	\$ 45,460	\$ -	\$ 22,235	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 2,375	\$ 1,865	\$ 3,000	\$ 3,000	\$ 2,675	\$ -	\$ 2,675	\$ (325)
Maintenance Contracts	\$ 493	\$ 462	\$ 210	\$ 210	\$ 210	\$ -	\$ 210	\$ -
Utilities	\$ 20,270	\$ 19,826	\$ 23,390	\$ 23,390	\$ 23,951	\$ -	\$ 23,951	\$ 561
Repair & Maintenance	\$ -	\$ -	\$ 200	\$ 200	\$ 200	\$ -	\$ 200	\$ -
Supplies	\$ 4,009	\$ 3,477	\$ 4,216	\$ 4,216	\$ 4,086	\$ -	\$ 4,086	\$ (130)
Printing	\$ 490	\$ 2,674	\$ 788	\$ 788	\$ 788	\$ -	\$ 788	\$ -
Training & Travel	\$ 115	\$ 183	\$ 247	\$ 247	\$ 172	\$ -	\$ 172	\$ (75)
Capital Items	\$ 1,443	\$ -	\$ 454	\$ 4,454	\$ 454	\$ -	\$ 454	\$ -
TOTAL EXPENDITURES	\$ 213,811	\$ 203,093	\$ 174,712	\$ 200,947	\$ 177,577	\$ -	\$ 177,577	\$ 2,865

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: LIBRARY
MANAGER RESPONSIBLE: MICHAEL J. KOSZALKA, DIRECTOR
TELEPHONE NUMBER: 302-8534
FUND: 100
DEPT. GROUP: 35

MISSION STATEMENT

The West Allis Public Library is committed to providing the members of its community with access to materials and services that can actively support lifelong learning and enrich their personal and professional lives.

TOTAL COST OF OPERATIONS

GOALS/OBJECTIVES

	2014	2015	% CHG
Personnel Expense:	\$1,312,484	\$1,302,743	-0.7%
Operating Expense:	\$582,843	\$566,943	-2.7%
Capital Outlay:		\$25,500	-
Total Manager Request:	\$1,895,327	\$1,895,186	0.0%
Fringes attributable:	\$651,648	\$432,460	-33.6%
TOTAL COST OF OPERATIONS:	\$2,546,975	\$2,327,646	-8.6%
Positions:			
DIRECTOR	1.00	ASST SUPV	1.00
SUPV-ADMIN & CIRC SVCS	1.00	ADMIN SERV ASST	1.00
LIBRARIAN I	5.50	LIBRARIAN II	2.00
LIBRARIAN III	1.00	LIBRARY TECH	2.00
LIBRARY LEAD TECH	1.00	LIBRARY ASSTS	2.00
CIRC SERVICES REP	4.20	LIBRARY PAGE	4.30
LEAD PAGE	1.00	JANITOR	1.00
CUSTODIAN	1.30	Total	29.30

- 1 Meet the library needs of West Allis residents by maintaining sufficient operating hours and quality materials/services. Provide ease of use and convenience to library patrons.
- 2 Maintain a current and accessible materials collection.
- 3 Serve as a door to learning for preschoolers. Encourage the children of our community to develop and sustain an interest in reading and learning.
- 4 Work in cooperation with other City Departments and agencies within the community to improve the quality of life in our City.

SERVICES PROVIDED

2015 Initiatives

- 1 Serve as a resource for popular materials.
- 2 Provide access to reference/educational/informational materials.
- 3 Assist patrons in using library materials.
- 4 Provide programs that compliment library services.
- 5 Provide literature based programming for school-aged children and preschoolers.
- 6 STARS (Service to Adult Readers with Special Needs.)
- 7 Provide public access to personal computers and electronic information
- 8 Provide community room access for public programming.

- 1 Complete the renovation in the Adult Department including a new Reference Desk and the implementation of "roving reference."
- 2 Continue to expand programming for adults--add in-house computer instruction.
- 3 Re-carpet and renovate the Constitution and Conference Rooms.

**City of West Allis
Library
2015 Budget**

EXPENDITURES	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2015 Request	Mayoral Additions/ Deletions	2015 Budget	Change
Salaries	\$ 1,132,059	\$ 1,145,011	\$ 1,302,484	\$ 1,302,484	\$ 1,292,743	\$ -	\$ 1,292,743	\$ (9,741)
Overtime	\$ 10,789	\$ 13,732	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -
Fringe Benefits	\$ 420,961	\$ 403,383	\$ -	\$ 193,661	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 12,678	\$ 12,745	\$ 14,815	\$ 14,815	\$ 14,815	\$ -	\$ 14,815	\$ -
Maintenance Contracts	\$ 91,395	\$ 93,135	\$ 101,000	\$ 101,001	\$ 127,000	\$ -	\$ 127,000	\$ 26,000
Utilities	\$ 74,244	\$ 72,421	\$ 78,800	\$ 78,800	\$ 77,800	\$ -	\$ 77,800	\$ (1,000)
Repair & Maintenance	\$ 2,487	\$ 2,232	\$ 5,450	\$ 5,450	\$ 4,950	\$ -	\$ 4,950	\$ (500)
Supplies	\$ 65,831	\$ 61,840	\$ 64,828	\$ 64,828	\$ 53,928	\$ -	\$ 53,928	\$ (10,900)
Books & Periodicals	\$ 299,403	\$ 283,128	\$ 282,000	\$ 282,675	\$ 283,000	\$ -	\$ 283,000	\$ 1,000
Printing	\$ 1,959	\$ 1,831	\$ 2,100	\$ 2,100	\$ 2,100	\$ -	\$ 2,100	\$ -
Training & Travel	\$ 848	\$ 814	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -
Regulatory & Safety	\$ -	\$ -	\$ 350	\$ 350	\$ 350	\$ -	\$ 350	\$ -
Capital Items	\$ 4,487	\$ 20,684	\$ 30,500	\$ 35,500	\$ 25,500	\$ -	\$ 25,500	\$ (5,000)
TOTAL EXPENDITURES	\$ 2,117,141	\$ 2,110,956	\$ 1,895,327	\$ 2,094,664	\$ 1,895,186	\$ -	\$ 1,895,186	\$ (141)

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SPECIAL REVENUE FUNDS

REVENUES & EXPENDITURES

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: CABLE
 MANAGER RESPONSIBLE: JERRY MUSIAL
 TELEPHONE NUMBER: 302-8350
 FUND: 260
 DEPT. GROUP: 82

MISSION STATEMENT

Keep citizens informed of City services, operations, and events through locally produced programs, announcements and displays on Video Bulletin Board, Website, and City Hall Sign.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>	
	2014	2015	% CHG		
Personnel Expense:	\$210,577	\$207,800	-1.3%	1	Production of local programs and other projects (110)
Operating Expense:	\$407,096	\$408,396	0.3%	2	Work to have representatives support Federal Legislation (CAP Act)
Capital Outlay:	\$1,900	\$0	-		
Total Manager Request:	\$619,573	\$616,196	-0.5%		
Fringes attributable:	\$108,458	\$104,327	-3.8%		
TOTAL COST OF OPERATIONS:	\$728,031	\$720,523	-1.0%		
POSITIONS:	1.00	Communications Coordinator			
	2.00	Video Production Specialists			
	0.50	Admin support			
	3.50	Total			
<u>SERVICES PROVIDED</u>				2015 Initiatives	
1	Local program production and event promotion.			1	Continue to highlight City progressive programs and services.
2	Display information, events, news and local weather on Video Bulletin Board.			2	Continue City Channel presence on Web (YouTube).
3	Live Coverage of Common Council Meetings- and License & Health Cite meeting - replay				
4	Provide photos for use on City Website				
5	Manage displays on Plaza Sign				
6	Intercede on behalf of Cable Customers to resolve issues with Cable Operator				

**CITY OF WEST ALLIS
2015 BUDGET
OFFICE OF CABLE COMMUNICATIONS**

	2012 Actual	2013 Actual	2014 Budget	Adjustments	2014 Adjusted Budget	2014 Estimated	2015 Budget
REVENUES							
Franchise Fees	\$734,636	\$712,963	\$735,000	0	\$735,000	\$735,000	\$735,000
Miscellaneous	\$0	\$0	\$0	0	0	0	\$0
Total Revenues	\$734,636	\$712,963	\$735,000	\$0	\$735,000	\$735,000	\$735,000
EXPENDITURES							
Wages & Benefits	\$293,711	\$304,063	\$320,935	\$0	\$320,935	320,935	313,127
Admin Support Charge	\$350,000	\$350,000	\$350,000	0	\$350,000	350,000	350,000
Materials / Supplies / Maintenance	\$14,511	\$7,443	\$13,768	0	\$13,768	13,768	13,773
Membership Dues	\$0	\$0	\$900	0	\$900	900	1,000
Travel / Auto / Training	\$1,697	\$1,851	\$3,600	0	\$3,600	3,600	3,600
Advertising & Promotion	\$1,105	\$1,095	\$1,000	0	\$1,000	1,000	1,000
Utilities	\$10,208	\$16,794	\$17,428	0	\$17,428	17,428	17,623
Equipment	\$52,081	\$33,776	\$400	0	\$400	400	400
Rentals / Consulting / Other Service	\$13,840	\$13,766	\$20,000	0	\$20,000	20,000	20,000
Total Expenditures	\$737,153	\$728,788	\$728,031	\$0	\$728,031	\$728,031	\$720,523
Net Operating Gain(Loss)	(\$2,517)	(\$15,825)	\$6,969	\$0	\$6,969	\$6,969	\$14,477
Fund Balance:							
Fund Balance Beginning of Year	\$793,931	\$791,414	\$775,588	\$775,588	\$775,588	\$775,588	\$782,557
Fund Balance End of Year	\$791,414	\$775,588	\$782,557	\$775,588	\$782,557	\$782,557	\$797,034
Reserve for Capital Accum.	\$166,122	\$176,122	\$191,122	\$201,122	\$191,122	\$300,000	\$300,000
General Fund Balance	\$625,292	\$599,466	\$591,435	\$574,466	\$591,435	\$482,557	\$497,034
	\$791,414	\$775,588	\$782,557	\$775,588	\$782,557	\$782,557	\$797,034

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: CDBG
MANAGER RESPONSIBLE: JOHN F. STIBAL
TELEPHONE NUMBER: 302-8462
FUND: 220
DEPT. GROUP: 75

MISSION STATEMENT

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>	
	2014	2015	% CHG		
Personnel Expense:	\$171,550	\$183,110	6.7%	<ol style="list-style-type: none"> 1 Meeting HUD timelines and program requirements. 2 New Community Improvement Projects. 	
Operating Expense:	\$965,692	\$1,044,678	8.2%		
Capital Outlay:	\$1,089	-	-		
Total Manager Request:	\$1,138,331	\$1,227,788	7.9%		
Fringes attributable:	\$72,070	\$73,840	2.5%		
TOTAL COST OF OPERATIONS:	\$1,210,401	\$1,301,628	7.5%		
Positions:					
MGR COMM DLVP	1.00	CDBG SUPERVISOR	1.00		
HOUSING TECH	1.00	GRANT ACCT SPEC	0.60		
HOUSING PROGRAM COOR	1.00	REHAB SPECIALIST	1.00		
HOUSING SPECIALIST	1.00				
		Total	6.60		
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>	
<ol style="list-style-type: none"> 1 Administration of CDBG program. 2 Effectively allocate CDBG entitlement funds to assist LMI families. 3 Provide technical assistance to sub recipients and City Departments. 4 Work with businesses on planning job creation efforts. 5 Implementation of 2014-2018 Consolidation Plan 				<ol style="list-style-type: none"> 1 Maintain quality of life in low to moderate income neighborhoods by providing outreach svcs and addressing crime and living conditions. 2 Utilize CDBG funds to foster economic growth and job creation. 3 Facilitate the distribution of CDBG funds allocated for work to address home repairs. 4 Work with CDBG assisted programs to obtain increased funding from private sector. 5 Community Planning efforts to develop projects to improve LMI neighborhoods. 	

**CITY OF WEST ALLIS
2015 BUDGET
COMMUNITY DEVELOPMENT PROGRAMS**

	2012 Actual	2013 Actual	2014 Budget	Carryover/ Transfers	2014 Adjusted	2014 Estimated	2015 Budget
REVENUES							
Community Development Block Grant	\$1,036,080	\$1,221,720	\$1,093,965	\$0	1,093,965	\$1,093,965	\$1,151,628
C.D. Program Income	\$168,057	\$178,743	\$116,436	0	116,436	116,436	150,000
CDBG Income	\$1,204,137	\$1,400,463	\$1,210,401	\$0	\$1,210,401	\$1,210,401	\$1,301,628
Rental Rehabilitation Program							
Federal Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Program Income	\$0	\$0	\$0	0	0	0	0
Owner Contributions	\$0	\$0	\$0	0	0	0	0
Rental Rehabilitation Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,204,137	\$1,400,463	\$1,210,401	\$0	\$1,210,401	\$1,210,401	\$1,301,628
EXPENDITURES							
CDBG Planning	\$104,000	\$130,192	\$133,464	0	\$133,464	\$133,464	\$134,694
Comm Dev - General	\$151,490	\$125,097	\$543,349	0	\$543,349	\$543,349	\$111,179
Comm Dev - Projects	\$670,073	\$508,103	\$0	0	\$0	\$0	\$472,745
Econ Dev - General	\$0	\$11,030	\$346,205	0	\$346,205	\$346,205	\$360,475
Econ Dev - Projects	\$115,304	\$366,327	\$0	0	\$0	\$0	\$0
Fair Housing - General	\$2,776	\$4,914	\$3,718	0	\$3,718	\$3,718	\$4,247
Hsg Rehab - General	\$21,289	\$26,261	\$175,000	0	\$175,000	\$175,000	\$193,750
Home Security	\$203,213	\$115,523	\$8,665	0	\$8,665	\$8,665	\$10,588
Redevelopment - General	\$25,208	\$0	\$0	0	\$0	\$0	\$0
Redevelopment - Projects	\$6,035	\$17,774	\$0	0	\$0	\$0	\$13,950
CDBG Expenditures	\$1,299,387	\$1,305,221	\$1,210,401	\$0	\$1,210,401	\$1,210,401	\$1,301,628
Rental Rehabilitation	0	0	0	0	0	0	0
Total Expenditures	\$1,299,387	\$1,305,221	\$1,210,401	\$0	\$1,210,401	\$1,210,401	\$1,301,628
Fund Balance:							
Rental Rehabilitation	\$432,709	\$432,709	\$432,709	\$0	\$432,709	\$432,709	\$432,709
	\$432,709	\$432,709	\$432,709	\$0	\$432,709	\$432,709	\$432,709

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: VOUCHER PROGRAM
MANAGER RESPONSIBLE: JOHN F. STIBAL
TELEPHONE NUMBER: 302-8462
FUND: 222 & 223
DEPT. GROUP: 76

MISSION STATEMENT

Provide rental assistance to low income households and encourage them to be financially free of government assistance.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$177,350	\$174,940	-1.4%
Operating Expense:	\$2,572,464	\$2,767,306	7.6%
Capital Outlay:	\$1,300	\$0	-
Total Manager Request:	<u>\$2,751,114</u>	<u>\$2,942,246</u>	6.9%
Fringes attributable:	\$76,700	\$76,330	-0.5%
TOTAL COST OF OPERATIONS:	<u>\$2,827,814</u>	<u>\$3,018,576</u>	6.7%

- GOALS/OBJECTIVES**
- 1 Make sure all units are decent, safe and sanitary.
 - 2 Manage federal allocation of funds in relationship to the allotted vouchers.
 - 3 Establish occupancy of 98%.
 - 4 Manages the Veterans Affairs Supportive Housing Vouchers.
 - 5 Tenants and owners managing information on new Housing on-line software

- SERVICES PROVIDED**
- 1 Brief participant in Section 8 Voucher Program.
 - 2 Inspect units before occupancy.
 - 3 Provide lead-based paint information.
 - 4 Provide rental assistance.

- 2015 Initiatives**
- 1 Develop strategies on addressing barriers identified in the completed analysis of impediments.
 - 2 Continue to implement Project Based Voucher Program.
 - 3 Continue to implement new software to improve efficiency.
 - 4 Utilize allocation of Veterans Affairs Supportive Housing Vouchers (VASH).

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: HOME PROGRAM
 MANAGER RESPONSIBLE: JOHN F. STIBAL
 TELEPHONE NUMBER: 302-8462
 FUND: 224
 DEPT. GROUP: 77

MISSION STATEMENT

Increase the supply of affordable housing for low income families.

<u>TOTAL COST OF OPERATIONS</u>	<u>GOALS/OBJECTIVES</u>																												
<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 15%;"></th> <th style="width: 15%; text-align: right;">2014</th> <th style="width: 15%; text-align: right;">2015</th> <th style="width: 15%; text-align: right;">% CHG</th> </tr> </thead> <tbody> <tr> <td>Personnel Expense:</td> <td style="text-align: right;">\$18,415</td> <td style="text-align: right;">\$17,560</td> <td style="text-align: right;">-4.6%</td> </tr> <tr> <td>Operating Expense:</td> <td style="text-align: right;">\$743,203</td> <td style="text-align: right;">\$734,555</td> <td style="text-align: right;">-1.2%</td> </tr> <tr> <td>Capital Outlay:</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">-</td> </tr> <tr> <td>Total Manager Request:</td> <td style="text-align: right; border-top: 1px solid black;">\$761,618</td> <td style="text-align: right; border-top: 1px solid black;">\$752,115</td> <td style="text-align: right; border-top: 1px solid black;">-1.2%</td> </tr> <tr> <td>Fringes attributable:</td> <td style="text-align: right; border-top: 1px solid black;">\$9,910</td> <td style="text-align: right; border-top: 1px solid black;">\$9,520</td> <td style="text-align: right; border-top: 1px solid black;">-3.9%</td> </tr> <tr> <td>TOTAL COST OF OPERATIONS:</td> <td style="text-align: right; border-top: 3px double black;">\$771,528</td> <td style="text-align: right; border-top: 3px double black;">\$761,635</td> <td style="text-align: right; border-top: 3px double black;">-1.3%</td> </tr> </tbody> </table>		2014	2015	% CHG	Personnel Expense:	\$18,415	\$17,560	-4.6%	Operating Expense:	\$743,203	\$734,555	-1.2%	Capital Outlay:	\$0	\$0	-	Total Manager Request:	\$761,618	\$752,115	-1.2%	Fringes attributable:	\$9,910	\$9,520	-3.9%	TOTAL COST OF OPERATIONS:	\$771,528	\$761,635	-1.3%	<ol style="list-style-type: none"> 1 Increase the quality of housing stock. 2 Market the program to property owners. 3 Eliminate lead hazards in housing.
	2014	2015	% CHG																										
Personnel Expense:	\$18,415	\$17,560	-4.6%																										
Operating Expense:	\$743,203	\$734,555	-1.2%																										
Capital Outlay:	\$0	\$0	-																										
Total Manager Request:	\$761,618	\$752,115	-1.2%																										
Fringes attributable:	\$9,910	\$9,520	-3.9%																										
TOTAL COST OF OPERATIONS:	\$771,528	\$761,635	-1.3%																										
<u>SERVICES PROVIDED</u>	2015 Initiatives																												
<ol style="list-style-type: none"> 1 Low interest loans. 2 Inspections before and after repairs are completed. 3 Lower monthly payments. 	<ol style="list-style-type: none"> 1 Increase loan commitment rate and decrease administrative costs. 2 Implement new Underwriting & Administrative operating policy of the rehabilitation program. 3 Review programs to reduce delinquency rate. 																												

**CITY OF WEST ALLIS
2015 BUDGET
HOUSING ASSISTANCE PROGRAMS**

	2012 Actual	2013 Actual	2014 Budget	Carryover/ Transfers	2014 Estimated	2015 Budget
REVENUES						
Certificate/Voucher Program						
Intergovernmental Revenues	\$2,558,476	\$2,514,224	\$2,807,814	\$0	\$2,807,814	\$2,998,576
Interest/Other	595	375	20,000	0	20,000	20,000
Total Certificate Income	\$2,559,071	\$2,514,599	\$2,827,814	\$0	\$2,827,814	\$3,018,576
1st Time Home Program (HOME)						
Intergovernmental Revenues	\$193,025	\$126,440	\$486,528	\$0	\$486,528	\$307,040
Interest/Repayments	143,828	143,473	285,000	0	285,000	454,595
Total HOME Income	\$336,854	\$269,913	\$771,528	\$0	\$771,528	\$761,635
Total Revenues	\$2,895,925	\$2,784,512	\$3,599,342	\$0	\$3,599,342	\$3,780,211
EXPENDITURES						
Certificate/Voucher Program	\$2,739,421	\$2,785,575	\$2,827,814	\$0	\$2,827,814	\$3,018,576
1st Time Home Program (HOME)	403,059	454,539	771,528	0	771,528	761,635
Total Expenditures	\$3,142,480	\$3,240,114	\$3,599,342	\$0	\$3,599,342	\$3,780,211
Net Certificate/Voucher Program	(\$180,350)	(\$270,976)	\$0		\$0	\$0
Net 1st Time Home Program (HOME)	(66,205)	(184,626)	0		0	0
Fund Balance:						
Certificate/Voucher Program	\$376,607	\$105,631	\$105,631		\$105,631	\$105,631
1st Time Home Program (HOME)	225,405	40,779	40,779		40,779	40,779
	\$602,012	\$146,410	\$146,410		\$146,410	\$146,410

CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: FIRST RING INDUSTRIAL REDEVELOPMENT ENTERPRISE (FIRE)
MANAGER RESPONSIBLE: JOHN F. STIBAL
TELEPHONE NUMBER: 302-8462
FUND: 994
DEPT. GROUP: 95

MISSION STATEMENT

Stimulation of regional economic growth, FIRE's vision is to inject capital into projects that produce job creation and retention, to enhance tax base growth, and to yield new life in the urban cores of targeted areas.

<u>TOTAL COST OF OPERATIONS</u>			
	2014	2015	% CHG
Personnel Expense:	\$100,000	\$104,660	4.7%
Operating Expense:	\$366,104	\$322,263	-12.0%
Capital Outlay:		\$1,000,000	-
Total Manager Request:	\$466,104	\$1,426,923	206.1%
Fringes attributable:	\$30,000	\$32,631	8.8%
TOTAL COST OF OPERATIONS:	<u>\$496,104</u>	<u>\$1,459,554</u>	194.2%

- GOALS/OBJECTIVES**
- 1 Gain and distribute New Markets Tax Credits to eligible projects.
 - 2 Stimulate growth in employment.
 - 3 Provide gap financing to projects centered around job creation.
 - 4 Seek to have an active project pipeline.

- SERVICES PROVIDED**
- 1 Sales and distribution of New Markets Tax Credits
 - 2 Economic development.
 - 3 Job creation.
 - 4 Work with businesses on planning job creation efforts.

- 2015 Initiatives**
- 1 Close two NMTC-assisted deals
 - 2 Submit application for 2014 funding from USDT
 - 3 Distribute \$30 million balance of 2014 allocation to eligible projects.
 - 4 Utilize NMTC program income to further economic development efforts in City TID's.

**CITY OF WEST ALLIS
2015 BUDGET
FIRE - FIRST RING INDUSTRIAL REDEVELOPMENT ENTERPRISE**

	2012 Actual	2013 Actual	2014 Budget	2014 Adj. Budget	2014 Estimated	2015 Budget
REVENUES						
Fees	\$1,288,971	\$1,521,755	\$500,000	\$500,000	\$800,000	\$1,000,000
Interest	6,135	4,562	0	0	16,000	16,000
Total Revenues	\$1,295,106	\$1,526,317	\$500,000	\$500,000	\$816,000	\$1,016,000
EXPENDITURES						
Accounting/Development Projects	\$322,286	\$376,026	\$496,104	\$496,104	\$425,000	\$459,554
Other Charges	757	0	0	0		1,000,000
Total Expenditures	\$323,043	\$376,026	\$496,104	\$496,104	\$425,000	\$1,459,554
Net Operating Gain(Loss)	\$972,063	\$1,150,291	\$3,896	\$3,896	\$391,000	(\$443,554)
Fund Balance						
Fund Balance Beginning of Year	\$1,902,963	\$2,875,026	\$4,025,317	\$4,025,317	\$4,025,317	\$4,416,317
Fund Balance End of Year	\$2,875,026	\$4,025,317	\$4,029,213	\$4,029,213	\$4,416,317	\$3,972,763

**CITY OF WEST ALLIS
2015 BUDGET
POLICE/FIRE GRANTS & INFORMATION TECHNOLOGY JOINT VENTURE FUND**

	2012 Actual	2013 Actual	2014 Budget	Adjustments	2014 Adjusted Budget	2014 Estimated Expenditures	2015 Budget
REVENUES							
US Dept of Justice	\$1,722,960	\$1,648,761	\$1,498,648	\$0	\$1,498,648	\$1,498,648	\$1,498,648
US Dept. of Transportation	94,973	68,515	35,000	0	35,000	53,600	35,000
WI Dept of Administration	121,434	121,434	0	0	0	121,434	121,434
US Dept of Justice	0	0	0	0	0	0	0
Meg Unit Grants	0	0	0	0	0	0	0
US Departement of Homeland Security & FEMA	1,640	(\$1,639)	0	0	0	0	0
WI Act 102 EMS Grant/Other Fire Grants	12,375	11,643	10,500	0	10,500	10,500	10,500
E-911 (WI Public Service Commission)	0	0	0	0	0	0	0
US Department of Health and Human Services	74,217	0	0	0	0	0	0
Information Technology Joint Venture	18,904	19,096	18,700	0	18,700	19,663	18,700
Total Revenues	\$2,046,502	\$1,867,811	\$1,562,848	\$0	\$1,562,848	\$1,703,845	\$1,684,282
EXPENDITURES							
FIRE DEPARTMENT GRANTS							
Wisconsin Act 102 EMS Grant/Other Fire Grants	\$10,336	\$12,873	\$10,500	\$0	\$10,500	\$10,500	\$10,500
US Department of Homeland Sec and FEMA	\$1,640	(\$1,639)	\$0	\$0	\$0	\$0	\$0
Total Fire Grant	\$11,976	\$11,234	\$10,500	\$0	\$10,500	\$10,500	\$10,500
POLICE GRANTS							
Community Oriented Policing Services	195,115	120,523	0	0	0	0	0
Liaison Officer (US Dept. of Justice)	0	0	0	0	0	0	0
HIDTA (US Dept. of Justice)	1,499,148	1,485,424	1,450,000	0	1,450,000	1,450,000	1,450,000
Juvenile Justice (US Dept. of Justice)	28,696	42,814	48,648	0	48,648	48,648	48,648
Beat Patrol Grant	121,434	121,434	0	0	0	121,434	121,434
Meg Unit Commander/Officer	0	0	0	0	0	0	0
Police Highway Safety (US Dept. of Transportation)	94,973	67,515	35,000	0	35,000	53,600	35,000
Safe Neighborhoods Initiative (WI Dept. of Justice)	0	0	0	0	0	0	0
Misc Community Grant Funding	0	1,000	0	0	0	0	0
E-911 (WI Public Service Commission)	0	0	0	0	0	0	0
Passed through Community Advocates Block Grant Prevention (HHS)	74,217	0	0	0	0	0	0
Total Police Grants	\$2,013,583	\$1,838,710	\$1,533,648	\$0	\$1,533,648	\$1,673,682	\$1,655,082
Information Technology Joint Venture	\$0	\$29,783	\$18,700	\$0	\$18,700	\$46,975	\$18,700
Total Police/Fire Grants & Information Tech. Joint Ventures	\$2,025,560	\$1,879,727	\$1,562,848	\$0	\$1,562,848	\$1,731,157	\$1,684,282
Net Operating Gain (Loss)	\$20,943	(\$11,917)	\$0	\$0	\$0	(\$27,312)	\$0
Fund Balance (WI Act 102)							
Fund Balance Beginning of Year	\$79,120	\$81,159	\$79,929	\$79,929	\$79,929	\$79,929	\$79,929
Fund Balance End of Year	\$81,159	\$79,929	\$79,929	\$79,929	\$79,929	\$79,929	\$79,929
Fund Balance HHS Bioterrorism EMS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire Grants - Fund Balance	\$81,159	\$79,929	\$79,929	\$79,929	\$79,929	\$79,929	\$79,929
Information Technology Joint Venture							
Fund Balance Beginning of Year	\$68,252	\$87,156	\$76,469	\$76,469	\$76,469	\$76,469	\$49,157
Fund Balance End of Year	\$87,156	\$76,469	\$76,469	\$76,469	\$76,469	\$49,157	\$49,157

**CITY OF WEST ALLIS
2015 BUDGET
FEDERAL/STATE HEALTH GRANTS**

	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2014 Estimated	2015 Budget
REVENUES						
Intergovernmental/other Transfer In	\$468,825 0	\$516,476 0	\$468,749 0	\$833,974 0	\$833,974 0	\$757,653 0
Total Revenues	\$468,825	\$516,476	\$468,749	\$833,974	\$833,974	\$757,653
EXPENDITURES						
Women, Infants, Children (WIC)	\$263,507	\$257,636	\$263,787	\$622,227	\$622,227	\$585,510
Maternal Child Health (MCH) & Medical Assist.	32,200	28,456	27,258	27,258	\$27,258	27,258
IAP Immunization	19,752	14,352	19,198	19,198	\$19,198	19,198
Preventive Health Services Block Grant	0	6,079	3,312	3,312	\$3,312	3,312
Asthma & Misc Comm Grants	6,076	10,428	0	4,850	\$4,850	4,850
Women Wellness- WWP GPR & Expansion	71,788	75,032	75,337	75,337	\$75,337	37,668
Cons Contracts CHHD	4,252	8,220	7,742	7,742	\$7,742	7,742
Public Health Emergency Preparedness	46,693	86,308	53,885	55,385	\$55,385	53,885
HCR - Infrastructure & QI	10,000	10,000	0	0	\$0	0
CRI (Preparedness)	14,556	19,963	18,230	18,665	\$18,665	18,230
Total Expenditures	\$468,825	\$516,476	\$468,749	\$833,974	\$833,974	\$757,653

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CAPITAL IMPROVEMENTS

REVENUES & EXPENDITURES

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: CAPITAL IMPROVEMENT
MANAGER RESPONSIBLE: MIKE LEWIS, MARK WYSS, VACANT, City Administrator
TELEPHONE NUMBER: 302-8372, 302-8252, 302-8294
FUND: 350
DEPT. GROUP: 60

MISSION STATEMENT

To cost effectively maintain and improve the current structural integrity of the City's infrastructure. A well maintained infrastructure aids in the cost effective delivery of City Services and community operations.

TOTAL COST OF OPERATIONS

	2014	2015	% CHG
Personnel Expense:	\$52,594	\$53,665	2.0%
Operating Expense:	\$0	\$0	-
Capital Outlay:	\$4,291,000	\$5,358,500	24.9%
Total Manager Request:	\$4,343,594	\$5,412,165	24.6%
Fringes attributable:	\$32,406	\$31,335	-3.3%
TOTAL COST OF OPERATIONS:	<u>\$4,376,000</u>	<u>\$5,443,500</u>	24.4%

GOALS/OBJECTIVES

- 1 Maintain and Implement 1/5/10 year capital improvement plans.
- 2 Decrease reliance on borrowing for recurring preservation/ maintenance projects.
- 3 Provide adequate funding every year to ensure high quality of improvements

SERVICES PROVIDED

- 1 Reconstruct, rehabilitate, or otherwise restore existing facilities to full functionality.
- 2 Construction of new or more expansive facilities to meet increased demands or to enhance economic development, business formation, and housing production.
- 3 Upgrade working conditions and equipment through the use of new technology.

2015 Initiatives

- 1 Reconstruction of major streets.
- 2 Reconstruction of storm sewers.
- 3 Reconstruction of water mains.
- 4 Reconstruction of sanitary sewer relays, linings, and manholes.
- 5 Continue Sidewalk replacements.
- 6 Catch up on deferred capital maintenance of City buildings.

**CITY OF WEST ALLIS
2015 BUDGET
CAPITAL PROJECTS FUND
PUBLIC FACILITIES**

	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted Budget	2014 Estimated	2015 Budget
REVENUES						
Special Assessments	\$ 1,448,361	\$ 1,389,005	\$ 1,626,000	\$ 1,626,000	\$ 1,626,000	\$ 1,309,000
Intervoeenmental	\$ 111,685	\$ 10,363	\$ -	\$ -	\$ 427,100	\$ -
Miscellaneous	\$ 50,008	\$ 154,172	\$ -	\$ -	\$ -	\$ 50,000
Proceeds of Bonds	\$ 2,745,000	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000	\$ 3,255,000	\$ 2,750,000
Operating Transfers In	\$ 252,440	\$ 267,200	\$ -	\$ -	\$ 250,000	\$ 1,437,500
Total Revenues	\$ 4,607,494	\$ 4,570,740	\$ 4,376,000	\$ 4,376,000	\$ 5,558,100	\$ 5,546,500
EXPENDITURES						
Capital Outlay - Street Improvements	\$ 3,763,837	\$ 3,301,514	\$ 3,396,000	\$ 3,396,000	\$ 5,026,450	\$ 2,427,000
Capital Outlay - Alley Improvements		\$ 523,046	\$ 129,000	\$ 129,000	\$ 272,130	\$ 415,000
Capital Outlay - Street Lighting		\$ 467,117	\$ 206,000	\$ 206,000	\$ 311,440	\$ 195,000
Capital Outlay - City Building Intrastructure			\$ -	\$ -	\$ 500,000	\$ 734,500
Capital Outlay - Capital Equipment			\$ -	\$ -	\$ -	\$ 600,000
Capital Outlay - Other		\$ 1,437,759	\$ 645,000	\$ 645,000	\$ 537,680	\$ 1,072,000
Total Expenditures	\$ 3,763,837	\$ 5,729,436	\$ 4,376,000	\$ 4,376,000	\$ 6,647,700	\$ 5,443,500
Net Operating Gain(Loss)	\$ 843,657	\$ (1,158,696)	\$ -	\$ -	\$ (1,089,600)	\$ 103,000
Fund Balance						
Retained Earnings - Beginning of Year	\$ (1,115,357)	\$ (271,700)	\$ (1,430,396)	\$ (1,430,396)	\$ (1,430,396)	\$ (2,519,996)
Retained Earnings - End of Year	\$ (271,700)	\$ (1,430,396)	\$ (1,430,396)	\$ (1,430,396)	\$ (2,519,996)	\$ (2,416,996)

2015
Capital Improvement Program

CAPITAL IMPROVEMENTS - CONSTRUCTION

LOCATION	PAVEMENT TYPE	PAVEMENT LENGTH (FT.)	COST/FT.	PAVING COST	STREET LIGHTING	ASSESSMENTS & OTHER FUNDS	NET COST	DEBT FINANCE	OTHER FINANCE
STREETS									
W. Montana Ave.: W. 84 St. to S. 88 St.	Reconstruct - Conc.	1,481	285	422,000	37,000	149,000	310,000		
S. 85 St.: W. Montana Ave. to S. Osage Ave.	Concrete - New	962	285	274,000	24,000	161,000	137,000		
W. Durham Ave.: S. 90th St. to S. Orleans Ave.	20' Concrete Alley	303	100	30,000	2,000	11,000	21,000		
S. 104th St.: 382' North of Dakota St. to W. Montana Ave.	Reconstruct - Conc.	650	285	185,000	16,000	65,000	136,000		
S. 77 St.: W. Greenfield Ave. to W. National Ave.	Reconstruct - Conc.	1,848	285	527,000	46,000	185,000	388,000		
S. 58th St.: W. Pierce St. to W. National Ave. (A)	Reconstruct - Conc.	2,186	285	623,000	55,000	330,000	348,000		
W. Florence Lane: S. Waukesha Rd. to Root River Parkway	Conc. Repair	897	80	72,000	4,000	7,000	69,000		
S. Seymour Place: W. Florence Ln. to North of W. Florence Ln.	Conc. Repair	740	80	59,000	4,000	15,000	48,000		
W. Hayes Ave.: S. 92 St. to S. 95 St.	Minor Resurface	959	150	144,000	5,000	64,000	85,000		
S. 95 St.: W. Lincoln Ave. to W. Hayes Ave.	Minor Resurface	378	150	57,000	2,000	10,000	49,000		
WisDOT Let: W. National Ave.: S. 70 St. to S. 76 St. (Engineering Only) (B)	Reconstruct - Conc.	-	-	22,000	-	-	22,000		
WisDOT Let: W. National Ave.: S. 92 St. to S. 95 St. (Engineering Only) (C)	Reconstruct - Conc.	-	-	12,000	-	-	12,000		
STREETS SUBTOTAL				2,427,000	195,000	997,000	1,625,000	1,625,000	
ALLEYS									
1.) S. 84 St. - S. 89 St.: W. Grant St. - W. Lincoln Ave.	14' Conc. Alley	260	90	23,000	-	13,000	10,000		
2.) S. 60 St. - S. 61 St.: N/O W. Mineral St. - W. Mineral St.	14' Conc. Alley	226	90	20,000	-	12,000	8,000		
3.) S. 60 St. - S. 61 St.: W. Mineral St. - W. Washington St.	14' Conc. Alley	240	90	22,000	-	12,000	10,000		
4.) S. 60 St. - S. 61 St.: W. Washington St. - W. Madison St.	14' Conc. Alley	540	90	49,000	-	28,000	21,000		
5.) S. 60 St. - S. 61 St.: W. Madison St. - W. National Ave.	14' Conc. Alley	210	90	19,000	-	11,000	8,000		
6.) S. 59 St. - S. 60 St.: W. National Ave. - W. Greenfield Ave.	14' Conc. Alley	189	90	17,000	-	10,000	7,000		
7.) S. 59 St. - S. 60 St.: W. Rogers St. - W. Mobile St.	15' Conc. Alley	560	90	50,000	-	30,000	20,000		
8.) S. 59 St. - S. 60 St.: W. Grant St. - W. Lincoln Ave.	14' Conc. Alley	724	90	65,000	-	37,000	28,000		
9.) S. 65 St. - S. 66 St.: W. Lapham St. - W. Mitchell St.	14' Conc. Alley	819	90	74,000	-	42,000	32,000		
10.) S. 69 St. - S. 70 St.: W. National Ave. - W. Mitchell St.	14' Conc. Alley	464	90	42,000	-	24,000	18,000		
City of Milwaukee Let: S. 65 St. - S. 66 St.: W. Arthur Ave. - W. Harrison Ave.	18' Conc. Alley	224	95	21,000	-	7,000	14,000		
City of Milwaukee Let: S. 67 St. - S. 68 St.: W. Arthur Ave. - W. Finger Pl.	16' Conc. Alley	296	45	13,000	-	8,000	5,000		
ALLEYS SUBTOTAL				415,000	-	234,000	181,000	181,000	
OTHER MAJOR PROJECTS									
10 Year Sidewalk Program	Sidewalk			222,000	-	53,000	169,000		
76th St. Bridge Redecking	Bridge Redecking			220,000	-	-	220,000		
Beloit Rd. Bridge Redecking	Bridge Redecking			220,000	-	-	220,000		
Pavement Patching and Repair	Concrete Repair			250,000	-	-	250,000		
Special Assessment Clerk Salary and Benefits				85,000	-	-	85,000		
OTHER MAJOR PROJECTS SUBTOTAL				997,000	-	53,000	944,000	944,000	
C.I.D. PROJECTS									
WisDOT Let: Cross Town Connector Bridge over STH 100 - Phase 2 (Engineering Only) (D)				15,000	-	15,000	-		
WisDOT Let: Cross Town Connector - Phase 3 (Engineering Only) (E)				10,000	-	10,000	-		
TOTAL CONSTRUCTION CIP				3,864,000	195,000	1,309,000	2,750,000	2,750,000	
CAPITAL INFRASTRUCTURE - CITY BUILDINGS & OPEN SPACE									
	TYPE OF IMPR	NEED	CURRENT AGE	EST COST	UNDERTAKE IN 2015?	UNFUNDED	FUNDED	DEBT	OTHER
City Hall Back-Up Generator (Maintain City IT operations)	New Equipment	High	None	100,000	Yes	-	Yes		100,000
City Yard Roof Repair									
Phase 1	Building Repair	High	25+	310,000	Yes	-	Yes		310,000
Phase 2 (Fund in 2016)	Building Repair	Medium/High	25+	185,000	No	185,000	No		-
Phase 3 (Fund in 2017)	Building Repair	Medium/High	25+	200,000	No	200,000	No		-
HVAC Upgrades-Common Council Chambers, Art Gallery, IT	Heating/Cooling	Medium	25+	150,000	No	150,000	No		-
City Yard Roof-Top Cooling Unit	Heating/Cooling	High	30+	15,000	Yes	-	Yes		15,000
Library HVAC Upgrades (Reconsider funding in 2016)	Heating/Cooling	Medium/High	20+	300,000	No	300,000	No		-
Public Works Yard Bathroom/Locker Repair/Remodel (Reconsider funding in 2016)	Building Repair	Medium/High	25+	60,000	No	60,000	No		-
City Hall Elevator-Frequent break-downs, ADA/safety issues	Building Repair	High	16+	200,000	Yes	-	Yes		200,000
Water Heaters									
Fire Department #3	Plumbing	High	20+	6,000	Yes	-	Yes		6,000
City Yard	Plumbing	High	20+	3,500	Yes	-	Yes		3,500
City Hall Roof (Reconsider funding in 2016)	Building Repair	Medium	20+	90,000	No	90,000	No		-
Police Department Carpeting (Reconsider funding in 2016)	Building Repair	Medium	20+	90,000	No	90,000	No		-

**2015
Capital Improvement Program**

	TYPE OF IMPR	NEED	CURRENT AGE	EST COST	UNDERTAKE IN 2015?	UNFUNDED	FUNDED	DEBT	OTHER
Farmer's Market Painting-Underside of roof	Building Repair	High	15+	50,000	Yes	-	Yes		50,000
Repair 70th Street Gateway Sign (Consider TID Funding? Grant? Donations?)	Building Repair	Low	15+	25,000	No	25,000	No		-
Common Council Chamber Carpeting	Building Repair	Low	15+	20,000	No	20,000	No		-
Liberty Heights Park-Convert from Boiler to Forced Air	Building Repair	Low	25+	50,000	No	50,000	No		-
Police Training Facility (Construct House for Simulation Training)	New Construction	Medium	None	150,000	Yes	-	Yes		150,000
Park & Open Space Improvements (Non-CDBG Eligible Areas)									
Phase in approach to various parks improvements									
Phase 1	Open Space	Medium/High	20+	50,000	Yes	-	Yes		50,000
Phase 2 (Fund in 2016)	Open Space	Medium/High	20+	125,000	No	125,000	No		-
Phase 3 (Fund in 2017)	Open Space	Medium/High	20+	125,000	No	125,000	No		-
Phase 4 (Fund in 2018)	Open Space	Medium/High	20+	125,000	No	125,000	No		-
Phase 5 (Fund in 2019)	Open Space	Medium/High	20+	125,000	No	125,000	No		-
SUBTOTAL-CITY BUILDINGS & OPEN SPACE				2,554,500	884,500	1,670,000			884,500
CAPITAL EQUIPMENT									
50 Additional PC's (Part of annual replacement cycle-currently 10 year-too long!)	Productivity	High	5+	53,000	Yes	-	Yes		53,000
Additional Annual Capital Accumulation-Public Works Vechiles and Equipment	Vehicles	Medium/High	10+	300,000	No	300,000	No		-
Additional Annual Capital Accumulation-Fire Department	Vehicles	Medium/High	10+	100,000	No	100,000	No		-
Additional Capital Accumulation-Clerk-Voting Equipment (County has pledged to fund)	Voting Equipment	High	5+	26,000	No	26,000	No		-
Fire Engine (Regular Replacement Cycle)	Vehicles	High	20+	500,000	Yes	-	Yes		500,000
Fire Apparatus- Quint (Specialized Fire Truck)	Vehicles	High	20+	1,000,000	No	1,000,000	No		-
Incident Command Vehicle	Vehicles/IT	Low	None	300,000	No	300,000	No		-
County 911 System Annual Maintenance Fees	Public Safety	High	10+	150,000	No	150,000	No		-
CAPITAL EQUIPMENT				2,429,000	553,000	1,876,000			553,000
TOTAL ANNUAL CAPITAL EXPENDITURES:				9,042,500	1,437,500	3,546,000	2,750,000	2,750,000	1,437,500

FUNDING SOURCE	Beginning Bal	Additions	Withdrawals	Ending Bal
1-Reserve for Land & Building	1,000,000		-	1,000,000
2-Reserve for Green Initiatives/Efficiencies/ADA	500,000		(215,000)	285,000
3-Reserve for Capital Replacement	875,000		(369,500)	505,500
4-Contingency Fund	3,000,000		(250,000)	2,750,000
5-Productivity Fund	189,000		(53,000)	136,000
6-Capital Accumulation Fund	2,434,700	200,000	(500,000)	2,134,700
7-Other		150,000	(50,000)	100,000
Special Assessments		1,309,000	(1,309,000)	-
Debt		2,750,000	(2,750,000)	-

- A - MSIP - Municipal Street Improvement Program = \$111,383
- B - WisDOT Surface Transportation Program (STP) Funds (80% of total cost)
- C - WisDOT Surface Transportation Program (STP) Funds (80% of total cost)
- D - WisDOT CMAQ Funds (80% of total cost), CDBG Funds
- E - WisDOT CMAQ Funds (80% of total cost), CDBG Funds

**CITY OF WEST ALLIS
2015 BUDGET
CAPITAL PROJECTS FUND-TID'S**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Budget
REVENUES					
Sale of Land/Property Taxes					
- TID #2 (VETS)	\$0	\$0	\$0	\$0	\$0
- TID #3 (QUAD)	\$0	\$0	\$0	\$0	\$0
- TIF #4 (113th)	\$0	\$0	\$0	\$0	\$0
- TID #5 (6 Points)	\$0	\$0	\$0	\$0	\$1,000,000
- TID #6 (Lime Pit)	\$0	\$0	\$0	\$0	\$1,000,000
- TID #7 (Summit Place)	\$0	\$0	\$0	\$0	\$0
- TID #9 (Pioneer)	\$0	\$0	\$0	\$0	\$0
- TID #10 (Truck Terminal)	\$0	\$0	\$0	\$842,200	\$0
- TID #11 (84th Street)	\$0	\$0	\$0	\$0	\$500,000
- TID #12 (Teledyne)	\$0	\$0	\$0	\$0	\$0
- TID #13 (Home Juice)	\$0	\$0	\$0	\$0	\$0
- TID #14 (68TH & Mitchell)	\$0	\$0	\$0	\$0	\$0
Proceeds of Bonds	\$0	\$0	\$0	\$0	\$0
- TID #2 (VETS)	\$0	\$0	\$0	\$0	\$0
- TID #3 (QUAD)	\$0	\$0	\$0	\$0	\$0
- TIF #4 (113th)	\$0	\$0	\$0	\$0	\$0
- TID #5 (6 Points)	\$0	\$0	\$400,000	\$0	\$0
- TID #6 (Lime Pit)	\$0	\$0	\$500,000	\$0	\$0
- TID #7 (Summit Place)	\$0	\$0	\$0	\$0	\$0
- TID #9 (Pioneer)	\$0	\$0	\$0	\$0	\$0
- TID #10 (Truck Terminal)	\$0	\$0	\$0	\$0	\$0
- TID #11 (84th Street)	\$1,000,000	\$0	\$2,500,000	\$0	\$2,800,000
- TID #12 (Teledyne)	\$0	\$0	\$1,000,000	\$0	\$1,000,000
- TID #13 (Home Juice)	\$0	\$0	\$400,000	\$0	\$400,000
- TID #14 (68TH & Mitchell)	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
- TID #2 (VETS)	\$0	\$0	\$0	\$0	\$0
- TID #3 (QUAD)	\$0	\$0	\$0	\$0	\$0
- TIF #4 (113th)	\$0	\$0	\$0	\$0	\$0
- TID #5 (6 Points)	\$80,045	\$2,029,964	\$2,000,000	\$0	\$0
- TID #6 (Lime Pit)	\$0	\$0	\$0	\$7,000	\$0
- TID #7 (Summit Place)	\$216,976	\$216,976	\$0	\$0	\$0
- TID #9 (Pioneer)	\$0	\$0	\$0	\$0	\$0
- TID #10 (Truck Terminal)	\$3,000	\$1	\$0	\$0	\$0
- TID #11 (84th Street)	\$50,109	\$52,880	\$0	\$64,830	\$0
- TID #12 (Teledyne)	\$0	\$0	\$0	\$0	\$0
- TID #13 (Home Juice)	\$0	\$250,000	\$0	\$0	\$0
- TID #14 (68TH & Mitchell)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,350,130	\$2,549,821	\$6,800,000	\$914,030	\$6,700,000

**CITY OF WEST ALLIS
2015 BUDGET
CAPITAL PROJECTS FUND-TID'S**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Budget
EXPENDITURES					
Capital Outlay - TID #2 (VETS)	\$1,846	\$1,500	\$0	\$0	\$0
Capital Outlay - TID #3 (QUAD)	\$10,816	\$12,021	\$0	\$0	\$0
Capital Outlay - TIF #4 (113th)	\$0	\$0	\$0	\$0	\$0
Capital Outlay - TID #5 (6 PTS)	\$139,780	\$53,567	\$2,000,000	\$250,000	\$2,000,000
Capital Outlay - TID #6 (Lime Pit)	\$22,662	\$22,279	\$500,000	\$100,000	\$500,000
Capital Outlay - TID #7 (Summit)	\$38,667	\$162,580	\$2,000,000	\$2,000,000	\$1,400,000
Capital Outlay - TID #9 (Pioneer)	\$4,897	\$1,759	\$0	\$25,000	\$0
Capital Outlay - TID #10 (Terminal)	\$762,959	\$120,874	\$200,000	\$310,000	\$200,000
Capital Outlay - TID #11 (84th Street)	\$148,357	\$69,723	\$2,500,000	\$125,000	\$2,800,000
Capital Outlay - TID #12 (Teledyne)	\$12,364	\$1,064	\$1,000,000	\$10,000	\$1,000,000
Capital Outlay - TID #13 (Home Juice)	\$135,478	\$65,777	\$400,000	\$250,000	\$500,000
Capital Outlay - TID #14 (68TH & Mitchell)	\$0	\$0	\$0	\$0	\$3,200,000
Operating Outlay net Transfers TID #1	\$0	\$0	\$0	\$0	\$0
Operating Outlay net Transfers TID #2	(\$36,951)	(\$50,199)	(\$37,000)	\$0	\$0
Operating Outlay net Transfers TID #3	\$100,085	\$186,535	\$100,000	\$0	\$0
Operating Outlay net Transfers TIF #4	\$0	\$0	\$0	\$0	\$0
Operating Outlay net Transfers TID #5	\$310,254	\$21,969	\$310,250	\$0	\$0
Operating Outlay net Transfers TID #6	\$84,425	(\$227,974)	\$84,425	\$0	\$0
Operating Outlay net Transfers TID #7	(\$284,707)	(\$350,133)	(\$285,000)	\$0	\$0
Operating Outlay net Transfers TID #9	\$1,710	(\$6,615)	\$2,000	\$0	\$0
Operating Outlay net Transfers TID #10	\$175,620	\$185,216	\$175,000	\$0	\$0
Operating Outlay net Transfers TID #11	(\$197)	\$83,088	\$0	\$0	\$0
Operating Outlay net Transfers TID #12	\$0	\$0	\$0	\$0	\$0
Operating Outlay net Transfers TID #13	\$0	\$0	\$0	\$0	\$0
Operating Outlay net Transfers TID #14	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,628,065	\$353,031	\$8,949,675	\$3,070,000	\$11,600,000
Net Operating Gain(Loss)	(\$277,935)	\$2,196,790	(\$2,149,675)	(\$2,155,970)	(\$4,900,000)
FUND BALANCES (DEFICIT)	\$1,121,362	\$3,318,152	\$1,168,477	\$1,162,182	(\$3,737,818)
TID #1 (AC)	0	0	0	0	0
TID #2 (VETS)	166,316	215,015	252,015	215,015	215,015
TID #3 (QUAD)	198,556	0	(100,000)	0	0
TIF #4 (113th)	0	0	0	0	0
TID #5 (6 Points)	(842,629)	1,111,799	1,201,549	861,799	(138,201)
TID #6 (Lime Pit)	(422,665)	(216,970)	(301,395)	(309,970)	190,030
TID #7 (Summit)	2,755,307	3,159,836	1,444,836	1,159,836	(240,164)
TID #9 (Pioneer)	83,204	88,060	86,060	63,060	63,060
TID #10 (Truck Terminal)	(833,577)	(1,139,666)	(1,514,666)	(607,466)	(807,466)
TID #11 (84th Street)	202,937	103,006	103,006	42,836	542,836
TID #12 (Teledyne)	(23,003)	(24,067)	(24,067)	(34,067)	(34,067)
TID #13 (Home Juice)	(163,084)	21,139	21,139	(228,861)	(328,861)
TID #14 (68th & Mitchell)	0	0	0	0	(3,200,000)
FUND BALANCES (DEFICIT)	\$1,121,362	\$3,318,152	\$1,168,477	\$1,162,182	(\$3,737,818)

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DEBT SERVICE FUND

REVENUES & EXPENDITURES

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CITY OF WEST ALLIS
2015 Budget
SERVICES AND OBJECTIVES

DEPT./DIV./OFFICE: DEBT
 MANAGER RESPONSIBLE: MARK D. WYSS & KRIS MOEN
 TELEPHONE NUMBER: 302-8252
 FUND: 401
 DEPT. GROUP: 48, 49

MISSION STATEMENT

To limit debt for capital improvements to only those asset purchases and projects that occur infrequently and/or benefit future as well as current residents by adhering to the guidelines of the City's Debt Policy.

<u>TOTAL COST OF OPERATIONS</u>				<u>GOALS/OBJECTIVES</u>
	2014	2015	% CHG	
Personnel Expense:	\$0	\$0	-	1 Adhere to City's Debt Policy and provide for revision on a regular basis. 2 Increase the use of self-supporting debt. 3 Decrease the use of borrowing for recurring preservation/maintenance projects.
Operating Expense:	\$7,817,334	\$7,949,423	1.7%	
Capital Outlay:	\$0	\$0	-	
Total Manager Request:	<u>\$7,817,334</u>	<u>\$7,949,423</u>	<u>1.7%</u>	
Fringes attributable:	\$0	\$0	-	
TOTAL COST OF OPERATIONS:	<u>\$7,817,334</u>	<u>\$7,949,423</u>	<u>1.7%</u>	
<u>SERVICES PROVIDED</u>				<u>2015 Initiatives</u>
1 Maintain/enhance the City's bond ratings of Aa2 and AA by ensuring the City's outstanding debt level is manageable and appropriate. 2 Monitor the City's debt level, as well as the overlapping debt burden of City residents. 3 Provide for payment of debt which will reduce overall City debt. 4 Manage repayment of Tax Incremental Financing (TIF) district debt. 5 Monitor the use of debt by West Allis Memorial Hospital. 6 Manage all other enterprise and special purpose debt.				1 Maintain multi-year debt service plan

CITY OF WEST ALLIS
2015 BUDGET
DEBT SERVICE FUND

	2012 Actual	2013 Actual	2014 Budget	Adjustments	2014 Adjusted Budget	2014 Estimated	2015 Budget
REVENUES							
Tax Levy - General	\$3,450,000	\$3,773,100	\$3,781,184	\$0	\$3,781,184	\$3,781,184	\$3,790,078
Subsidy Payment Federal Govt	25,610	22,881	0	0	0	0	0
Unfunded Pension Payment (other)	71,483	70,823	75,000	0	75,000	75,000	75,000
TID Revenue - Tax/Other							
TID #2 (Vets Park area - taxes)	204,948	202,501	200,000	0	200,000	218,484	200,000
(Vets Park area - other)	3	3	2	0	2	2	2
TID #3 (Quad/Graphics - taxes)	343,177	375,863	0	0	0	0	0
(Quad/Graphics - comp.)	23,988	62,406	0	0	0	0	0
(Quad/Graphics - other.)	0	0	0	0	0	0	0
TID #5 (6 Points - taxes)	744,501	713,080	720,000	0	720,000	739,462	720,000
(6 Points - computer)	1,540	1,854	3,500	0	3,500	3,500	3,500
(6 PTS transfer in.)	0	334,371	706,894	0	706,894	687,432	740,774
(6 Points - Debt)	0	0	0	0	0	0	0
TID #6 (Lime Pit - taxes)	0	0	0	0	0	0	0
(Lime Pit - computer)	60	57	100	0	100	100	100
(Lime Pit - Debt)	0	0	0	0	0	0	0
(Lime Pit transfer in.)	0	84,428	84,385	0	84,385	84,385	158,260
TID #7 (Summit - taxes)	1,411,567	1,415,298	1,420,000	0	1,420,000	1,437,033	1,420,000
(capitalized interest -debt)	0	0	0	0	0	0	0
(Summit - computer)	197,930	228,915	190,000	0	190,000	190,000	200,000
(Summit - other)	0	0	0	0	0	0	0
TID #9 (Pioneer - taxes)	292,480	287,720	290,000	0	290,000	284,751	290,000
(Pioneer - computer)	1,137	902	1,500	0	1,500	1,500	1,500
(Pioneer - Debt)	0	0	0	0	0	0	0
(Pioneer - transfer)	0	0	0	0	0	0	0
TID #10 (Truck Terminals)	672,094	0	0	0	0	0	0
(Truck Terminals - transfer)	0	185,168	184,456	0	184,456	184,456	115,391
TID #11 (84th Street - taxes)	0	0	0	0	0	0	0
(84th Street - computer)	196	135	0	0	0	0	0
(84th Street - transfer)	0	83,088	85,313	0	85,313	85,313	84,818
Total TID Revenue	\$3,893,622	\$3,975,789	\$3,886,150	\$0	\$3,886,150	\$3,916,418	\$3,934,345
Hospital P&I Payments	\$551,493	\$508,988	\$0	\$0	\$0	0	\$0
Hospital - Transfer In (CITY)	0	0	0	\$0	\$0	0	0
Hospital - debt (refunding)	0	0	0	\$0	\$0	0	0
Issue Refunding Debt	4,956,134	2,520,000	0	0	0	0	0
Interest Income/other TID #5	0	0	0	0	0	0	0
Interest Income/other TID #7	0	0	0	0	0	0	0
Interest Income/other	91,372	117,725	0	0	0	81,620	0
Other Income in	0	0	0	0	0	0	0
Total Revenues	\$13,039,714	\$10,989,306	\$7,742,334	\$0	\$7,742,334	\$7,854,222	\$7,799,423
EXPENDITURES							
MADACC Society Debt Service	\$14,506	\$15,026	\$15,000	\$0	\$15,000	15,000	\$15,000
General Principal Payments	2,445,000	2,745,000	2,770,000	0	2,770,000	2,770,000	2,915,000
General Interest Payments	490,415	497,756	470,848	0	470,848	511,607	391,570
Retirement - Principal Payments	355,000	380,000	410,000	0	410,000	410,000	440,000
Retirement - Interest Payments	251,195	244,460	235,338	0	235,338	235,338	223,510
City Purposes	\$3,556,116	\$3,882,242	\$3,901,186	\$0	\$3,901,186	\$3,941,945	\$3,985,080
Refunding	\$29,275	\$0	\$0	\$0	\$0	0	\$0
Refunding - General	0	1,890,000	0	0	0	0	0
Refunding - Pension	0	0	0	0	0	0	0
Refunding - TID#2	460,000	0	0	0	0	0	0
Refunding - TID #3	445,000	0	0	0	0	0	0
Refunding - TID #5	0	650,539	0	0	0	0	0
Refunding - TID#7	2,388,917	0	0	0	0	0	0
Refunding - TID#9	780,617	0	0	0	0	0	0
Refunding - TID#9	1,465,000	0	0	0	0	0	0
Refunding - Hospital	0	0	0	0	0	0	0
Discount on Debt	0	0	0	0	0	0	0
Debt Service Fees - General	18,041	77,646	30,000	0	30,000	53,143	30,000

CITY OF WEST ALLIS
2015 BUDGET
DEBT SERVICE FUND

	2012 Actual	2013 Actual	2014 Budget	Adjustments	2014 Adjusted Budget	2014 Estimated	2015 Budget
Debt Service Fees - Refunding	59,710	0	0	0	0	0	0
Debt Service Fees - Pension	0	0	0	0	0	0	0
TID Principal Payments							
TID #2 (Vets)	0	150,000	150,000	0	150,000	150,000	0
TID #2 Transfer to TID	36,951	50,199	49,475	0	49,475	49,475	200,000
TID #3 (Quad)	0	0	0	0	0	0	0
TID #3 Transfer to TID	0	438,269	0	0	0	0	0
TID #5 (6 Pts)	240,222	245,222	615,222	0	615,222	615,222	689,597
TID #5 (6 Pts)(refunding)	0	0	0	0	0	0	0
TID #6 (Lime Pit)	0	0	0	0	0	0	75,000
TID #7 (Summit)	1,023,273	1,063,298	1,069,122	0	1,069,122	1,069,122	1,080,033
TID #7 Transfer to TID	284,707	350,133	370,598	0	370,598	387,631	406,664
TID #9 (Pioneer)	217,839	220,000	235,000	0	235,000	235,000	240,000
TID #9 (Pioneer)(refunding)	0	0	0	0	0	0	0
TID #9 Transfer to TID	0	6,615	8,474	0	8,474	3,225	9,095
TID #10 (Truck Terminal)	86,716	118,895	141,131	0	141,131	141,131	75,000
TID #11 (84th Street)	196	45,000	60,000	0	60,000	60,000	60,000
Total TID Principal	\$1,889,906	\$2,687,631	\$2,699,022	\$0	\$2,699,022	\$2,710,806	\$2,835,389
TID Interest Payments							
TID #2 (Vets)	\$11,500	\$2,305	\$525	\$0	\$525	\$25	\$0
TID #3 (Quad)	11,125	0	0	0	0	0	0
TID #5 (6 Pts)	816,073	804,176	815,172	0	815,172	815,172	774,677
TID #6 (Lime Pit)	42,243	84,485	84,485	0	84,485	84,485	83,360
TID #7 (Summit)	343,759	230,782	170,280	0	170,280	170,280	133,303
TID #9 (Pioneer)	77,487	62,008	48,026	0	48,026	48,026	42,405
TID #10 (Truck Terminal)	88,904	66,273	43,325	0	43,325	43,325	40,391
TID #11 (84th Street)	0	38,223	25,313	0	25,313	25,313	24,818
Total TID Interest	\$1,391,092	\$1,288,252	\$1,187,126	\$0	\$1,187,126	\$1,187,126	\$1,098,954
TID Purposes	\$3,280,998	\$3,975,883	\$3,886,148	\$0	\$3,886,148	\$3,897,932	\$3,934,343
Hospital Principal Payments	\$515,000	\$490,000	\$0	\$0	\$0	\$0	\$0
Hospital Interest Payments	\$36,492	18,988	0	0	0	0	0
Hospital Purposes	551,492	508,988	\$0	\$0	\$0	0	\$0
Total Expenditures	\$13,035,166	\$10,985,298	\$7,817,334	\$0	\$7,817,334	\$7,893,020	\$7,949,423
Net Operating Gain(Loss)	\$4,548	\$4,008	-\$75,000	\$0	-\$75,000	-\$38,798	-\$150,000
Beginning Fund Balance	\$183,320	\$187,868	\$191,876	\$0	\$191,876	\$191,876	\$153,079
Ending Fund Balance	\$187,868	\$191,876	\$116,877	\$0	\$116,877	\$153,079	\$3,079
Detail of Fund Balance							
Designated General	\$183,320	\$191,876	\$116,877		\$116,877	\$153,079	\$3,077
Hospital	0	0	\$0.00		\$0	0	0.00
Designated TID #2 (Vets Park area)	0	0	0.00		0	0	2.00
Designated TID #3 (Quad/Graphics)	0	0	0.00		0	0	0.00
Designated TID #5 (6 Points)	0	0	0.00		0	0	0.00
Designated TID #6 (Lime Pit)	0	0	0.00		0	0	0.00
Designated TID #7 (Summit)	0	0	0.00		0	0	0.00
Designated TID #9 (Pioneer)	0	0	0.00		0	0	0.00
Designated TID #10 (Truck Terminal)	496,474	0	0.41		0	0	0.41
Designated TID #11 (84th Street)	-196	0	0.00		0	0	0.00
Fund Balance	\$679,598	\$191,876	\$116,877	\$0	\$116,877	\$153,079	\$3,079

ENTERPRISE FUNDS

REVENUES & EXPENDITURES

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CITY OF WEST ALLIS
2015 BUDGET
ENTERPRISE FUNDS

<i>Revenues</i>	<i>2014 ADOPTED BUDGET</i>	<i>2015 PROPOSED BUDGET</i>	<i>Change</i>
<i>Enterprise Revenue</i>			
Parking Utility	\$ 63,380	\$ 63,380	\$ -
Beloit Road	\$ 307,404	\$ 393,625	\$ 86,221
Storm Water Utility	\$ 3,924,857	\$ 3,976,908	\$ 52,051
Water Utility	\$ 7,827,024	\$ 8,270,000	\$ 442,976
Sanitary Sewer Utility	\$ 8,363,231	\$ 7,354,025	\$ (1,009,206)
Solid Waste Utility	\$ 2,392,160	\$ 2,351,354	\$ (40,806)
<i>Total Enterprise Fund Revenue</i>	\$ 22,878,056	\$ 22,409,292	\$ (468,764)
<i>Enterprise Expense</i>			
Parking Utility	\$ 66,711	\$ 62,305	\$ 4,406
Beloit Road	\$ 184,708	\$ 194,545	\$ (9,837)
Storm Water Utility	\$ 2,896,847	\$ 3,030,837	\$ (133,990)
Water Utility	\$ 7,577,441	\$ 8,305,875	\$ (728,434)
Sanitary Sewer Utility	\$ 6,576,593	\$ 6,073,993	\$ 502,600
Solid Waste Utility	\$ 2,124,584	\$ 2,017,361	\$ 107,223
<i>Total Enterprise Expense</i>	\$ 19,426,884	\$ 19,684,916	\$ (258,032)
<i>Enterprise Net Gain (Loss)</i>			
Parking Utility	\$ (3,331)	\$ 1,075	\$ 4,406
Beloit Road	\$ 122,696	\$ 199,080	\$ 76,384
Storm Water Utility	\$ 1,028,010	\$ 946,071	\$ (81,939)
Water Utility	\$ 249,583	\$ (35,875)	\$ (285,458)
Sanitary Sewer Utility	\$ 1,786,638	\$ 1,280,032	\$ (506,606)
Solid Waste Utility	\$ 267,576	\$ 333,993	\$ 66,417

**CITY OF WEST ALLIS
2015 BUDGET
PARKING UTILITY**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Requested	Mayoral Additions / Deletions	2015 Budget
REVENUES							
Tax Levy	43,000	43,000	43,000	43,000	43,000		43,000
Lease of Lots	16,380	15,715	16,380	16,380	16,380		16,380
Individual Permits	5,114	7,644	4,000	8,000	4,000		4,000
TOTAL REVENUES	\$64,494	\$66,359	\$63,380	\$67,380	\$63,380		\$63,380
EXPENDITURES							
Salaries/benefits	18,073	40,886	30,945	32,986	32,210		32,210
Equipment Services	9,847	31,706	18,775	42,321	18,775		18,775
Materials/Supplies	58	1,731	5,850	1,009	100		100
Utilities	9,767	11,599	9,700	8,978	10,600		10,600
Depreciation Expense	0	0	0	0	0		0
Admin Support Charge	377	859	1,441	625	620		620
Gain on Asset Disposal	0	0	0	0	0		0
TOTAL EXPENDITURES	\$38,123	\$86,781	\$66,711	\$85,919	\$62,305		\$62,305
NET OPERATING GAIN (LOSS)	\$26,371	(\$20,422)	(\$3,331)	(\$18,539)	\$1,075		\$1,075
FUND BALANCE							
RETAINED EARNINGS - BEGINNING OF YEAR	\$1,098,153	\$1,124,524	\$1,104,102	\$1,104,102	\$1,085,563		\$1,085,563
RETAINED EARNINGS - END OF YEAR	\$1,124,524	\$1,104,102	\$1,100,771	\$1,085,563	\$1,086,638		\$1,086,638
Net Assets (comprising Fund Balance)							
Cash and net investments	\$191,072	\$217,443	\$216,037	\$179,837	\$180,912		\$1,086,638
Land	\$905,726	\$905,726	\$905,726	\$905,726	\$905,726		\$0
Total Net Assets	\$1,096,798	\$1,123,169	\$1,121,763	\$1,085,563	\$1,086,638		\$1,086,638

**CITY OF WEST ALLIS
2015 BUDGET
BELOIT ROAD SENIOR HOUSING**

	2012 Actual	2013 Actual	2014 Budget	2014 Adjusted	2014 Estimated	2015 Budget
REVENUES						
Rentals	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service-DPW Maint, etc.	\$215,855	\$161,440	\$143,804	\$143,804	\$143,804	\$145,025
Management Fee (7% of gross rents)	\$43,777	\$58,457	\$48,600	\$48,600	\$48,600	\$48,600
Developer Fee	\$0	\$287,316	\$0	\$0	\$0	\$0
Interest Revenue	\$242,949	\$206,685	\$115,000	\$115,000	\$115,000	\$200,000
Miscellaneous	\$274	\$10	\$0	\$0	\$0	\$0
<i>Operating Revenue Subtotal</i>	<i>\$502,855</i>	<i>\$713,908</i>	<i>\$307,404</i>	<i>\$307,404</i>	<i>\$307,404</i>	<i>\$393,625</i>
Gain on Sale of Property	\$0					
TOTAL REVENUES	\$502,855	\$713,909	\$307,404	\$307,404	\$307,404	\$393,625
EXPENDITURES						
Salaries/Benefits	\$201,919	\$171,618	\$114,804	\$114,804	\$114,804	\$145,025
Admin Support Charges	\$955	\$1,257	\$40,481	\$40,481	\$40,481	\$48,020
Materials & Supplies	\$9,365	\$14,883	\$1,500	\$1,500	\$1,500	\$1,000
Equipment Services	\$0	\$0	\$27,500	\$27,500	\$27,500	\$0
Other Services	\$42,223	\$816	\$423	\$423	\$423	\$500
Utilities	\$0	\$0	\$0	\$0	\$0	\$0
Tax Equivalent	\$0	\$0	\$0	\$0	\$0	\$0
Debt Fees/Interest	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation Expense	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$254,463	\$188,574	\$184,708	\$184,708	\$184,708	\$194,545
<i>Operating Gain (Loss)</i>	<i>\$248,392</i>	<i>\$525,334</i>	<i>\$122,696</i>	<i>\$122,696</i>	<i>\$122,696</i>	<i>\$199,080</i>
Transfer to General Fund	\$120,020	\$0	\$120,000	\$120,000	\$120,000	\$120,000
NET OPERATING GAIN (LOSS)	\$128,372	\$525,334	\$2,696	\$2,696	\$2,696	\$79,080
Fund Balance						
Retained earnings-beginning of year	\$5,814,992	\$5,943,362	\$6,468,696	\$6,471,392	\$6,471,392	\$6,468,696
Retained earnings-end of year	\$5,943,364	\$6,468,696	\$6,471,392	\$6,474,088	\$6,474,088	\$6,547,776
Net Assets (comprising Fund Balance)						
Cash and Investments	\$0	\$953,010	\$955,706	\$955,706	\$955,706	\$1,032,090
Loans Receivable	\$9,329,964	\$5,833,569	\$5,833,569	\$5,833,569	\$5,833,569	\$5,833,569
Buildings net of depreciation	\$0	\$0	\$0	\$0	\$0	\$0
Liabilities	(\$3,386,602)	(\$317,884)	(\$317,884)	(\$317,884)	(\$317,884)	(\$317,884)
Total Net Assets	\$5,943,362	\$6,468,695	\$6,471,391	\$6,471,391	\$6,471,391	\$6,547,775

In December 2011, the Beloit Road Senior Housing Complex was sold to an investor group and is now owned and operated by a separate LLC. The City, through the Community Development Authority, is the Managing Member of the LLC and remains involved with the day-to-day operations of the complex.

UTILITY RATE SUMMARY
PROPOSED 2015 CITY RATES, WITH ESTIMATED MILWAUKEE WATER WORKS RATES

Average Residential Customer with proposed rates and estimated 20% MMW increase						
<i>Average household has 3 individuals with an average individual using 10ccfs per quarter</i>						
	Proposed		Current	Proposed	Dollar	%
	Rate	Usage	Rates	Rates	Increase	Increase
Water/CCF ***	\$ 2.25	30 CCFs	\$ 62.10	\$ 67.50	\$ 5.40	9%
City Sewer	\$ 1.75	30 CCFs	\$ 52.50	\$ 52.50	\$ -	0%
Waste management	\$ 22.50		\$ 24.81	\$ 22.50	\$ (2.31)	-9%
MMSD	\$ 28.48		\$ 28.48	\$ 28.48	\$ -	0%
Storm Water	\$ 19.29		\$ 19.29	\$ 19.29	\$ -	0%
Basic Service ***	\$ 34.59		\$ 34.12	\$ 34.59	\$ 0.47	1%
Total Charges/Quarter			\$ 221.30	\$ 224.86	\$ 3.56	2%
Total Yearly Charges			\$ 885.20	\$ 899.44	\$ 14.24	2%

*** These rates assume an authorized 20% increase to Milwaukee Water Works wholesale pricing which is still waiting for Wisconsin PSC approval.

Average Residential Customer with proposed rates and estimated 10% MMW increase						
<i>Average household has 3 individuals with an average individual using 10ccfs per quarter</i>						
	Proposed		Current	Proposed	Dollar	%
	Rate	Usage	Rates	Rates	Increase	Increase
Water/CCF ***	\$ 2.16	30 CCFs	\$ 62.10	\$ 64.80	\$ 2.70	4.35%
City Sewer	\$ 1.75	30 CCFs	\$ 52.50	\$ 52.50	\$ -	0.00%
Waste management	\$ 22.50		\$ 24.81	\$ 22.50	\$ (2.31)	-9.31%
MMSD	\$ 28.48		\$ 28.48	\$ 28.48	\$ -	0.00%
Storm Water	\$ 19.29		\$ 19.29	\$ 19.29	\$ -	0.00%
Basic Service ***	\$ 34.34		\$ 34.12	\$ 34.34	\$ 0.22	0.64%
Total Charges/Quarter			\$ 221.30	\$ 221.91	\$ 0.61	0.28%
Total Yearly Charges			\$ 885.20	\$ 887.64	\$ 2.44	0.28%

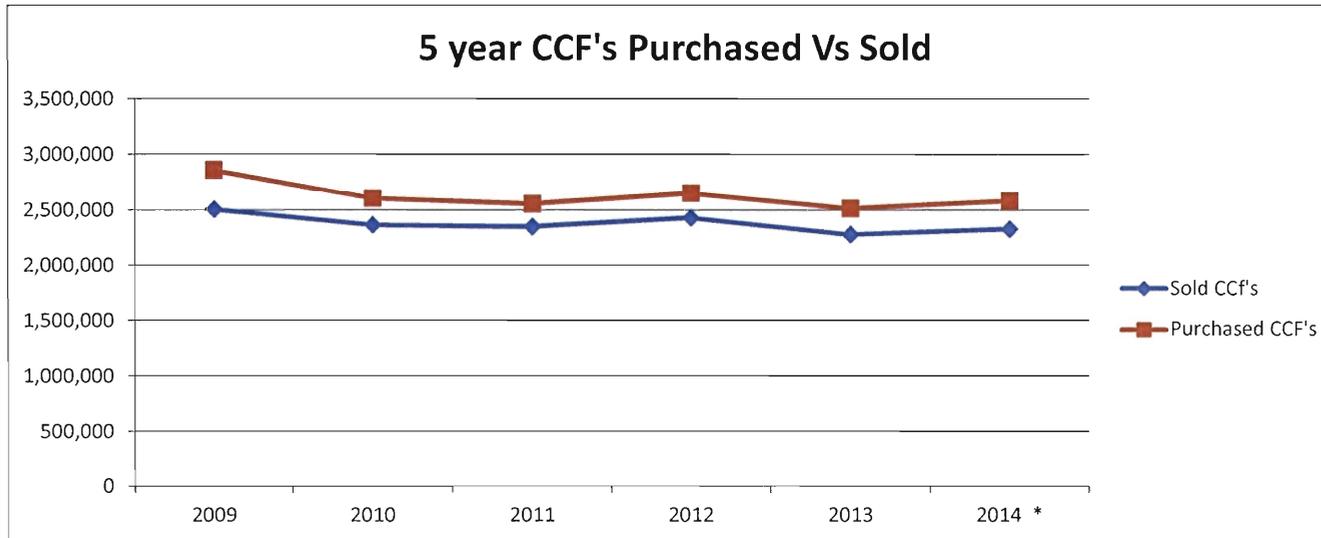
*** These rates assume an authorized 10% increase to Milwaukee Water Works wholesale pricing which is still waiting for Wisconsin PSC approval.

WATER CONSUMPTION 2009-2014

Purchased Water Stats						
	2009	2010	2011	2012	2013	2014 *
Water Purchased	\$ 1,441,031.00	\$ 1,355,441.00	\$ 2,120,939.00	\$ 2,290,775.00	\$ 2,206,186.00	\$ 2,341,160.00
Number of CCFS	2,859,206	2,611,640	2,558,790	2,651,360	2,514,580	2,583,352
Average price per CCF	\$ 0.50	\$ 0.52	\$ 0.83	\$ 0.86	\$ 0.88	\$ 0.91

* Estimated for 2014

Sold Water Stats						
	2009	2010	2011	2012	2013	2014 *
Water Billed	\$ 4,026,900.61	\$ 4,043,712.92	\$ 4,555,307.73	\$ 4,655,555.00	\$ 4,402,310.04	\$ 4,640,648.00
Billed CCFS	2,507,132	2,368,188	2,351,691	2,428,495	2,280,253	2,328,017
Average Price per CCF	\$ 1.61	\$ 1.71	\$ 1.94	\$ 1.92	\$ 1.93	\$ 1.99



Water Rate History		
6/1/2007	\$ 1.30	% Increase
2/1/2009	\$ 1.73	33%
9/1/2009	\$ 1.75	1%
2/8/2011	\$ 2.10	20%
7/27/2011	\$ 1.95	-7%
6/1/2013	\$ 1.98	2%
7/1/2014	\$ 2.07	5%

**CITY OF WEST ALLIS
2015 BUDGET
STORM WATER PROGRAM**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Request	Mayoral Additions/ Deletions	2015 Budget
REVENUES							
Storm Water Service Charges	\$3,723,276	\$3,740,961	\$3,873,713	\$3,734,988	\$3,923,908		\$3,923,908
Penalties	25,745	\$27,689	\$26,000	\$27,709	\$28,000		\$28,000
Equipment Rental	0	\$0	\$0	\$0	\$0		\$0
Assessment Revenues	509	\$41,817	\$0	\$90,000	\$0		\$0
Misc.	78,074	\$234,398	\$25,144	\$21,306	\$25,000		\$25,000
TOTAL REVENUES	\$3,827,604	\$4,044,865	\$3,924,857	\$3,874,003	\$3,976,908		\$3,976,908
EXPENDITURES							
Labor/Benefits	\$1,009,367	\$909,063	\$833,740	\$666,743	\$923,192		\$923,192
General Administration	\$33,819	\$41,929	\$40,690	\$49,419	\$41,500		\$41,500
Advertising & Promos	\$0	\$0	\$0	\$0	\$0		\$0
Consulting Services	\$30,320	\$50,270	\$118,500	\$44,966	\$115,500		\$115,500
Rentals	\$15,808	\$16,203	\$12,500	\$0	\$16,000		\$16,000
Regulatory Commission	\$0	\$0	\$0	\$0	\$0		\$0
Dumping Fees	\$103,298	\$101,186	\$232,080	\$179,654	\$249,480		\$249,480
Project Activities	\$90,387	\$334,307	\$350,000	\$300,000	\$350,000		\$350,000
Building Materials	\$108,544	\$75,814	\$79,000	\$53,657	\$83,000		\$83,000
Equipment Maint/Supplies	\$40,143	\$37,875	\$29,100	\$25,267	\$29,600		\$29,600
Equipment Rental P/W	\$98,236	\$66,936	\$98,000	\$45,489	\$98,000		\$98,000
Depreciation	\$561,382	\$575,221	\$545,000	\$550,000	\$600,000		\$600,000
Debt/Interest	\$73,638	\$82,670	\$72,820	\$72,820	\$39,264		\$39,264
Equipment	\$36,543	\$132,774	\$158,201	\$30,000	\$158,301		\$158,301
Transfer Out	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$300,000
Admin Support Charge	\$25,017	\$27,205	\$27,216	\$24,000	\$27,000		\$27,000
TOTAL EXPENDITURES	\$2,526,502	\$2,751,452	\$2,896,847	\$2,342,015	\$3,030,837		\$3,030,837
NET OPERATING GAIN (LOSS)- Budgetary Basis	\$1,301,102	\$1,293,413	\$1,028,010	\$1,531,988	\$946,071		\$946,071
Conversion to cash basis							
add back non cash depreciation	\$561,382	\$575,221	\$545,000	\$550,000	\$600,000		\$600,000
less additional cash outflow for capital projects	(\$1,569,000)	(\$1,302,915)	(\$1,500,000)	(\$1,500,000)	(\$1,150,000)		(\$1,150,000)
cash inflow from bond sales/debt financing	\$0	\$0	\$0	\$0	\$0		\$0
cash outflow for principal payment	(\$65,000)	(\$70,000)	(\$70,000)	(\$70,000)	(\$75,000)		(\$75,000)
less dollars spent on or banked for future equipment	(\$100,000)	(\$110,000)	(\$230,000)	(\$230,000)	(\$100,000)		(\$100,000)
Net Operating Gain (Loss)- Cash Basis	\$128,484	\$385,719	(\$226,990)	\$281,988	\$221,071		\$221,071
FUND BALANCE							
RETAINED EARNINGS - BEGINNING OF YEAR	\$30,977,473	\$32,278,575	\$33,421,722	\$33,571,988	\$35,103,976		\$35,103,976
RETAINED EARNINGS - END OF YEAR	\$32,278,575	\$33,571,988	\$34,449,732	\$35,103,976	\$36,050,047		\$36,050,047
Net Assets (comprising Fund Balance)							
Cash and Investments	\$1,042,657	\$1,418,443	\$862,029	\$950,000	\$1,100,000		\$1,100,000
Net Receivables	\$693,534	\$904,633	\$665,985	\$800,000	\$800,000		\$800,000
Deferred charges	\$13,137	\$12,407	\$13,235	\$12,100	\$13,235		\$13,235
Infrastructure, net of depreciation and related debt	\$29,898,775	\$30,685,350	\$32,508,484	\$32,891,878	\$33,706,812		\$33,706,812
Machinery and Equipment net of depreciation	\$630,472	\$551,155	\$400,000	\$450,000	\$430,000		\$430,000
Total Net Assets	\$32,278,575	\$33,571,988	\$34,449,733	\$35,103,978	\$36,050,047		\$36,050,047

The proposed rate for 2015 is \$19.29 per ERU (equivalent residential unit) per quarter, the same rate as 2014.

Estimated projects for 2015 in the amount of \$1,500,000 with the intention of financing such projects by using the revenues generated by the utility rather than debt.

**CITY OF WEST ALLIS
2015 BUDGET
WATER UTILITY**

	2012 Actual	2013 Actual	2014 Adjusted Budget	2014 Estimate	2015 Request	Mayoral Additions/ Deletions	2015 Budget
REVENUES							
Metered Sales-Residential	\$3,783,996	\$3,641,331	\$3,801,995	\$3,616,507	\$3,974,000		\$3,974,000
Metered Sales-Commercial	\$1,793,755	\$1,723,362	\$1,841,253	\$1,328,341	\$1,560,000		\$1,560,000
Metered Sales-Multi Family	\$0	\$0	\$0	\$385,153	\$426,000		\$426,000
Metered Sales-Industrial	\$244,867	\$204,158	\$239,856	\$200,265	\$222,000		\$222,000
Private Fire Protection	\$68,530	\$68,516	\$67,952	\$67,932	\$68,000		\$68,000
Public Fire Protection	\$1,229,665	\$1,232,084	\$1,234,561	\$1,238,723	\$1,300,000		\$1,300,000
Other Sales-Public Auth	\$344,929	\$346,592	\$336,855	\$335,608	\$407,000		\$407,000
Penalties-Delinquent Accts	\$82,987	\$87,877	\$75,000	\$84,000	\$78,000		\$78,000
Hydrant Service Charge	\$16,267	\$29,972	\$13,000	\$10,518	\$20,000		\$20,000
Miscellaneous Meter Charges	\$11,400	\$9,464	\$9,000	\$9,751	\$9,000		\$9,000
Sewer Utility Meter Cost Allocation	\$30,952	\$43,473	\$24,000	\$43,000	\$40,000		\$40,000
Revenues from Merch-Labor	\$2,405	\$3,284	\$3,000	\$4,000	\$4,000		\$4,000
Revenues from Merch-Material	\$10,871	\$18,263	\$10,500	\$27,000	\$10,500		\$10,500
Revenues from Merch-Misc	\$1,833	\$2,982	\$4,000	\$4,000	\$4,000		\$4,000
Sale of Fixed Assets/Materials/Scrap/CIAC	\$11,958	\$22,965	\$15,000	\$16,000	\$15,000		\$15,000
Space Rental on Water Towers	\$148,372	\$136,446	\$129,052	\$130,000	\$131,000		\$131,000
Customer Contributions	\$172,493	\$14,979	\$0	\$22,000	\$0		\$0
Miscellaneous Revenue	\$21,383	\$4,689	\$22,000	\$10,000	\$1,500		\$1,500
TOTAL REVENUES	\$7,976,663	\$7,590,437	\$7,827,024	\$7,532,797	\$8,270,000	\$0	\$8,270,000
EXPENDITURES							
Salaries	\$1,188,151	\$1,359,782	\$1,380,060	\$1,496,000	\$1,445,600		\$1,445,600
Fringe Benefits	\$1,002,002	\$1,016,900	\$1,158,479	\$868,000	\$1,109,278		\$1,109,278
Repair & Maintenance	\$284,838	\$330,326	\$304,175	\$276,000	\$305,975		\$305,975
Materials & Supplies	\$175,497	\$217,995	\$112,400	\$270,000	\$174,900		\$174,900
Rentals	\$65,525	\$102,097	\$157,500	\$150,000	\$157,500		\$157,500
Purchased Water	\$2,462,015	\$2,379,995	\$2,500,000	\$2,587,000	\$3,063,000		\$3,063,000
Taxes	\$738,489	\$775,502	\$750,000	\$780,000	\$800,000		\$800,000
General & Administrative	\$226,394	\$451,629	\$259,702	\$486,000	\$242,322		\$242,322
Depreciation	\$665,959	\$697,319	\$650,000	\$690,000	\$700,000		\$700,000
Debt Interest	\$306,219	\$288,087	\$293,125	\$300,000	\$301,000		\$301,000
Amortization of Debt Discount	\$7,782	\$49,744	\$12,000	\$8,000	\$6,300		\$6,300
TOTAL EXPENDITURES	\$7,122,873	\$7,669,376	\$7,577,441	\$7,911,000	\$8,305,875		\$8,305,875
NET OPERATING GAIN (LOSS)	\$853,790	-\$78,939	\$249,583	-\$378,203	-\$35,875		-\$35,875
FUND BALANCE							
RETAINED EARNINGS - BEGINNING OF YEAR	\$15,537,221	\$16,391,010	\$16,537,501	\$16,312,075	\$15,933,875		\$15,933,875
RETAINED EARNINGS - END OF YEAR	\$16,391,011	\$16,312,073	\$16,787,084	\$15,933,872	\$15,898,000		\$15,898,000
Net Assets (comprising Fund Balance)							
Cash and Investments	\$0	\$0	\$0	\$0	\$0		\$0
Net receivables	\$1,634,419	\$819,554	\$1,897,620	\$1,072,031	\$1,037,031		\$1,037,031
Inventories and Prepaid Items	\$1,367,180	\$1,384,723	\$1,445,001	\$1,356,018	\$1,223,889		\$1,223,889
Land	\$57,990	\$57,990	\$57,990	\$57,990	\$57,990		\$57,990
Net Buildings	\$98,055	\$82,504	\$98,147	\$96,863	\$83,863		\$83,863
Infrastructure net of depreciation and related debt	\$12,954,180	\$13,679,521	\$13,120,927	\$13,073,273	\$13,327,827		\$13,327,827
Net Machinery and Equipment	\$275,884	\$285,683	\$165,000	\$275,000	\$165,000		\$165,000
Net Furniture & Fixtures	\$3,304	\$2,101	\$2,400	\$2,700	\$2,400		\$2,400
Total Net Assets	\$16,391,012	\$16,312,076	\$16,787,085	\$15,933,875	\$15,898,000		\$15,898,000

This budget includes capital improvement projects of approximately \$1,500,000 all of which is anticipated to be financed through debt

**CITY OF WEST ALLIS
2015 BUDGET
SANITARY SEWER UTILITY**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Request	Mayoral Additions/ Deletions	2015 Budget
REVENUES							
City Sewer Service Charges	\$3,558,894	\$3,369,578	\$4,294,230	\$3,500,000	\$3,560,000		3,560,000
Metro Sewer Service Charges	\$3,628,132	\$3,653,785	\$3,965,191	\$3,675,000	\$3,711,000		3,711,000
Penalties	\$70,710	\$74,656	\$71,000	\$83,025	\$83,025		83,025
Service Charge - Cleaning San. Sew.	\$0	\$0	\$0	\$0	\$0		0
MMSD Grant	\$289,204	\$4,175	\$0	\$0	\$0		\$0
Equipment Rental Revenue	\$0	\$0	\$0	\$0	\$0		0
Contributed Capital	\$0	\$2,936	\$0	\$0	\$0		0
Other - Miscellaneous Revenues	\$15,842	\$8,391	\$32,810	\$4,400	\$0		0
Sale of Scrap	\$2,258	\$3,335	\$0	\$0	\$0		0
TOTAL REVENUES	\$7,565,040	\$7,116,855	\$8,363,231	\$7,262,425	\$7,354,025		7,354,025
EXPENDITURES							
Sanitary Mains & Manholes	\$369,193	\$334,504	\$685,038	\$350,000	\$741,356		741,356
Sewage Admin. & Service Charge	\$5,638,392	\$5,293,934	\$5,891,555	\$5,297,123	\$5,332,637		5,332,637
TOTAL EXPENDITURES	\$6,007,585	\$5,628,438	\$6,576,593	\$5,647,123	\$6,073,993		6,073,993
NET OPERATING GAIN (LOSS)- Budgetary Basis	\$1,557,457	\$1,488,417	\$1,786,638	\$1,615,302	\$1,280,032		1,280,032
Conversion to cash basis							
add back depreciation (non-cash)	403,904	431,747	395,000	420,000	395,000		395,000
less additional cash outflow for capital projects	(2,500,000)	(2,500,000)	(2,600,000)	(2,600,000)	(2,580,000)		(2,500,000)
cash inflow from bond sales/debt financing	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000		2,000,000
less cash out debt repayment-principal	(1,147,097)	(1,290,617)	(1,402,934)	(1,402,934)	(1,484,000)		(1,484,000)
less cash for reduction in debt	0	0	(25,000)	(25,000)	(25,000)		(25,000)
less dollars spent on or banked for future equipment	(100,000)	(115,000)	(115,000)	(115,000)	(115,000)		(100,000)
Net Operating Gain (Loss)- Cash basis	\$214,264	\$14,547	\$38,704	(\$107,632)	(\$528,968)		(528,968)
Fund Balance							
Retained earnings-beginning of year	13,207,391	14,764,846	15,838,731	16,253,263	18,037,565		18,037,565
Retained earnings-end of year	14,764,848	16,253,263	17,625,369	17,868,565	19,317,597		19,317,597
Net Assets (comprising Fund Balance)							
Cash and Investments	3,474,560	2,555,783	3,014,924	3,000,000	2,459,049		2,459,049
Net Receivables	802,811	253,861	1,050,698	1,078,879	1,050,698		1,050,698
Infrastructure, net of depreciation and related debt	10,196,398	13,203,035	13,244,747	13,626,686	15,482,899		15,482,899
Machinery and Equipment, net of depreciation	291,077	240,584	315,000	332,000	325,000		325,000
Total Net Assets	14,764,846	16,253,263	17,625,369	18,037,565	19,317,646		19,317,646

The proposed rate for 2015 city sewer remains the same at \$1.75 per CCF. Estimated projects for 2015 are \$2,600,000, \$600,000 to be funded through the rate and the remaining \$2,000,000 to be funded through a combination of debt and cash reserves based on final 2014 year end figures. An additional \$25,000 to reduce debt is to be funded by the rate

**CITY OF WEST ALLIS
2015 BUDGET
SOLID WASTE FUND**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Budget	Mayoral Additions/ Deletions	2015 Budget
REVENUES							
Recycling	\$2,130,006	\$2,140,833	\$2,137,530	\$2,137,734	\$2,097,064	(182,675)	\$1,914,389
Operating Transfer	\$0	\$0	\$0	\$0			\$0
Recycling Grant	\$254,524	\$254,630	\$254,630	\$254,290	\$254,290		\$254,290
Miscellaneous	\$295,276	\$1	\$0	\$0			\$0
Total Revenues	\$2,679,806	\$2,395,464	\$2,392,160	\$2,392,024	\$2,351,354		\$2,168,678
EXPENDITURES							
Wages & Benefits	\$724,225	\$624,657	\$867,942	\$559,809	\$908,390	(149,200)	\$759,190
Equipment Rental PW	\$70,972	\$70,192	\$35,565	\$70,000	\$50,110	20,000	\$70,110
Dumping Fees	\$790,669	\$841,174	\$945,900	\$840,000	\$946,700	(100,000)	\$846,700
Materials/Supplies	\$27,668	\$32,556	\$36,260	\$33,560	\$35,360		\$35,360
Membership Dues	\$0	\$0	\$300	\$300	\$300		\$300
General/Administrative	\$47,838	\$50,001	\$79,617	\$52,695	\$151,701	(23,000)	\$128,701
Depreciation	\$44,923	\$44,158	\$37,000	\$45,000	\$55,000		\$55,000
Advertising & Promotion	\$0	\$0	\$0	\$0	\$0		\$0
Transfer to General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$100,000
Admin. Support Charges	\$16,602	\$17,627	\$22,000	\$15,000	\$22,000		\$22,000
Total Expenditures	\$1,822,897	\$1,780,365	\$2,124,584	\$1,716,364	\$2,269,561	(252,200)	\$2,017,361
Net Operating Gain(Loss)-Budgetary basis	\$856,909	\$615,099	\$267,576	\$675,660	\$81,793		\$151,317
Conversion to cash basis							
add back non-cash depreciation	\$44,923	\$44,158	\$37,000	\$45,000	\$55,000		\$55,000
Less dollars spent on Infrastructure	\$0	\$0	(\$75,000)	(\$75,000)			\$0
less dollars spent on or banked for future equipment	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)		(\$100,000)
Net Operating Gain(Loss)- Cash basis	\$801,832	\$559,257	\$129,576	\$545,660	\$36,793		\$106,317
Fund Balance							
Retained Earnings-beg of year	\$1,529,517	\$2,386,426	\$2,908,860	\$3,001,525	\$3,677,185		\$3,677,185
Ending Retained Earnings	\$2,386,426	\$3,001,525	\$3,176,436	\$3,677,185	\$3,758,978		\$3,783,502
Net Assets (comprising Fund Balance)							\$0
Cash	\$1,548,136	\$2,090,274	\$2,447,135	\$2,600,000	\$2,700,000		\$2,724,524
Net receivables	\$645,596	\$523,538	\$604,302	\$533,000	\$534,070		\$534,070
Machinery and Equipment, net of depreciation	\$192,693	\$387,715	\$125,000	\$544,185	\$524,908		\$524,908
Total Net Assets	\$2,386,425	\$3,001,527	\$3,176,437	\$3,677,185	\$3,758,978		\$3,783,502

Current Rate is \$24.81 per quarter per unit for 1-3 family residencies and \$11.25 for recycling charges only on 4 family residencies.

Proposed 2015 rate is a decrease to \$22.50 and \$11.05 respectfully

A rate of \$22.50 and \$11.05 per quarter per unit includes \$100,000 banked for future equipment purchases

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INTERNAL SERVICE FUNDS

REVENUES & EXPENDITURES

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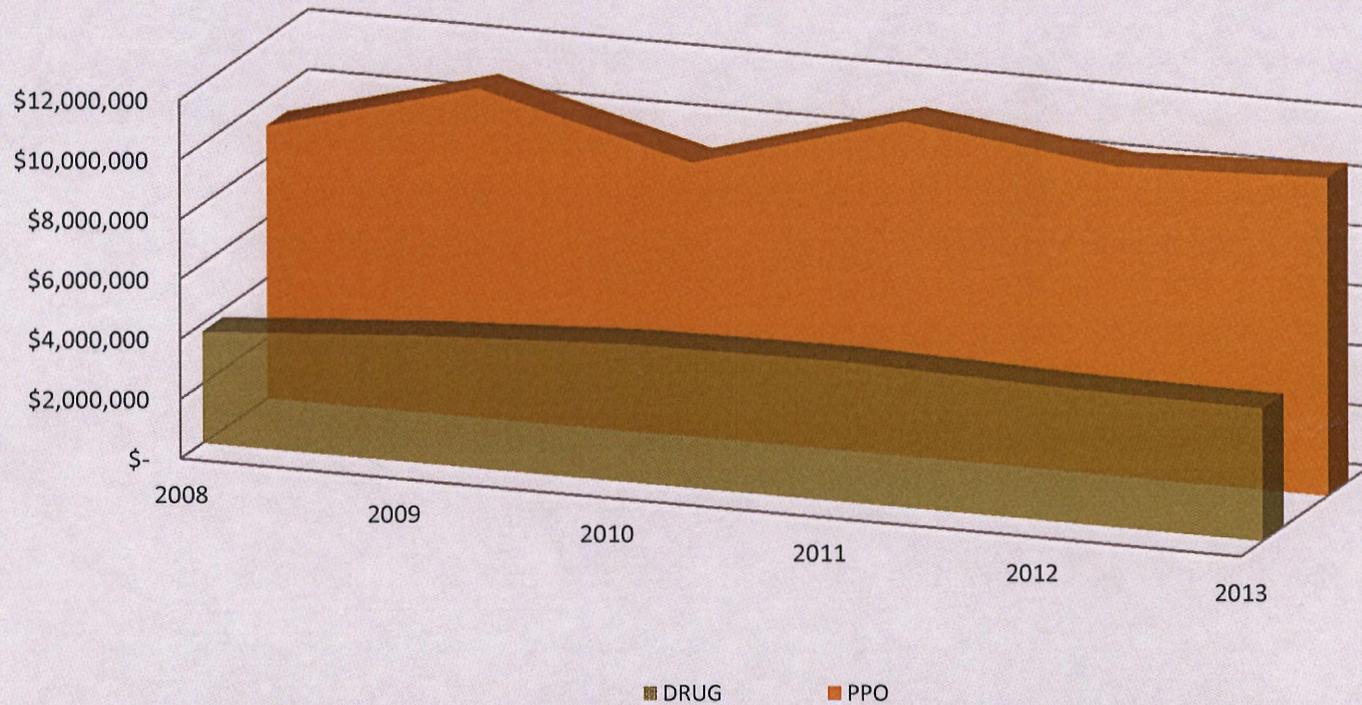
**CITY OF WEST ALLIS
2015 BUDGET
INTERNAL SERVICE FUND-LIABILITY INSURANCE**

	2012 Actual	2013 Actual	2014 Budget	2014 Estimated	2015 Budget
REVENUES					
Interest Income	\$92,506	\$95,166	\$100,011	\$100,011	\$105,000
Total Revenues	\$92,506	\$95,166	\$100,011	\$100,011	\$105,000
EXPENDITURES					
Interest Expense	\$0	\$0	\$0	\$0	\$0
Transfer to General Fund	\$92,506	\$0	\$100,011	\$195,177	\$105,000
Total Expenditures	\$92,506	\$0	\$100,011	\$195,177	\$105,000
Net Operating Gain(Loss)	\$0	\$95,166	\$0	-\$95,166	\$0
Fund Balance					
Fund Balance -Beginning of Year	\$3,244,299	\$3,244,299	\$3,339,465	\$3,339,465	\$3,244,299
Fund Balance -Ending of Year	\$3,244,299	\$3,339,465	\$3,339,465	\$3,244,299	\$3,244,299

CLAIMS HISTORY

2008-2013

PPO & Drug Expense
2008-2013



**CITY OF WEST ALLIS
2015 BUDGET
INTERNAL SERVICE FUND-HEALTH INSURANCE**

	2012 Actual	2013 Actual	2014 Budget	Adjustments	2014 Adjusted Budget	2014 Estimated	2015 Budget
REVENUES							
Tax Levy	\$ 2,800,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Premiums - Active Employees	\$ 9,505,833	\$ 8,966,211	\$ 9,525,000	\$ -	\$ 9,525,000	\$ 9,165,000	\$ 9,300,000
Premiums-Retirees	\$ 2,504,498	\$ 2,154,499	\$ 2,600,000	\$ -	\$ 2,600,000	\$ 2,286,500	\$ 2,600,000
Premiums - Grants/Enterprise Funds	\$ 894,686	\$ 894,686	\$ 910,000	\$ -	\$ 910,000	\$ 800,000	\$ 510,000
Premiums - Employees	\$ 533,876	\$ 502,273	\$ 535,000	\$ -	\$ 535,000	\$ 515,000	\$ 750,000
Interest /Other Income	\$ 989,193	\$ 1,086,746	\$ 1,050,000	\$ -	\$ 1,050,000	\$ 700,100	\$ 650,000
Total Revenues	\$ 17,228,086	\$ 15,604,415	\$ 16,620,000	\$ -	\$ 16,620,000	\$ 15,466,600	\$ 15,810,000
EXPENDITURES							
Health Insurance Charges:							
Standard Plan	\$ 15,174	\$ 15,174	\$ -	\$ -	\$ -	\$ -	\$ -
PPO Plan	\$ 10,360,405	\$ 10,558,092	\$ 10,550,000	\$ -	\$ 10,550,000	\$ 10,900,000	\$ 10,250,000
IBNR	\$ (189,420)	\$ (131,180)	\$ -	\$ -	\$ -	\$ (131,180)	\$ -
Pharmacy Costs	\$ 4,516,372	\$ 4,452,427	\$ 4,691,020	\$ -	\$ 4,691,020	\$ 4,200,000	\$ 4,500,000
Insurance Payments	\$ 14,702,532	\$ 14,894,513	\$ 15,241,020	\$ -	\$ 15,241,020	\$ 14,968,820	\$ 14,750,000
Administration Charges:							
Wellness Labor/Benefits	\$ 96,015	\$ 99,086	\$ 105,980	\$ -	\$ 105,980	\$ 125,000	\$ 105,980
Medical Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stop Loss - Both Plans	\$ 557,352	\$ 612,891	\$ 575,000	\$ -	\$ 575,000	\$ 585,100	\$ 635,000
Other Expenses	\$ 22,521	\$ 22,521	\$ 114,000	\$ -	\$ 114,000	\$ 25,000	\$ 117,800
Outside Consultant	\$ 69,057	\$ 125,700	\$ 132,000	\$ -	\$ 132,000	\$ 132,000	\$ 126,000
PPO/Standard - Admin Fee	\$ 438,419	\$ 493,630	\$ 452,000	\$ -	\$ 452,000	\$ 519,100	\$ 500,000
Total Admin. Charges	\$ 1,183,364	\$ 1,353,828	\$ 1,378,980	\$ -	\$ 1,378,980	\$ 1,386,200	\$ 1,484,780
TOTAL EXPENDITURES	\$ 15,885,896	\$ 16,248,342	\$ 16,620,000	\$ -	\$ 16,620,000	\$ 16,355,020	\$ 16,234,780
Net Operating Gain(Loss)	\$ 1,342,190	\$ (643,926)	\$ -	\$ -	\$ -	\$ (888,420)	\$ (424,780)
Fund Balance							
Fund Balance -Beginning of Year	\$ 7,643,121	\$ 8,985,311	\$ 8,341,384		\$ 8,341,384	\$ 8,341,384	\$ 7,452,964
Fund Balance -Ending of Year	\$ 8,985,311	\$ 8,341,384	\$ 8,341,384		\$ 8,341,384	\$ 7,452,964	\$ 7,028,184
Reservation - General Fund	\$ 3,160,000	\$ 3,160,262	\$ 3,160,262	\$ -	\$ 3,160,000	\$ 3,160,000	\$ 3,160,001
Unreserved Fund Balance	\$ 5,825,311	\$ 5,181,122	\$ 5,181,122	\$ -	\$ 5,181,384	\$ 4,292,964	\$ 3,868,183
	\$ 8,985,311	\$ 8,341,384	\$ 8,341,384	\$ -	\$ 8,341,384	\$ 7,452,964	\$ 7,028,184

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**AMERICANS WITH
DISABILITIES ACT NOTICE**

Upon reasonable notice the City will furnish appropriate auxiliary aids and services when necessary to afford individuals with disabilities an equal opportunity to participate in and to enjoy the benefits of a service, program or activity provided by the City.

**NON DISCRIMINATION
STATEMENT**

The City of West Allis does not discriminate against individuals on the basis of race, color, religion, age, marital or veterans' status, sex, national origin, disability or any other legally protected status in the admission or access to, or treatment or employment in, its services, programs or activities.

**LIMITED ENGLISH
PROFICIENCY STATEMENT**

It is the policy of the City of West Allis to provide language access services to populations of persons with Limited English Proficiency (LEP) who are eligible to be served or likely to be directly affected by our programs. Such services will be focused on providing meaningful access to our programs, services and/or benefits.